



Maribyrnong  
CITY COUNCIL

# Proposed Annual Budget 2022/2023





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## Message from the Mayor and CEO

The last twelve months have again proved challenging for our community dealing with the ongoing effects of the pandemic. With COVID-19 still a factor, the dilemma for Council continues to be how we deliver the facilities and services our community are asking for, on a limited income.

Our finances were also impacted by the lockdowns and restrictions on top of the \$12 million in financial support provided back to our community to help residents and businesses survive during the early days of the virus.

Recognising and considering the ongoing effects of COVID-19 on our local economy, we have remained focused during the development of this year's proposed Budget, on balancing revenue and expenses to deliver the services to support the needs of our growing community as we start the journey to recovery.

This includes facilitating a capital works program that not only responds to current community needs but also looks to the future to ensure we deliver facilities that make our City a place people want to live, work and play in. Highlights include the new Splash Park at Maribyrnong Aquatic Centre and community pavilion at Henry Turner South Reserve.

The redevelopment of the Footscray Town Hall as part of the Civic and Community Precinct Project will also commence this year, with a focus on refurbishing the heritage Town Hall building to be able to return it to the community for activation and use.

This year, in line with the rates cap set by the State Government, we are proposing a 1.75% increase in total rates revenue collected to support the delivery of much-needed community services like libraries and maternal child health, as well as the maintenance of public assets – your sports pavilions, and parks and gardens – that have been so important to our community during the extended life of this pandemic.

Preparing the Annual Budget is an essential element of local government planning which requires us to balance legal and policy requirements, ratepayer expectations and community demands for services and infrastructure, while also considering costs.

Given the impact of the pandemic on Council's own finances, with millions in funding provided to help support our community coupled with reduced revenue from fees and charges, this has been particularly challenging for us this year.

We want to acknowledge the advice and feedback provided by many in our community during engagement that has helped inform the development of a financially, socially and environmentally responsible proposed Budget for 2022/23.



Cr Anthony Tran  
Mayor of the City of Maribyrnong



Celia Haddock  
CEO of Maribyrnong City Council

# Executive Summary

Council has prepared a Budget for 2022/2023 which is aligned to the vision in the Council Plan 2021/2025. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

This Budget projects an adjusted underlying surplus of \$4.1m for 2022/2023.

## Key Things We Are Funding

- ongoing delivery of services to the Maribyrnong City Council community funded by a budget of \$123.5m. These services are summarised in Section 2.
- continued investment in infrastructure assets (\$40.244m including carry forward projects) primarily for upgrade works. This includes roads (\$19.588m); footpaths and bicycle paths (\$6.15m); drainage (\$2.009m); parks, open space and streetscapes (\$9.214m); and waste management (\$425k); Recreational, leisure's and community facility (\$2.172m) and (\$0.5m) in off street carpark and other infrastructure. The Statement of capital works can be found in Section 3.5 and further details on the capital works budget can be found in Sections 4.4.

## The Rate Rise

- The average rate will rise by 1.75% which is the rate cap of 1.75% set by the Minister for Local Government on 06 January 2022 under the Fair Go Rates System.
- Key drivers are
  - to fund ongoing service delivery – business as usual (balanced with greater service demands from residents)
  - to fund renewal of infrastructure and community assets
  - to manage a reduction in funding from the Commonwealth Government via the Victoria Grants Commission caused by the freezing of grant indexation since 2011

Refer to Section 4.1.1 for further Rates and charges details.

## Key Statistics

Total revenue:	\$168.7m (2021/2022F = \$151.9m)
Total expenditure:	\$147.0m (2021/2022F = \$137.3m)
Accounting result:	\$21.7m surplus (2021/2022F = \$14.6m)

(Refer Income Statement in Section 3.1)

The Accounting surplus result of \$21.7m is not a cash surplus.

The adjusted underlying operating result is showing a surplus for the year as per the Australian Accounting Standard – Accounting Result. Adjusted for non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure other than grants and non-monetary asset contributions. It is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.

## Underlying Operating Result

Surplus of \$4.1m (2021/2022F = Surplus of \$2.1m)

(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses). A positive result indicates a surplus.

Underlying revenue does not take into account non-cash developer contributions and other one-off (non-recurring) adjustments.

## Capital & Improvement Works Expenditure

(Refer Summary of Capital & Improvement Works in Section 4.4)

This is the net funding result after considering the funding requirements for capital work projects from reserve transfers.

Total capital & Improvement works program of \$83.380m

- \$29.264m from Council operations (2022/23 rates funded)
- \$10.00m from borrowings
- \$0.350m from asset sales
- \$11.111m from external grants
- \$0.05m from open space reserves
- \$2.277m from contributions
- \$30.328m from major projects reserves & Other reserves

# Budget Reports

The following reports include all statutory disclosures of information and are supported by the analysis contained in sections 6 of this report.

This section includes the following reports and statements in accordance with the Local Government Act 2020 and the Local Government Model Financial Report.

1. Linkage to the Council Plan
2. Services, initiatives & performance indicators
3. Financial statements
4. Notes to Financial Statements
5. Financial Performance Indicators
6. Summary of Financial Position
7. Rating Strategy & Other Long term Strategy (Includes Borrowing Strategy)
8. Fees & Charges Schedule

Appendix A – Budget Process

Appendix B – Gender Equality Statement

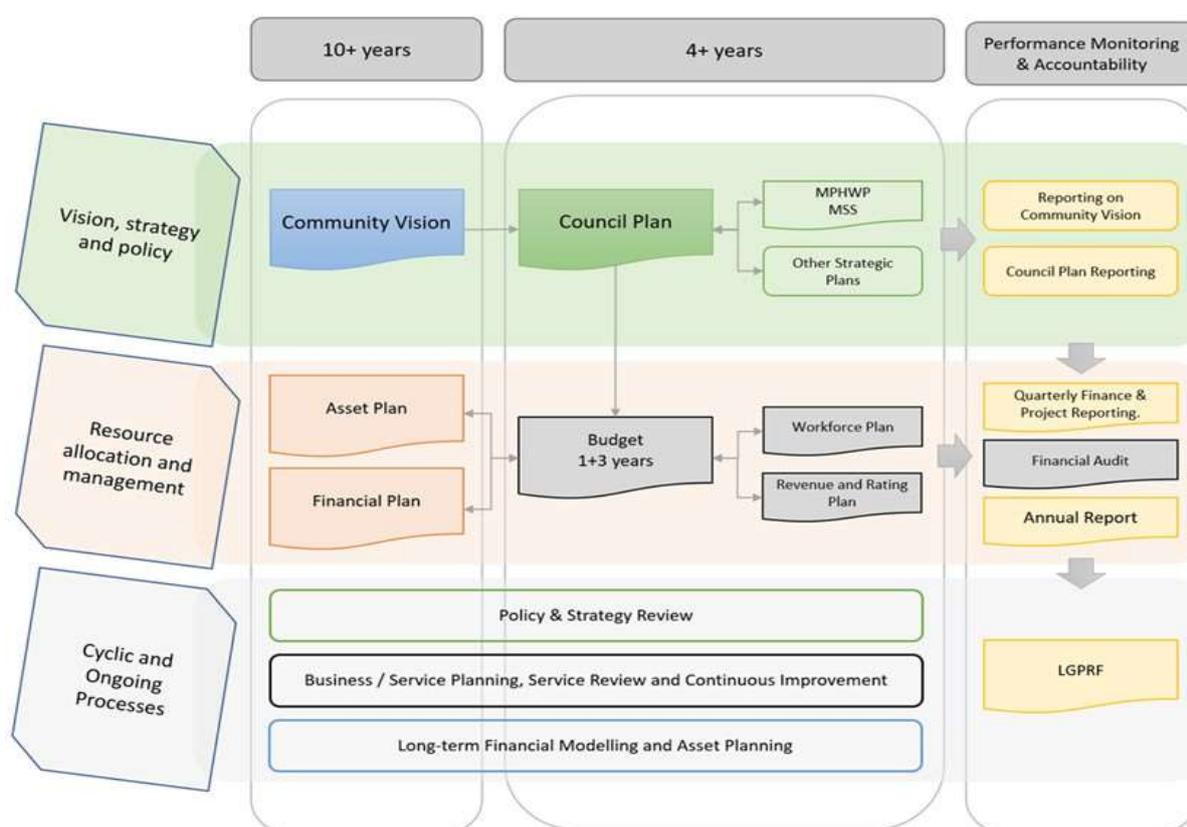
Appendix C - Climate Statement

# 1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

## 1.1 Legislative Planning and Accountability Framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

## 1.1.2 Key Planning Considerations

### Service Level Planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change.

Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a councils adopted Community Engagement Policy.

## 1.2 Our Purpose

### Our Council Plan Vision

An inclusive, flourishing, progressive city that cares for both its residents and its environment.

### Our Wellbeing Commitment

Maribyrnong City Council is committed to promoting and protecting the wellbeing of our community across all life stages. We will achieve this through working to create and improve the physical, social, natural, cultural and economic environments that promote health and wellbeing. Council is committed to social justice and equity for all and has a vital role to play as leader, partner, advocate and planner in developing and implementing strategies to protect and promote health, now and into the future.

Council is required under the Public Health and Wellbeing Act 2008 to produce a Municipal Public Health and Wellbeing Plan every four years to identify and respond to community health and wellbeing needs. Council has chosen for the fourth time to meet this requirement through including health and wellbeing matters in the Council Plan. In doing so, Council elevates its commitment to health and wellbeing and acknowledges the importance of considering health and wellbeing as part of everything we do.

In addition to the links with the Council Plan strategic objectives, Council's health and wellbeing action is guided by three broad wellbeing outcome areas. In light of the pandemic, effective social recovery and building community resilience are seen to be crucial components of our health and wellbeing responses over the next four years.

This approach is summarised in the diagram below, acknowledging the many influences on the health and wellbeing of the community.



## Our Values

RESPECT	Inclusiveness, empathy, communication and goodwill
COURAGE	Innovation, considered risk, creativity, problem solving, initiative, accountability and responsibility
INTEGRITY	Honesty, loyalty, ethical behaviour and trustworthiness

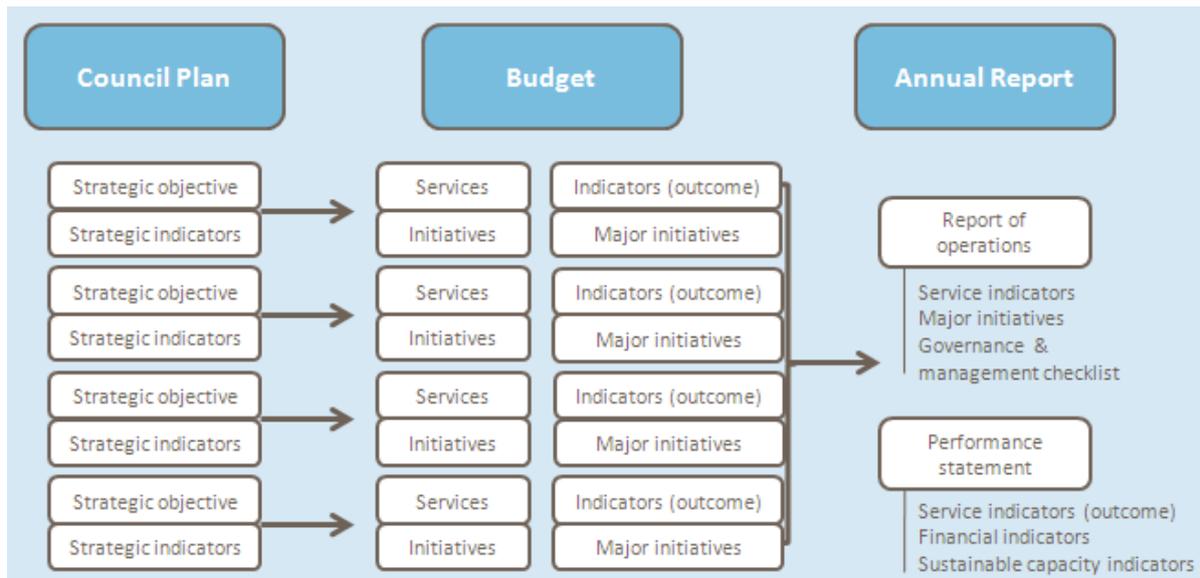
## Strategy Objectives

Council provides 58 services and 268 sub services to the community. Each contributes to the achievement of one of the five *Strategic Objectives* as set out in the Council Plan for the years 2021-25. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objectives	Description
Safe climate and healthy environment	Council will proactively identify opportunities to support a return to a safe climate and healthy environment and work with our community to respond to climate emergency challenges.
Liveable neighbourhoods	Council will partner with its community to provide and advocate for integrated built and natural environments with access to open spaces that are well maintained, accessible and respectful of the community and neighbourhoods.
A place for all	Council will provide well-planned neighbourhoods and a strong local economy delivering services that support wellbeing healthy and safe living, connection to the community, and cultural interaction.
Future focussed	Council will plan and advocate for new infrastructure and safe, sustainable and effective transport networks and a smart innovative city that encourages and supports new generations to thrive.
Ethical leadership	Council will proactively lead our changing City using strategic foresight, innovation, transparent decision-making and well-planned and effective collaboration to support economic growth during the ongoing challenges of the pandemic and beyond.

## 2. Services, Initiatives & Performance Outcome Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2022/23 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in the following sections.

## 2.1 Strategic Objective 1: Safe Climate and Healthy Environment

Council will proactively identify opportunities to support a return to a safe climate and healthy environment and work with our community to respond to climate emergency challenges.

Summary of the community's key priorities

- greener streets – enhanced canopy cover
- reduce greenhouse emissions
- increase carbon draw-down
- net zero by 2030
- enhanced waste management and recycling
- cleaner air quality
- sustainable energy initiatives
- Council to lead by example with its buildings, facilities and transport

Other strategies, plans and services supporting the objective:

- Climate Emergency Strategy 2021-25 and action plan
- Biodiversity Strategy
- Zero Waste Strategy 2030
- Maribyrnong Open Space Strategy
- Hansen Reserve Masterplan
- Urban Forest Strategy
- Water Management Strategy
- Stoney Creek Future Directions Plan

Service area	Description of services provided	2021/22		2022/23	
		Forecast		Budget	
		\$	\$	\$	\$
Arboriculture	The Arboriculture team maintains the Urban Tree Network. They manage and maintain street trees for compliance with Electric Line Clearance Plan legislative requirements, while also managing and maintaining trees in parks and reserves. Arboriculture also deliver street and park tree planting programs.	Inc.	110,000		130,932
		Exp	1,946,662		1,997,254
		Net	1,836,662		1,866,322
Asset Management	The Asset Management team provides internal policy, strategies and advice on asset management services. The team is the custodian of Council's civil assets, the Infrastructure Plan and planning for capital and renewal. They also maintain data and registers for all civil infrastructure assets, the Road Management Plan, compliance and asset management plans, as well as service levels.	Inc.	30,000		-
		Exp	478,552		467,007
		Net	448,552		467,007
Building Services	The Building Services team regulates and enforces building controls, ensuring building sites are safe. This includes conducting inspections to ensure compliance with building permits, enforcing the Building Act 1993, Public Health and Wellbeing Act 2008, and the National Construction Code 2016. Building Services also prosecutes illegal building works and acts on illegal rooming houses.	Inc.	1,799,564		657,440
		Exp	1,560,266		1,454,560
		Net	-239,298		797,120

Service area	Description of services provided	2021/22		2022/23	
		Forecast		Budget	
			\$		\$
City Amenity	The City Amenity team provides the community with well-presented infrastructure. This includes ensuring public places are clean and well-presented and planning and delivering street and footpath sweeping, and cleansing programs. The team also empties street litter bins and maintains Safe City CCTV, syringe and sharps facilities, and fire hydrants.	Inc.	133,168		130,000
		Exp	5,610,847		5,671,213
		Net	5,477,679		5,541,213
Civil Design & Drainage	The Civil Design & Drainage team is responsible for the design of the Roads and Drainage Improvement program, Active Transport, Transport LATM program, Water Sensitive Urban design, Carpark Improvement program and Laneways. This involves project managing external Civil Designers, Geotechnical/Pavement Consultants & Surveyors. The team organises underground service locations, Water Sensitive Urban designs, Tree Management Plans and consultation with external authorities. It also reviews and approves drainage plans for developments, Legal Points of Discharge applications and conducts drainage connection inspections, and is responsible for the Council Flood Management Plan (with Melbourne Water).	Inc.	163,121		352,335
		Exp	239,059		283,901
		Net	75,938		-68,434
Community Centres	The Community Centres provide low-cost programs for lifelong learning, social inclusion and wellbeing, as well as providing low-cost spaces and support to community groups. Using a community development framework the team's strategies promote equitable access for all people and build the capacity of individuals, groups and the community to be active participants in community life. Through the Centres there are opportunities for volunteering, community leadership and civic participation. The Centres also provide support services through Council's social worker and Neighbourhood house program.	Inc.	95,010		252,638
		Exp	1,459,212		1,558,700
		Net	1,364,202		1,306,062
Compliance	The Compliance team administers Council's law enforcement processes including processing infringements issued by Council's enforcement staff, issuing permits for parking, skip bins, and road occupation and maintaining databases for parking permits and animal registrations.	Inc.	-		-
		Exp	3,458,330		4,151,018
		Net	3,458,330		4,151,018
Environmental Health	The Environmental Health team monitors and enforces public health and safety regulations. This includes inspecting food business annually to ensure safe and hygienic practices and monitoring health premises to prevent the spread of infectious diseases. The team also enforces the Food Act 1984, Public Health and Wellbeing Act 2008 and Tobacco Act 1998.	Inc.	511,845		814,785
		Exp	1,123,587		1,293,733
		Net	611,742		478,948

Service area	Description of services provided	2021/22		2022/23	
		Forecast		Budget	
			\$		\$
Environmental Services	The Environmental Services team provides internal advice on environmentally sustainable management practices and the promotion of sustainable practice in the community. This includes maintaining the waste management policy and strategies to agreed standards. It also includes auditing Council's lighting, carbon neutral and environmentally sustainable design guidelines. Additionally, the team also develops the water action plan, conducts environmental and waste education programs, and land remediation projects. Environmental Services also manages land contamination registers and land remediation services.	Inc.	70,000		139,501
		Exp	2,830,090		3,650,606
		Net	2,760,090		3,511,105
Open Space Planning	The Open Space Planning team plans and manages Council's public open spaces and their built facilities. This includes setting standards for public open space design and management and developing masterplans for long-term improvements to public open space, and leads the acquisition of land for new open space. The team manages expenditure from the Open Space Contributions reserve and also plans and designs all open space projects in the capital works program.	Inc.	72,314		-
		Exp	649,531		698,180
		Net	577,217		698,180
Parks and Open Space	The Parks and Open Space team maintains and improves parks, reserves and open space. The team also ensures all parks, playgrounds, childcare centres and sports grounds are well maintained, safe and inviting. They deliver biodiversity education programs such as the Junior Ranger Program. The team also plants and maintains trees, shrubs and ground covers and assists Friends Groups in planting vegetation and maintain Council's playground assets.	Inc.	-		-
		Exp	6,248,709		6,800,483
		Net	6,248,709		6,800,483
Property Management	The Property Management team conducts acquisitions, sales and leasing of Council properties. The team is responsible for the Property Management Strategy plans for current and future property needs. And also maintains Council's Lease Register.	Inc.	617,000		707,000
		Exp	692,808		745,362
		Net	75,808		38,362
Strategic Planning	The Strategic Planning team manages land use through the Maribyrnong Planning Scheme and Council's planning policies. This includes preparing framework and precinct plans for activity centres and strategic redevelopment sites and preparing and assessing planning scheme amendments. The team also represents Council at Planning Panels Victoria, VCAT and Ministerial Advisory Committees, conducts land use research and monitors trends and provides heritage conservation advice, and coordinates the Heritage Advisory Committee.	Inc.	-		-
		Exp	1,564,235		1,870,612
		Net	1,564,235		1,870,612

Service area	Description of services provided	2021/22		2022/23	
		Forecast		Budget	
		\$		\$	
Strategic Procurement and Risk Management	The Strategic Procurement and Risk Management team implements policies and procedures that minimise Council's business and operational risks. This includes maintaining a Risk Register which quantifies and prioritises risks. The team reviews and updates Council's Business Continuity Plan.	Inc.	-	-	-
		Exp	1,994,640	2,104,854	2,104,854
		Net	1,994,640	2,104,854	2,104,854
Waste Management	The Waste Management team facilitates a range of Council's waste management services. They also promote responsible waste disposal to extend the life of local landfills. The team manages waste and recycling contracts and implements Council's waste policy, while also supporting waste recycling and recovery programs.	Inc.	38,523	34,000	34,000
		Exp	8,846,619	10,711,443	10,711,443
		Net	8,808,096	10,677,443	10,677,443

### Major Initiatives

- Implement the Hansen Reserve Masterplan
- Deliver the actions under the Zero Waste Strategy 2030 (Short/Med term actions)

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Waste Collection	Waste Diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill).	[Weight of recyclables and green organics collected from kerbside bins/weight of garbage, recyclables and green organics collected from kerbside bins] x100.
Food Safety	Health And Safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Statutory Planning	Decision Making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100

## 2.2 Strategic Objective 2: Liveable Neighbourhoods

Council will partner with its community to provide and advocate for integrated built and natural environments with access to open spaces that are well maintained, accessible and respectful of the community and neighbourhoods.

Summary of the community's key priorities:

- better roads, footpaths and nature strips
- maximum height and minimal parking requirements for new builds
- quality mix of apartments that fit with existing housing
- direct traffic away from residential streets, remove trucks
- more and safer cycling infrastructure
- transport connections – better bus routes, more frequent trams
- more amenities – from arts, community events and facilities to toilets at reserves and activities for all ages
- support local businesses, more outdoor dining opportunities
- increase community safety – focus on crime, lighting, more police, address drugs and violence
- economic wellbeing – recovery from pandemic

Other strategies, plans and services supporting the objective:

- Public Art Strategy 2019-2029
- Plan Melbourne – urban planning and projects
- Medium Density Guidelines
- Planning Amendments and zoning
- Community Infrastructure plan
- 0-25 Strategy for Children, Young People and their Families 2030
- Reconciliation Action Plan
- Diversity and Inclusion Plan
- Intercultural Cities/Inclusive Cities Framework
- Maribyrnong Libraries Plan 2023-2027
- Single Customer View experience enabling digital delivery of services to our customers
- Maribyrnong Tourism and Visitation Strategy
- Park lets program
- City Festival Program
- Local Area Traffic Management (LATM) program
- Safer Roads Program
- Inner West Air Quality action plan
- Road Safety Strategy and Action Plan 2021-2030
- Maribyrnong Bicycle Strategy

Service area	Description of services provided		2021/22 Forecast \$	2022/23 Budget \$
Active Transport Planning	The Active Transport Planning is responsible for improving bicycle and walking networks. This includes advocating for active transport across the municipality and manages the Active Transport Advisory Committee.	Inc.	-	-
		Exp	121,857	124,759
		Net	121,857	124,759
Animal Management	The Animal Management provides enforcement services for managing pets and other animals. This includes investigating breaches of the Domestic Animals Act and Council's local laws, and responds to nuisance animal complaints and administering pet registrations.	Inc.	791,644	836,700
		Exp	723,184	895,725
		Net	-68,460	59,025
Asset Protection	The Asset Protection team issues protection permits and road opening permits to ensure Council owned assets undamaged when building or other works are undertaken in the municipality. This includes vehicle crossing permits.	Inc.	358,000	255,588
		Exp	432,021	503,623
		Net	74,021	248,035
Capital Projects Delivery	The Capital Projects Delivery team designs and manages the delivery of Council's infrastructure projects and Implement the Project Management Framework. Projects include building refurbishments and new buildings, and constructing roads laneways, carparks, footpaths and drainage systems. The team also manages all urban space projects including both design and constructions of wharves, pontoons, parks and open space.	Inc.	-	-
		Exp	445,297	307,464
		Net	445,297	307,464
City Design	The City Design plans and manages the built environment in the public domain. This includes setting design and management standards for the built public realm, and developing masterplans for activity centres, precincts and streetscape projects. The team also provides architectural advice for infrastructure and building projects, advises on planning permit applications and strategic planning amendments.	Inc.	-	-
		Exp	555,126	568,349
		Net	555,126	568,349
City Planning	The City Planning team provides statutory planning services, including development approvals, permits and regulatory advice. This includes making decisions in accordance with the Maribyrnong Planning Scheme and facilitating the development and release of land to accommodate the growing population and housing stock needs.	Inc.	2,633,446	1,628,572
		Exp	3,873,229	2,976,782
		Net	1,239,783	1,348,210

Service area	Description of services provided	2021/22 Forecast \$	2022/23 Budget \$
	The team also enforces planning permits and the Maribyrnong Planning Scheme and takes legal action against breaches; while also educating residents, applicants, Councillors and new businesses on planning regulations.		
Civil Works	The Civil Works team maintains Council's roads, reserve, footpaths and drainage infrastructure. They implement the Road Management Plan and asset protection system, while also maintaining Council's Road Register. The team also plans and delivers an annual maintenance program.	Inc.	-
		Exp	4,192,133
		Net	4,192,133
Community Support	The Community Support team manages a range of services focused on the elderly and people with a disability. This includes home maintenance and modification services, the food services program and social support groups and activities. The team manages the sub-contracting arrangement with Uniting Age Well for the delivery of homecare, personal care and respite care.	Inc.	940,317
		Exp	1,158,905
		Net	218,588
Development Engineering	The Development Engineering team advises Council departments on development, subdivision, re-zoning and building proposals. This includes assessing developers' designs for new civil infrastructure and monitoring their construction.	Inc.	67,381
		Exp	251,084
		Net	183,703
Early Years	The Early Years team is responsible for the delivery of services and facilities focused on infants and young children, engaging the local service sector to deliver the Maribyrnong Children, Young People and their Families Strategy. The team administers registrations for long day child care, kindergarten and other programs in partnership with local education and care services. Early Years delivers community development projects such as the Family Strengthening Strategy.	Inc.	275,581
		Exp	1,040,636
		Net	765,055
Emergency Management	The Emergency Management team undertakes planning and preparedness, mitigation, response and relief and recovery for emergencies at the municipal level through internal and external collaboration. It implements whole of council structures, policies, and strategies to support council's Emergency Management legislative and functional requirements, enhancing staff capability and capacity to undertake Emergency Management. It also supports the community to build resilience to emergencies.	Inc.	-
		Exp	960,103
		Net	960,103

Service area	Description of services provided		2021/22 Forecast \$	2022/23 Budget \$
Facilities Management and Maintenance	The Facilities Management and Maintenance team manages the life-cycle of Council's buildings. This includes providing building maintenance services and overseeing contracts for building security systems, plumbing, air conditioning, electrical systems, painting and cleaning. The team also manages Council's public lighting obligations.	Inc.	117,810	38,000
		Exp	4,067,276	3,884,444
		Net	3,949,466	3,846,444
Corporate Reporting and Management Accounting	The Corporate Reporting and Management Accounting team prepares Council's key financial documents including Annual Budget, Long Term Financial Strategy and Long Term Financial Plan. The team develops financial monitoring, reporting, controls and forecasts; while playing a supporting role to ensure the integrity of financial systems and information including management of financial reserves. The team also oversees Council's reporting function. Council's overall operational performance is reported on in accordance with the legislated Local Government Performance Reporting Framework; and links individual services with the framework of objectives, goals and policies described in the four year Council Plan and the Annual Plan. The team also updates the Capital Value Register and ensures all legal and regulatory obligations are met.	Inc.	43,408	-
		Exp	6,893,017	7,575,867
		Net	6,849,609	7,575,867
Information Technology	The Information Technology team ensures that IT systems are maintained and have sufficient capacity to meet the organisation's needs. The team provides application support and advice on best use of business applications; while also managing procurement and maintenance of IT and telephony equipment and key corporate software systems such as Civica Authority, TRIM and GIS.	Inc.	-	-
		Exp	5,605,094	6,346,572
		Net	5,605,094	6,346,572
Library Services	The Library Services manages and delivers Council's library service, inclusive of diverse collections and community learning and literacy programs with partners and the community. The libraries seek to create inviting, accessible and inclusive spaces where lifelong learning opportunities through reading, literacy and knowledge based programs are provided, with access to information and ideas through digital services. The community can access information and ideas through digital services and the library provides opportunities for informal and formal volunteering.	Inc.	736,601	665,023
		Exp	4,308,058	5,163,488
		Net	3,571,457	4,498,465

Service area	Description of services provided		2021/22 Forecast \$	2022/23 Budget \$
Local Laws	The Local Laws team monitors and enforces local laws relating to public amenity. Their primary focus is on litter enforcement, unsightly properties, abandoned vehicles, fire hazards and graffiti. The team also provides advice to the community on maintaining clean and safe places.	Inc.	1,204,310	929,724
		Exp	1,549,835	1,825,111
		Net	345,525	895,387
Maribyrnong Aquatic Centre	The Maribyrnong Aquatic Centre is Council owned and run. The centre provides health, fitness, leisure and education including swimming programs, childcare and customer service. Centre staff also manage operations including pool supervision, safety and management.	Inc.	1,967,500	5,265,451
		Exp	5,040,545	6,193,577
		Net	3,073,045	928,126
Maternal Child Health & Immunisation	The Maternal Child Health service provides assessments, support, referrals and parent education for families with pre-school aged children. Families are given 10 key ages and stages assessments and Maternal Child Health will provide consultations and support to those experiencing domestic violence and delivers an enhanced service for children and families at risk. Maternal Child Health establishes new parents groups, provides breast feeding support and delivers free immunisation programs.	Inc.	1,236,615	1,228,888
		Exp	3,518,440	3,699,000
		Net	2,281,825	2,470,112
Parking	The Parking team enforces parking regulations and issues infringements for parking over-stays, unsafe parking and compliance in resident parking zones. The team also reports damaged or obscured parking signs.	Inc.	9,715,187	13,799,554
		Exp	5,702,290	6,213,415
		Net	-4,012,897	-7,586,139
Positive Ageing	The Positive Ageing seeks to provide programs and activities to support older people who are on a low income, homeless or at risk of homelessness while promoting Maribyrnong as an Age Friendly City. The team delivers programs for seniors as well as providing support for older people in need.	Inc.	388,830	388,830
		Exp	1,062,670	1,000,249
		Net	673,840	611,419
Social Policy & Social Infrastructure Planning	The Social Policy & Social Infrastructure Planning team conducts social health and wellbeing research, policy development and community infrastructure planning.	Inc.	-	-
		Exp	937,022	761,616
		Net	937,022	761,616
Strategic Project Management	The Strategic Project Management provide project development and management for new community infrastructure and strategic projects.	Inc.	165,000	165,000
		Exp	451,272	462,410
		Net	286,272	297,410
Transport Planning	The Transport Planning team plans and manages Council's traffic, parking assets and delivers road safety programs.	Inc.	-	-
		Exp	782,263	861,507
		Net	782,263	861,507

Service area	Description of services provided	2021/22 Forecast \$	2022/23 Budget \$
	The team also provides transport planning support to Council departments, including Traffic Management Plans, Building Hoarding applications and administers National Heavy Vehicle Regulator applications.		
Youth Services	The Youth Services works to enhance and promote positive development, wellbeing outcomes and civic participation of young people aged 12-25 years. Youth Services provide strategic planning, advocacy and partnerships to support young people including the management of Phoenix Youth Hub.	Inc.	196,232
		Exp	1,335,746
		Net	1,139,514
		139,081	1,343,164
			1,204,083

### Major Initiatives

- Implement Maribyrnong Bicycle Strategy (years 2-4)
- Develop and consult on a Walking Strategy (within the Active Transport Framework)

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Maternal and Child Health	Participation	Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
		Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
Libraries	Participation	Active library borrowers (Percentage of the municipal population that are active library borrowers)	[Number of active library borrowers / municipal population] x100
Animal Management	Health and safety	Animal management prosecutions (The percentage of successful animal management prosecutions)	[Number of successful animal management prosecutions/Total number of animal management prosecutions]x100
Roads	Satisfaction	The community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

## 2.3 Strategic Objective 3: A place for all

Council will provide well-planned neighbourhoods and a strong local economy delivering services that support wellbeing, healthy and safe living, connection to the community, and cultural interaction.

### Summary of the community's key priorities

- Affordable and social housing
- Support the vulnerable in our community
- More youth, aged, mental health and maternity services.
- Provide additional platforms to encourage active youth and older persons
- Citywide expansion of economic, cultural and livability opportunities
- More emphasis on local ethnic communities and their cultures

Other strategies, plans and services supporting the objective:

### Council's Advocacy Plan

- Council's Advocacy Plan
- LGBTIQA+ Strategy and action plan
- Disability Action Plan
- Intercultural Maribyrnong Strategy
- People and participation Strategy 2021 and beyond
- Maribyrnong Libraries Plan 2023-27
- Footscray University Town Plan 2020-25
- Smart Cities
- Council's alcohol and other drugs policy
- Arts and Culture Strategy 2018-23
- Social Infrastructure Plan
- Gender Equity Strategy 2030

Service area	Description of services provided		2021/22 Forecast \$	2022/23 Budget \$
Activation & Festivals	The Activation & Festivals team supports and delivers festivals, local tourism, and key city activation projects. This includes delivering Council's Festival City Program including the grants, partnership and producing programs attracting festivals across the city. The team also manages the Activation and Tourism programs and initiatives across the city in line with the Tourism Visitation Strategy. Activation & Festivals support Maribyrnong's Inner Melbourne Action Plan (IMAP) project, the delivery of Footscray University Town and delivers the festive season program and Council's New Year's Eve celebration.	Inc.	26,025	71,670
		Exp	1,441,431	1,639,274
		Net	1,415,406	1,567,604
Arts & Culture	The Arts & Culture team develops arts and cultural practices unique to Maribyrnong's people, landscape and history by providing grants, low-cost leases to local arts organisations and artist in-residence programs.	Inc.	10,330	252,705
		Exp	1,163,139	1,410,404
		Net	1,152,809	1,157,699

Service area	Description of services provided		2021/22 Forecast \$	2022/23 Budget \$
	Arts & Culture manage the Councils Art and Heritage Collection and promote and deliver arts programs for the community.			
Economic Development	The Economic Development team supports Maribyrnong's business community, in particular the growth of new and existing businesses and fosters positive relationships between Council and business. In conjunction with other Council services, the Economic Development team advises on relevant local laws and regulations. The team promotes the city as a place to establish new enterprises and provides training opportunities for businesses and publishes Maribyrnong's Business Bulletin e-news. Economic Development maintains partnerships with peak bodies and government agencies, provides advice on conducting commercial activities in the municipality. They also support Smart City initiatives and the Enterprise Maribyrnong Special Committee and deliver's Council's Business Improvement District grant program.	Inc.	231,818	2,183
		Exp	1,515,023	1,404,018
		Net	1,283,205	1,401,835
Access and Participation	The Access and Participation team design and enable approaches that build wellbeing, social cohesion and social capital and that strengthen the capacity of community to participate, contribute and connect. Using a community development framework the team's strategies promote equitable access for all people and build the capacity of individuals, groups and the community to be active participants in community life in ways that are fair, meaningful and inclusive. The team are responsible for, the development and implementation of the DAP (Disability Action Plan), implementation of the LGBTIQA+ Plan, development and implementation of the MPPS (Maribyrnong People and Participation Strategy), intercultural city planning and delivery of grants redesign project. The team deliver the annual community grants program and promote volunteer development and leadership opportunities.	Inc.	1,083,686	122,300
		Exp	2,031,134	1,340,737
		Net	947,448	1,218,437
Health & Wellbeing Development	The Health & Wellbeing team undertakes strategic planning, research, development of policy, and delivery of programs and events to improve health and wellbeing in the community. This includes consideration of healthy and active lifestyles, community safety, and alcohol and other drugs, Gender Equality and preventing violence against women. The team also provides advice to Community Services and other departments on these and related matters, including housing, transport and healthy environments.	Inc.	-	-
		Exp	249,574	411,603
		Net	249,574	411,603

Service area	Description of services provided	2021/22 Forecast \$	2022/23 Budget \$
	Further to this, Health & Wellbeing develops and coordinates specific health and wellbeing programs such as Sons of the West, Daughters of the West and Active Maribyrnong.		

#### Major Initiatives

- Continue to implement strategies to respond to family violence and promote gender equality through the Gender Equity 2030 Strategy
- Develop and implement the LGBTIQ+ Strategy and Action Plan

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year less the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x 100

#### 2.4 Strategic Objective 4: Future Focussed

Council will plan and advocate for new infrastructure and safe, sustainable and effective transport networks and a smart innovative city that encourages and supports new generations to thrive.

Summary of the community's key priorities:

- collaborative community that initiates projects (not solely reliant on Council)
- infrastructure/service provision to meet growth in population and density
- open space, sports and recreation
- increased focus on youth – the number one generational project
- multi-purpose facilities with links to public transport
- advocating for community outcomes for State Government projects

Other strategies, plans and services supporting the objective:

- Council's Advocacy Plan
- Heritage plan
- Reconciliation Action Plan

#### Major Initiatives

- Undertake and complete the detailed design phase of the Footscray Civic and Community Hub project.
- Single Customer View experience enabling digital delivery of services to our customers.

Service area	Description of services provided	2020/21		2021/22	
		Forecast		Budget	
		\$		\$	
Community Engagement	The Community Engagement team facilitates community engagement programs. The team provides opportunities for community participation in Council decision making and designs and facilitates community consultation activities. Community Engagement also provides community information and education about significant issues, and conducts the Annual Community Satisfaction Survey.	Inc.	-	-	-
		Exp	583,791	712,521	712,521
		Net	583,791	712,521	712,521
Major Projects & Strategic Relationships	The Major Projects & Strategic Relationships service provides high-level professional advice and direction relating to the implementation of Council's major projects.	Inc.	349,054	250,000	250,000
		Exp	568,984	777,420	777,420
		Net	219,930	527,420	527,420
Sports & Recreation	The Sport & Recreation team plans and manages Council's recreation facilities, user agreements and also provides development training and support to clubs. Council's recreation facilities include sports grounds, pavilions, and a range of sporting and community facilities. The team conducts recreation planning and oversees capital works projects; while also administering sporting club leases, bookings and event permits for Council's parks and gardens.	Inc.	5,000	79,590	79,590
		Exp	1,548,252	1,671,019	1,671,019
		Net	1,543,252	1,591,429	1,591,429

## 2.5 Strategic Objective 5: Ethical Leadership

Council will proactively lead our changing City using strategic foresight, innovation, transparent decision-making and well-planned and effective collaboration to support economic growth during the ongoing challenges of the pandemic and beyond.

Summary of the community's key priorities:

- Council operating financially sustainable
- ethical and sensitive leadership is demonstrated across Council
- ensure broad participation in decision making, including Youth, CALD and First Nations People
- Council decisions are sound and address economic, health, climate and sustainability outcomes

Other strategies, plans and services supporting the objective:

- Human Rights Charter
- Gender Equity Strategy
- Budget – annual and 4 year
- Long term financial strategy
- Asset Management plan
- Workforce plan
- Reconciliation Action Plan

Service area	Description of services provided		2021/22 Forecast \$	2022/23 Budget \$
Capability & Innovation	The Capability & Innovation is responsible for the organisation's human and strategic capability. It delivers programs that monitor and improve organisational performance with a focus on creating a high performing organisation. Developing leadership skills to foster a culture of continuous improvement by providing internal coaching and development support. It provides training and learning programs, including e-learning platforms, corporate induction, leadership skills and professional development.	Inc.	-	-
		Exp	105,545	137,491
		Net	105,545	137,491
Customer Services and Civic Facilities	The Customer Service team fields enquiries from the public and refers many of these to Council's services for response or resolution. The team maintains customer contact records and monitors response times, receipt and process all payments received in person, mail and over the phone and manages civic spaces, facilities and catering on behalf of community and Council.	Inc.	-	1,616
		Exp	1,198,804	1,292,442
		Net	1,198,804	1,290,826
Financial Accounting	The Financial Accounting team oversees the systems, processes and record keeping relating to cash flow and financial investments. This includes raising purchase orders and paying or issuing invoices; while ensuring compliance with taxation and statutory reporting requirements and optimum returns on term deposit investments.	Inc.	1,593,716	2,893,804
		Exp	968,578	1,091,899
		Net	-625,138	-1,801,905
Fleet Management	The Fleet Management team provides policy, strategies and fleet services for Council's operational and light vehicles, and maintains the Council fleet's effectiveness and efficiency.	Inc.	2,956,926	2,802,155
		Exp	1,966,345	2,084,686
		Net	-990,581	-717,469
Governance	The Governance team manages Council's decision making cycle to ensure accountability and transparency, including administering Freedom of Information requests. The team develops briefings, reports and recommendations available to Councillors and prepares agendas and minutes for Council meetings. In addition to this, Governance administers opportunities for members of the public to speak at Council and Committee meetings and manages the Councillor Induction program for newly elected Councils.	Inc.	102,446	630
		Exp	2,173,405	2,392,346
		Net	2,070,959	2,391,716
Health Safety & Wellbeing	The Health, Safety & Wellbeing team advises on safety direction to assist in making the workplace safe and coordinates hazard and incident reporting. The team is responsible for the Occupational Health and Safety Strategy, provides support and assistance to injured employees and delivers an annual health and wellbeing program to improve employees' health and wellbeing.	Inc.	-	-
		Exp	396,170	560,249
		Net	396,170	560,249

Service area	Description of services provided		2021/22 Forecast \$	2022/23 Budget \$
Human Resources	The Human Resources team administers employee rights and responsibilities and staff recruitment. While overseeing recruitment, it ensures position descriptions are to standard and classified correctly. Human Resources provides Enterprise Agreement interpretations and employee relations advice and assistance and manages the Employee Assistance Program contract.	Inc.	1,022	-
		Exp	1,735,877	1,548,762
		Net	1,734,855	1,548,762
Information Management	The Information Management ensures reliable storage and access to corporate information, documents and records. In addition to this the team supports associated systems such as record keeping programs, and maintains Council's email service. To guide employees' use of information systems, Information Management also Implements policies and procedures.	Inc.	-	-
		Exp	520,142	561,996
		Net	520,142	561,996
Media & Communications	The Media & Communications manages and coordinates communications, media and issues management across the organisation. This includes managing the website and intranet, providing advice on media issues and proactive media strategies, raising Maribyrnong's profile and reputation amongst the community and stakeholders and ensuring communication channels and policies reflect best practice. Media & Communications prepares and delivers internal communications and organises citizenship ceremonies and other civic events.	Inc.	-	-
		Exp	1,059,602	1,156,795
		Net	1,059,602	1,156,795
Payroll	The Payroll provides services to Council employees and ensures all transactions are conducted in accordance with the Maribyrnong Council Enterprise Agreement, and other relevant awards and industrial agreements.	Inc.	-	-
		Exp	385,075	365,248
		Net	385,075	365,248
Revenue Services (Rates)	The Revenue Services team Collects property rates and maintains Council's property database and provides customer services for rates and property enquiries. Note: Properties are valued every year by the Valuer General Office. They analyse multiple sources of information to determine individual property values e.g. recent property sales, the local rental market, building and planning permits.	Inc.	109,974,023	116,479,135
		Exp	1,453,644	1,483,331
		Net	-108,520,379	-114,995,804

## Major Initiatives

Implement the Reconciliation Action Plan (RAP).

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

### 2.6 Reconciliation with Budgeted Operating Result

Reconciliation with budgeted operating result	2022/23 Budget Net \$(000)	2022/23 Budget Income \$(000)	2022/23 Budget Expenditure \$(000)
Strategic Objective 1	40,240	3,219	43,459
Strategic Objective 2	31,410	26,631	58,041
Strategic Objective 3	5,757	449	6,206
Strategic Objective 4	2,831	330	3,161
Strategic Objective 5	-109,502	122,177	12,675
<b>Total Maribyrnong City Council - Operating</b>	<b>-29,264</b>	<b>152,806</b>	<b>123,542</b>
Capital Works Program	29,264	54,116	83,380
Balanced Budget	-	206,922	206,922
Income & Expenditure reduced by Internal Charges		-2,499	-2,499
<b>Expenses added in:</b>			
Loss on disposal of property, infrastructure, plant and equipment			1,570
Depreciation			19,499
<b>Income and Expenses reduced by:</b>			
Transfer to Reserve			-6,281
Capitalised Expenditure transfer to Assets (Section 3.5)			-72,187
<b>Income added in:</b>			
Contribution monetary (Open Space)		5,125	
Contribution non-monetary			
<b>Income reduced by:</b>			
Asset sales (Note 4.1.11)		-430	
Borrowings		-10,000	
Transfer from Major Projects & Other Reserves		-30,328	
Open Space Reserve		-50	
<b>Balance as per Income Statement</b>		<b>168,740</b>	<b>147,024</b>

Reconciliation with budgeted operating result	2022/23 Budget Net \$(000)	2022/23 Budget Income \$(000)	2022/23 Budget Expenditure \$(000)
Community Services	15,147	4,455	19,602
Corporate Services	-91,479	120,332	28,853
Infrastructure Services	37,504	9,139	46,643
Planning and Environment Services	9,564	18,880	28,444
Total Maribyrnong City Council - Operating	-29,264	152,806	123,542
Capital & Improvement Works Program	29,264	54,116	83,380
Balanced Budget	-	206,922	206,922

## 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022/23 has been supplemented with projections to 2025/26.

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

Comprehensive Income Statement  
 Balance Sheet  
 Statement of Changes in Equity  
 Statement of Cash Flows  
 Statement of Capital Works  
 Statement of Human Resources

### 3.1 Comprehensive Income Statement for the Four Years Ending 30 June 2026

	Notes	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000
<b>Income</b>						
Rates and charges	4.1.1	109,737	116,229	120,119	124,054	127,998
Statutory fees and fines	4.1.2	11,119	12,934	13,053	13,173	13,294
User fees	4.1.3	7,014	12,220	12,438	12,662	12,890
Grants - Operating	4.1.4	8,516	6,524	6,599	6,677	6,756
Grants - Capital	4.1.4	7,994	11,111	958	958	958
Contributions - monetary	4.1.5	5,157	7,402	7,280	8,436	8,035
Contributions - non-monetary	4.1.5	-	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		-	-	-	-	-
Other income	4.1.6	2,428	2,320	2,403	2,347	2,415
<b>Total income</b>		<b>151,965</b>	<b>168,740</b>	<b>162,850</b>	<b>168,307</b>	<b>172,346</b>
<b>Expenses</b>						
Employee costs	4.1.7	55,467	61,533	62,918	64,333	66,381
Materials and services	4.1.8	57,799	60,016	58,181	57,539	58,889
Depreciation	4.1.9	18,144	19,499	20,027	20,627	20,596
Amortisation - right of use assets	4.1.10	869	758	715	712	533
Bad and doubtful debts		3,000	3,000	3,054	3,109	3,165
Borrowing costs			14	154	138	123
Finance Costs - leases		130	109	89	69	49
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	4.1.11	1,420	1,570	1,570	1,570	1,570
Other expenses	4.1.12	489	525	534	543	1,033
<b>Total expenses</b>		<b>137,318</b>	<b>147,024</b>	<b>147,242</b>	<b>148,640</b>	<b>152,339</b>
<b>Surplus/(deficit) for the year</b>		<b>14,647</b>	<b>21,716</b>	<b>15,608</b>	<b>19,667</b>	<b>20,007</b>
<b>Other comprehensive income</b>						

	Forecast Actual 2021/22 Notes \$'000	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000
Items that will not be reclassified to surplus or deficit in future periods					
Net asset revaluation increment/(decrement)	-	-	-	-	-
Share of other comprehensive income of associates and joint ventures	-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)	-	-	-	-	-
<b>Total comprehensive result</b>	<b>14,647</b>	<b>21,716</b>	<b>15,608</b>	<b>19,667</b>	<b>20,007</b>

### 3.2 Balance Sheet for the Four Years Ending 30 June 2026

	Forecast Actual 2021/22 Notes \$'000	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	48,371	26,699	9,808	22,295	23,033
Trade and other receivables	21,305	22,295	21,566	22,284	23,006
Other financial assets	60,000	62,000	65,000	59,000	52,540
Inventories	8	8	8	8	8
Non-current assets classified as held for sale	-	-	-	-	-
Other assets	2,207	2,247	2,287	2,328	2,370
<b>Total current assets</b>	<b>4.2.1 131,891</b>	<b>113,249</b>	<b>98,669</b>	<b>105,915</b>	<b>100,957</b>
<b>Non-current assets</b>					
Trade and other receivables	378	454	546	656	789
Other financial assets	-	-	-	-	-
Investments in associates, joint arrangement and subsidiaries	-	-	-	-	-
Property, infrastructure, plant & equipment	4.2.2 1,230,871	1,281,559	1,308,653	1,318,653	1,344,692
Right-of-use assets	3,666	2,908	2,193	1,481	948
Investment property					
Intangible assets					
<b>Total non-current assets</b>	<b>1,234,915</b>	<b>1,284,921</b>	<b>1,311,392</b>	<b>1,320,790</b>	<b>1,346,429</b>
<b>Total assets</b>	<b>1,366,806</b>	<b>1,398,170</b>	<b>1,410,061</b>	<b>1,426,705</b>	<b>1,447,386</b>
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	8,053	11,379	8,951	7,230	8,849
Trust funds and deposits	6,544	6,544	6,544	6,544	6,544
Unearned income/revenue	4,927	-	-	-	-
Provisions	15,965	17,804	18,188	18,580	19,148
Accrued Interest	-	14	13	11	10

		Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000
	Notes					
Interest-bearing liabilities	4.2.3	-	1,000	1,000	1,000	1,000
Lease liabilities		736	698	719	551	509
<b>Total current liabilities</b>		<b>36,225</b>	<b>37,439</b>	<b>35,415</b>	<b>33,916</b>	<b>36,060</b>
<b>Non-current liabilities</b>						
Provisions		1,043	1,174	1,201	1,228	1,267
Interest-bearing liabilities	4.2.3	-	9,000	8,000	7,000	6,000
Lease liabilities		3,005	2,308	1,588	1,037	528
<b>Total non-current liabilities</b>		<b>4,048</b>	<b>12,482</b>	<b>10,789</b>	<b>9,265</b>	<b>7,795</b>
<b>Total liabilities</b>		<b>40,273</b>	<b>49,921</b>	<b>46,204</b>	<b>43,181</b>	<b>43,855</b>
<b>Net assets</b>		<b>1,326,533</b>	<b>1,348,249</b>	<b>1,363,857</b>	<b>1,383,524</b>	<b>1,403,531</b>
<b>Equity</b>						
Accumulated surplus		417,292	457,979	485,024	494,973	520,962
Reserves		909,241	890,270	878,833	888,551	882,569
<b>Total equity</b>		<b>1,326,533</b>	<b>1,348,249</b>	<b>1,363,857</b>	<b>1,383,524</b>	<b>1,403,531</b>

### 3.3 Statement of Changes in Equity for the Four Years Ending 30 June 2026

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2022 Forecast Actual</b>					
Balance at beginning of the financial year		1,311,886	400,544	820,132	91,210
Impact of adoption of new accounting standards		-	-	-	-
Adjusted opening balance		1,311,886	400,544	820,132	91,210
Surplus/(deficit) for the year		14,647	14,647	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(15,817)	-	15,817
Transfers from other reserves		-	17,918	-	(17,918)
<b>Balance at end of the financial year</b>		<b>1,326,533</b>	<b>417,292</b>	<b>820,132</b>	<b>89,109</b>
<b>2023 Budget</b>					
Balance at beginning of the financial year		1,326,533	417,292	820,132	89,109
Surplus/(deficit) for the year		21,716	21,716	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(13,684)	-	13,684
Transfers from other reserves		-	32,655	-	(32,655)
<b>Balance at end of the financial year</b>		<b>1,348,249</b>	<b>457,979</b>	<b>820,132</b>	<b>70,138</b>
<b>2024</b>					
Balance at beginning of the financial year		1,348,249	457,979	820,132	70,138
Surplus/(deficit) for the year		15,608	15,608	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(13,563)	-	13,563
Transfers from other reserves		-	25,000	-	(25,000)
<b>Balance at end of the financial year</b>		<b>1,363,857</b>	<b>485,024</b>	<b>820,132</b>	<b>58,701</b>

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2025</b>					
Balance at beginning of the financial year		1,363,857	485,024	820,132	58,701
Surplus/(deficit) for the year		19,667	19,667	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(14,718)	-	14,718
Transfers from other reserves		-	5,000	-	(5,000)
Balance at end of the financial year		1,383,524	494,973	820,132	68,419
<b>2026</b>					
Balance at beginning of the financial year		1,383,524	494,973	820,132	68,419
Surplus/(deficit) for the year		20,007	20,007	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(14,318)	-	14,318
Transfers from other reserves		-	20,300	-	(20,300)
Balance at end of the financial year		1,403,531	520,962	820,132	62,437

### 3.4 Statement of Cash Flows for the Four Years Ending 30 June 2026

	Notes	Forecast	Budget	Projections		
		Actual 2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025-26 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		102,339	120,943	121,098	123,571	127,491
Statutory fees and fines		10,995	8,750	12,778	12,897	13,015
User fees		7,319	11,805	13,574	13,818	14,067
Grants - operating		8,516	6,524	6,600	6,677	6,756
Grants - capital		1,731	6,184	958	958	958
Contributions - monetary		5,157	7,402	7,280	8,436	8,035
Interest received		450	587	638	551	586
Dividends received		-	-	-	-	-
Trust funds and deposits taken		2,494	2,602	2,679	2,757	2,835
Other receipts		1,978	1,733	1,765	1,796	1,829
Net GST refund / payment		6,537	4,807	4,595	4,505	4,596
Employee costs		(54,873)	(59,563)	(62,508)	(63,914)	(65,774)
Materials and services		(67,237)	(68,869)	(67,279)	(66,479)	(67,808)
Short-term, low value and variable lease payments		-	-	-	-	-
Trust funds and deposits repaid		(2,494)	(2,602)	(2,679)	(2,757)	(2,835)
Other payments		(489)	(525)	(534)	(543)	(1,033)
Net cash provided by/(used in) operating activities		22,423	39,778	38,965	42,273	42,718

Notes	Forecast	Budget	Projections		
	Actual 2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025-26 \$'000
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(36,844)	(69,035)	(51,344)	(34,288)	(47,146)
Proceeds from sale of property, infrastructure, plant and equipment	580	430	430	430	430
Payments for investments	(2,000)	(16,000)	(7,000)	(12,000)	(20,000)
Proceeds from sale of investments	12,000	14,000	4,000	18,000	26,460
Loan and advances made	-	-	-	-	-
Payments of loans and advances	-	-	-	-	-
<b>Net cash provided by/ (used in) investing activities</b>	<b>(26,264)</b>	<b>(70,605)</b>	<b>(53,914)</b>	<b>(27,858)</b>	<b>(40,256)</b>
<b>Cash flows from financing activities</b>					
Finance costs	-	-	(155)	(140)	(124)
Proceeds from borrowings	-	10,000	-	-	-
Repayment of borrowings	-	-	(1,000)	(1,000)	(1,000)
Interest paid - lease liability	(130)	(109)	(89)	(69)	(49)
Repayment of lease liabilities	(816)	(736)	(698)	(719)	(551)
<b>Net cash provided by/(used in) financing activities</b>	<b>(946)</b>	<b>9,155</b>	<b>(1,942)</b>	<b>(1,928)</b>	<b>(1,724)</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	<b>(4,787)</b>	<b>(21,672)</b>	<b>(16,891)</b>	<b>12,487</b>	<b>738</b>
Cash and cash equivalents at the beginning of the financial year	53,158	48,371	26,699	9,808	22,295
Cash and cash equivalents at the end of the financial year	48,371	26,699	9,808	22,295	23,033

### 3.5 Statement of Capital Works For the four years ending 30 June 2026

Notes	Forecast	Budget	Projections		
	Actual 2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025-26 \$'000
<b>Property</b>					
Land	-	-	-	-	15,000
Land improvements	500	1,762	500	500	500
<b>Total land</b>	<b>500</b>	<b>1,762</b>	<b>500</b>	<b>500</b>	<b>15,500</b>
Buildings	11,146	31,575	25,532	9,295	9,940
Heritage buildings	-	-	-	-	-
Building improvements	-	-	-	-	-
Leasehold improvements	-	-	-	-	-
<b>Total buildings</b>	<b>11,146</b>	<b>31,575</b>	<b>25,532</b>	<b>9,295</b>	<b>9,940</b>

	Notes	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Projections		
				2023/24 \$'000	2024/25 \$'000	2025-26 \$'000
Total property		11,646	33,337	26,032	9,795	25,440
Plant and equipment						
Plant, machinery and equipment		1,800	1,800	1,400	1,400	1,400
Computers and telecommunications		2,567	2,120	899	899	899
Library books		860	920	890	907	907
<b>Total plant and equipment</b>		<b>5,227</b>	<b>4,840</b>	<b>3,189</b>	<b>3,206</b>	<b>3,206</b>
Infrastructure						
Roads		7,367	18,468	12,750	11,917	12,199
Bridges		103	206	80	80	80
Footpaths and cycleways		2,649	6,150	1,693	2,048	2,048
Drainage		200	1,209	768	1,212	1,212
Recreational, leisure and community facilities		2,851	-	938	907	907
Waste management		1,050	250	455	375	375
Parks, open space and streetscapes		7,929	7,727	2,336	2,207	2,207
Off street car parks		160	-	80	80	160
Other infrastructure		-	-	800	800	800
<b>Total infrastructure</b>		<b>22,309</b>	<b>34,010</b>	<b>19,900</b>	<b>19,626</b>	<b>19,988</b>
<b>Total capital works expenditure</b>	4.4.1	<b>39,182</b>	<b>72,187</b>	<b>49,121</b>	<b>32,627</b>	<b>48,634</b>
Represented by:						
New asset expenditure		13,623	13,502	7,100	6,600	21,600
Asset renewal expenditure		15,507	16,689	16,099	16,392	17,354
Asset expansion expenditure		8,518	6,968	-	-	-
Asset upgrade expenditure		561	35,028	25,922	9,635	9,680
Works in Progress		973				
<b>Total capital works expenditure</b>	4.4.1	<b>39,182</b>	<b>72,187</b>	<b>49,121</b>	<b>32,627</b>	<b>48,634</b>
Funding sources represented by:						
Grants		7,172	10,551	958	958	958
Contributions		707	2,277	-	-	-
Council cash		19,937	20,477	22,813	26,319	27,326
Borrowings		-	10,000	-	-	-
Asset sales		500	350	350	350	350
Reserves		10,866	28,532	25,000	5,000	20,000
<b>Total capital works expenditure</b>	4.4.1	<b>39,182</b>	<b>72,187</b>	<b>49,121</b>	<b>32,627</b>	<b>48,634</b>

### 3.6 Statement of human resources for the four years ending 30 June 2025

	Forecast	Budget	Projections		
	Actual				
	2021/22	2022/23	2023/24	2024/25	2025-26
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	55,467	61,533	62,610	63,705	64,820
Employee costs - capital	2,631	4,029	4,100	4,171	4,244
<b>Total staff expenditure</b>	<b>58,098</b>	<b>65,562</b>	<b>66,710</b>	<b>67,876</b>	<b>69,064</b>
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	477.9	546.3	546.3	546.3	546.3
<b>Total staff numbers</b>	<b>477.9</b>	<b>546.3</b>	<b>546.3</b>	<b>546.3</b>	<b>546.3</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2022/23 \$'000	Comprises			
		Permanent		Casual \$'000	Temporary \$'000
		Full Time \$'000	Part time \$'000		
Community Services	14,686	7,667	5,122	529	1,368
Corporate Services	11,833	10,151	1,454		228
Infrastructure Services	17,826	12,745	2,930	1,492	659
Planning and Environment Services	14,874	10,407	2,237	104	2,126
<b>Total permanent staff expenditure</b>	<b>59,219</b>	<b>40,970</b>	<b>11,743</b>	<b>2,125</b>	<b>4,381</b>
Other employee related expenditure	2,314				
Capitalised labour costs	4,029				
<b>Total expenditure</b>	<b>65,562</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2022/23	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
Community Services	124.30	63.00	44.73	3.95	12.62
Corporate Services	94.35	78.00	12.92	-	3.43
Infrastructure Services	198.41	136.00	33.73	14.25	14.43
Planning and Environment Services	129.26	84.80	21.45	1.00	22.01
<b>Total staff</b>	<b>546.32</b>	<b>361.80</b>	<b>112.83</b>	<b>19.20</b>	<b>52.49</b>

Summary of Planned Human Resources Expenditure For the four years ended 30 June 2026

	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Community Services</b>				
Permanent - Full time	6,621	6,737	6,855	6,975
Women	5,269	5,362	5,455	5,551
Men	1,352	1,376	1,400	1,424
Persons of self-described gender				
Permanent - Part time	4,237	4,311	4,387	4,463
Women	4,029	4,099	4,171	4,244
Men	208	212	216	219
Persons of self-described gender				
<b>Total Community Services</b>	<b>10,858</b>	<b>11,048</b>	<b>11,242</b>	<b>11,438</b>
<b>Corporate Services</b>				
Permanent - Full time	8,862	9,017	9,175	9,335
Women	4,448	4,526	4,605	4,686
Men	4,413	4,491	4,569	4,649
Persons of self-described gender				
Permanent - Part time	1,160	1,180	1,201	1,222
Women	1,028	1,046	1,064	1,083
Men	132	134	136	139
Persons of self-described gender				
<b>Total Corporate Services</b>	<b>10,021</b>	<b>10,197</b>	<b>10,375</b>	<b>10,557</b>
<b>Infrastructure Services</b>				
Permanent - Full time	10,570	10,755	10,944	11,135
Women	1,654	1,683	1,713	1,743
Men	8,916	9,072	9,231	9,392
Persons of self-described gender				
Permanent - Part time	674	685	697	709
Women	536	545	554	564
Men	138	140	143	145
Persons of self-described gender				
<b>Total Infrastructure Services</b>	<b>11,244</b>	<b>11,441</b>	<b>11,641</b>	<b>11,845</b>
<b>Planning and Environment Service</b>				
Permanent - Full time	9,450	9,616	9,784	9,955
Women	4,325	4,401	4,478	4,556
Men	5,125	5,215	5,306	5,399
Persons of self-described gender				
Permanent - Part time	1,471	1,497	1,523	1,550
Women	772	786	799	813
Men	699	711	724	736
Persons of self-described gender				
<b>Total Planning and Environment Service</b>	<b>10,921</b>	<b>11,113</b>	<b>11,307</b>	<b>11,505</b>
Casuals, temporary and other expenditure	18,488	18,812	19,141	19,476
Capitalised labour costs	4,029	4,099	4,171	4,244
<b>Total staff expenditure</b>	<b>65,562</b>	<b>66,710</b>	<b>67,876</b>	<b>69,064</b>

	2022/23 FTE	2023/24 FTE	2024/25 FTE	2025/26 FTE
<b>Community Services</b>				
Permanent - Full time	55.00	55.96	56.94	57.94
Women	44.00	44.77	45.55	46.35
Men	11.00	11.19	11.39	11.59
Persons of self-described gender	-	-	-	-
Permanent - Part time	36.51	37.15	37.80	38.46
Women	34.50	35.10	35.72	36.34
Men	2.01	2.05	2.08	2.12
Persons of self-described gender	-	-	-	-
<b>Total Community Services</b>	<b>91.51</b>	<b>93.11</b>	<b>94.74</b>	<b>96.40</b>
<b>Corporate Services</b>				
Permanent - Full time	66.00	67.16	68.33	69.53
Women	33.00	33.58	34.17	34.76
Men	33.00	33.58	34.17	34.76
Persons of self-described gender	-	-	-	-
Permanent - Part time	11.03	11.22	11.42	11.62
Women	10.03	10.21	10.38	10.57
Men	1.00	1.02	1.04	1.05
Persons of self-described gender	-	-	-	-
<b>Total Corporate Services</b>	<b>77.03</b>	<b>78.38</b>	<b>79.75</b>	<b>81.15</b>
<b>Infrastructure Services</b>				
Permanent - Full time	99.10	100.83	102.60	104.39
Women	15.60	15.87	16.15	16.43
Men	83.50	84.96	86.45	87.96
Persons of self-described gender	-	-	-	-
Permanent - Part time	7.42	7.55	7.68	7.82
Women	5.84	5.94	6.05	6.15
Men	1.58	1.61	1.64	1.66
Persons of self-described gender	-	-	-	-
<b>Total Infrastructure Services</b>	<b>106.52</b>	<b>108.38</b>	<b>110.28</b>	<b>112.21</b>
<b>Planning and Environment Services</b>				
Permanent - Full time	75.80	77.13	78.48	79.85
Women	35.80	36.43	37.06	37.71
Men	40.00	40.70	41.41	42.14
Persons of self-described gender	-	-	-	-
Permanent - Part time	11.60	11.80	12.01	12.22
Women	6.80	6.92	7.04	7.16
Men	4.80	4.88	4.97	5.06
Persons of self-described gender	-	-	-	-
<b>Total Planning and Environment Services</b>	<b>87.40</b>	<b>88.93</b>	<b>90.49</b>	<b>92.07</b>
Casuals and temporary staff	155.38	158.10	160.87	163.68
Capitalised labour	28.48	28.98	29.49	30.01
<b>Total staff numbers</b>	<b>546.32</b>	<b>555.88</b>	<b>565.61</b>	<b>575.51</b>

## 4. Notes to Financial Statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### 4.1.1. Rates and Charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022/23 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.75% in line with the rate cap.

This will raise total rates and charges for 2022/23 to \$115,551,404 (inclusive of waste management charge of \$10.581 million).

#### 4.1.1(a)

The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
General rates*	99,826	104,074	4,248	4.26%
Municipal charge*	893	897	3	0.38%
Waste management charge	7,697	10,581	2,883	37.46%
<b>Sub-total</b>	<b>108,416</b>	<b>115,551</b>	<b>7,135</b>	<b>6.58%</b>
Waste management charge - Additional Bins	131	97	-34	-26.00%
Rates Adjustments	-35	-	35	-100.00%
Residential Vacant Land Rebate	-30	-100	-70	233.33%
Council Pensioner Discount	-770	-789	-19	2.41%
Supplementary rates and rate adjustments	2,025	1,061	-964	-47.59%
Interest on rates and charges	-	268	268	100%
Rates - Legal Cost Recovered	-	141	141	100%
<b>Total rates and charges</b>	<b>109,737</b>	<b>116,229</b>	<b>6,492</b>	<b>5.92%</b>

\*These items are subject to the rate cap established under the FGRS.

The difference between the rate increase of 1.75% and 4.26% is due to the annualised impact of supplementary rates raised in 2021/22.

#### 4.1.1(b)

The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2021/22 Budget cents/\$CIV*	2022/23 Budget cents/\$CIV*	Change %
General rate for rateable residential properties	0.00274695	0.00249321	-9.24%
General rate for rateable commercial properties	0.00370838	0.00336583	-9.24%
General rate for rateable industrial properties	0.00439512	0.00398914	-9.24%
General rate for rateable residential vacant properties	0.00549390	0.00498642	-9.24%
General rate for rateable commercial vacant properties	0.00824085	0.00747963	-9.24%
General rate for rateable industrial vacant properties	0.00824085	0.00747963	-9.24%
General rate for rateable cultural & recreational properties	0.00164817	0.00149593	-9.24%

#### 4.1.1 (c)

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2021/22	2022/23	Change	
	Budget \$'000	Budget \$'000	\$'000	%
Residential	73,079	75,641	2,562	3.51%
Commercial	14,089	14,346	257	1.82%
Industrial	7,927	8,841	914	11.53%
Residential Vacant	2,122	2,293	171	8.08%
Commercial Vacant	1,733	1,729	-4	-0.22%
Industrial Vacant	818	1,169	350	42.79%
Cultural and recreational	58	55	-3	-4.87%
<b>Total amount to be raised by general rates</b>	<b>99,826</b>	<b>104,074</b>	<b>4,248</b>	<b>4.26%</b>

#### 4.1.1 (d)

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2021/22	2022/23	Change	
	Budget Number	Budget Number	Number	%
Residential	38,832	40,650	1,818	4.68%
Commercial	2,469	2,479	10	0.41%
Industrial	1,213	1,211	-2	-0.16%
Residential Vacant	350	365	15	4.29%
Commercial Vacant	84	76	-8	-9.52%
Industrial Vacant	49	52	3	6.12%
Cultural and recreational	7	6	-1	-14.29%
<b>Total number of assessments</b>	<b>43,004</b>	<b>44,839</b>	<b>1,835</b>	<b>4.27%</b>

#### 4.1.1 (e)

The basis of valuation to be used is the Capital Improved Value (CIV) in 2022/2023 and in 2021/22.

#### 4.1.1 (f)

The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2021/22	2022/23	Change	
	Budget \$'000	Budget \$'000	\$'000	%
Residential	26,603,665	30,338,928	3,735,263	14.04%
Commercial	3,799,232	4,262,190	462,957	12.19%
Industrial	1,803,645	2,216,238	412,593	22.88%
Residential Vacant	386,180	459,850	73,670	19.08%
Commercial Vacant	210,321	231,220	20,899	9.94%
Industrial Vacant	99,315	156,245	56,930	57.32%
Cultural and recreational	35,015	36,700	1,685	4.81%
<b>Total value of land</b>	<b>32,937,373</b>	<b>37,701,371</b>	<b>4,763,998</b>	<b>14.46%</b>

#### 4.1.1. (g)

The municipal charge under section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2021/22 Budget \$	Per Rateable Property 2022/23 Budget \$	Change	
			\$	%
Municipal	20	20	-	0.00%

#### 4.1.1(h)

The estimated total amount to be raised by municipal charges compared with the previous financial year.

Type of Charge	2021/22	2022/23	Change	
	Budget \$	Budget \$	\$	%
Municipal	860,080	896,780	36,700	4.27%

#### 4.1.1. (i)

The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2021/22 Budget \$	Per Rateable Property 2022/23 Budget \$	Change	
			\$	%
Waste Management Charge 1 – 2 bin users	198.00	233.00	35.00	17.68%
Waste Management Charge 2 – 3 bin users	222.00	289.00	67.00	30.18%

#### 4.1.1. (j)

The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2021/22	2022/23	Change	
	Budget \$'000	Budget \$'000	\$'000	%
Waste Management Charge 1 – 2 bin users	3,117	4,230	1,113	35.71%
Waste Management Charge 2 – 3 bin users	4,855	6,351	1,496	30.81%
<b>Total</b>	<b>7,972</b>	<b>10,581</b>	<b>2,609</b>	<b>32.72%</b>

#### 4.1.1 (k)

The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2021/22	2022/23	Change	
	Budget \$'000	Budget \$'000	\$'000	%
General rates*	99,826	104,074	4,248	4.26%
Municipal charge*	860	897	37	4.28%
Waste management charge	7,972	10,581	2,609	32.72%
Supplementary rates and rate adjustments	1,051	1,061	10	0.98%
<b>Total Rates and charges</b>	<b>109,709</b>	<b>116,613</b>	<b>6,903</b>	<b>6.29%</b>

The difference between the rate increase of 1.75% and 4.26% is due to the annualised impact of supplementary rates.

#### 4.1.1(l)

##### Fair Go Rates System Compliance (ESC)

Maribyrnong City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2021/22 Budget	2022/23 Budget
Total Annualised Rates & Municipal Charges	\$99,198,654	\$103,165,975
Number of rateable properties	43,004	44,839
Base Average Rate	\$2,306.73	\$2,300.81
Maximum Rate Increase (set by the State Government)	1.50%	1.75%
Capped Average Rate	\$2,341.33	\$2,341.07
Maximum General Rates and Municipal Charges Revenue	\$100,686,634	\$104,971,380
Budgeted General Rates and Municipal Charges Revenue	\$100,686,259	\$104,970,789
Budgeted Supplementary Rates	\$1,050,999	\$1,061,248
<b>Budgeted Total Rates (Including Supplementary Rates) and Municipal Charges Revenue</b>	<b>\$101,737,258</b>	<b>\$106,032,037</b>

#### 4.1.1. (m)

Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2022/23: estimated \$1,061,248 and 2021/22: \$1,050,999)
- Stage 3 valuations are used and Stage 4 is subject to Valuer General Certification.
- Valuation impacts.
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that ratable land becomes non-ratable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

## 4.1.1(n)

### Differential Rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- a general rate of 0.00249321 (0.00249321 cents in the dollar of CIV) for all ratable residential properties.
- a general rate of 0.00336583 (0.00336583 cents in the dollar of CIV) for all ratable commercial properties.
- a general rate of 0.00398914 (0.00398914 cents in the dollar of CIV) for all ratable industrial properties.
- a general rate of 0.00498642 (0.00498642 cents in the dollar of CIV) for all ratable residential vacant properties.
- a general rate of 0.00747963 (0.00747963 cents in the dollar of CIV) for all ratable commercial vacant properties.
- a general rate of 0.00747963 (0.00747963 cents in the dollar of CIV) for all ratable industrial vacant properties.
- a general rate of 0.00149593 (0.00149593 cents in the dollar of CIV) for all ratable Culture and Recreational properties.

For the purposes of identifying the types/classes of land applicable to each rate the properties are grouped in accordance with the Australian Valuation Property Classification Code (AVPCC) Categories, as adopted by the Valuer-General Victoria (VGV) for the 2022 Revaluation.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

### Residential Land

Characteristics:

Residential Land is any land;

- which is not Residential Vacant Land as described under the heading Vacant Residential land;
- on which a building is erected and the site is approved for occupation by the issue of an occupancy certificate from Council and the site is available or used for residential purposes.
- the primary use of which is residential; or
- which is unoccupied and is zoned residential under the Maribyrnong Planning Scheme.

Objective:

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the: Construction and maintenance of infrastructure assets; Development and provision of health and community services; and Provision of general support services.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2021/22 financial year.

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

#### Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

#### Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Impact:

The Act requires there to be a residential rate for the purposes of establishing differential rates.

#### Quantum:

Quantum is set as 1.0 in accordance with legislation.

### Commercial Land

#### Characteristics:

Commercial Land is any land;

- which is not Commercial Vacant Land, as described under the heading Vacant Commercial land;
- on which a building designed or adapted for occupation is erected which is used for commercial purposes;
- which is used primarily for the sale of goods or services;
- which is used primarily for other commercial purposes.

#### Objective:

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the: Construction and maintenance of infrastructure assets; Development and provision of health and community services; and Provision of general support services.

#### Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

#### Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2021/22 financial year.

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

#### Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

#### Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Impact:

The current rating differential is 1.35, or 35% higher than the residential land rate differential. Thus a commercial property will pay 35% more in rates than a residential land assuming both have the same valuation.

#### Quantum:

A 0.25 or 25% differential between commercial and Industrial property is deemed appropriate given the 'scale' of commercial activity is generally much higher than Industrial. It is recognised that these two rate groups underpin the financial and employment aspirations of Maribyrnong – if they are not strong and successful, it will be much harder for Maribyrnong to thrive.

### Industrial Land

#### Characteristics:

Industrial Land is any land;

- which is not industrial vacant land under the heading vacant industrial land;
- on which a building is erected or the site is adapted for occupation and is used for industrial purposes;
- located in an industrial zone or other area in the Municipality.

#### Objective:

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the: Construction and maintenance of infrastructure assets; Development and provision of health and community services; and Provision of general support services.

#### Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

#### Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2021/22 financial year.

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council.

The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

#### Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

#### Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Impact:

This rating differential currently is 1.60, thus 60% higher than the residential land rate differential. Thus, an industrial property will pay 60% more in rates than a residential property assuming they have the same valuation.

#### Quantum:

A 0.25 or 25% differential between commercial and Industrial property is deemed appropriate given the 'scale' of commercial activity is generally much higher than Industrial. It is recognised that these two rate groups underpin the financial and employment aspirations of Maribyrnong – if they are not strong and successful, it will be much harder for Maribyrnong to thrive.

### Residential Vacant Land

#### Characteristics:

##### Residential Vacant Land

Residential Vacant Land is any land which is zoned residential under the Maribyrnong Planning Scheme and on which there is no dwelling or other building designed or adapted for occupation. It includes a land on which:

- a planning permit authorising the subdivision of the land has been issued; and
- no principle place of residence exists on the subdivided land.
- an occupancy certificate is not yet issued from Council for residential purposes

#### Objective:

The objective of this differential rate is to:

- promote responsible land management through appropriate maintenance and development of the land; and
- encourage prompt development of vacant residential land and attract new residents to the Maribyrnong; and
- ensure that all ratable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:
  - Construction and maintenance of infrastructure assets;
  - Development and provision of health and community services;
  - Provision of economic development and general support services.

#### Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

#### Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

#### Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Impact:

This rating differential currently is 2.0, thus 100% higher than the residential property rate differential. Thus, a Residential Vacant Land property will pay 100% more in rates than a residential property assuming the same valuation.

#### Quantum:

For people / businesses who have purchased land with the intent to develop, an increase in rate is a small factor when compared to the costs they will incur with development, and the subsequent higher rate value (not differential) which will apply post development.

### Commercial Vacant Land

#### Characteristics:

##### Commercial Vacant Land

Commercial Vacant land is any land on which no building is erected but which, by reason of its locality and zoning under the Maribyrnong Planning Scheme, would - if developed - be or be likely to be used primarily for Commercial Purposes.

#### Objective:

The objective of the rate is to encourage development for commercial purposes and ensure that the owners of the land having the characteristics of Commercial Vacant Land make an equitable financial contribution to the cost of carrying out Council's functions.

The Vacant Commercial Land differential is higher than the Residential Land differential for a number of reasons, including;

- To assist in the management of sustainable growth across metropolitan Melbourne;
- Council's financial commitment to economic development initiatives;
- Promote commercial development within the appropriate zone municipal areas;
- Reducing the possibility that land holders not progressing in reasonable time to develop the land may impede the ability of other businesses to access suitable land for their own commercial use.

#### Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

#### Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

#### Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Impact:

This rating differential currently is 3.0, thus 300% higher than the residential property rate differential. Thus, a Commercial Vacant Land property will pay 300% more in rates than a residential property assuming the same valuation.

#### Quantum:

For people / businesses who have purchased land with the intent to develop, an increase in rate is a small factor when compared to the costs they will incur with development, and the subsequent higher rate value (not differential) which will apply post development.

### Industrial Vacant Land

#### Characteristics:

##### Industrial Vacant Land

Industrial Vacant land is any land on which no building is erected but which, by reason of its locality and zoning under the Maribyrnong Planning Scheme, would - if developed - be or be likely to be used primarily for Industrial Purposes.

The objective of this rate is to encourage development for industrial purposes and ensure that the owners of the land make an equitable financial contribution to the cost of carrying out Council's functions. Encouragement includes:

- Promoting land owners to develop their land, to bring about increased community benefits as covered in the 'Developed Industrial Land' discussion;
- Reducing the possibility that land holders not progressing in reasonable time to develop the land may impede the ability of other businesses to access suitable land for their own industrial use.

#### Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

#### Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

#### Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Impact:

This rating differential currently is 3.0, thus 300% higher than the residential property rate differential. Thus, a Commercial Vacant Land property will pay 300% more in rates than a residential property assuming the same valuation.

#### Quantum:

For people / businesses who have purchased land with the intent to develop, an increase in rate is a small factor when compared to the costs they will incur with development, and the subsequent higher rate value (not differential) which will apply post development.

### Cultural & Recreational Lands

#### Characteristics:

Any land which is not rateable Land which is specifically set aside for the use of cultural and recreational activities whereby the members do not derive a financial benefit or profit from the activities.

The Act effectively provides for properties used for indoor/outdoor activities to be differentially rated. For the 2021-22 rating year Council will provide a concession to 7 properties coded with a description of 'Cultural and Recreational Lands' in Council's rate records. The residential rate is applied to these properties and then a 40 per cent discount on rates is apportioned to each property. It is considered that these clubs provide a benefit to the general community. This includes 1 Boat Club, 1 Homing club, 1 Golf course, 2 Tennis Clubs and 2 Bowling clubs.

#### Objective:

The following are the objectives of differential rates currently adopted for the different property types. To ensure that the promotion of cultural, heritage and recreational activity occurs within Council's municipal district and that this is supported in a way that encourages appropriate activity and development. Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under The Act.

#### Type and Class:

Under the provisions of the Cultural and Recreational Land Act 1963, the Council levies an amount of rates payable in respect of recreational lands that cater for sporting activities on the land.

#### Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2020/21 financial year

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Differential rate:

The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

#### Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

#### Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Impact:

The Act requires there to be an appropriate rate for the purposes of establishing differential rates for cultural & recreational lands.

#### Quantum:

This rating differential currently is 0.6, thus 40% lower than the residential property rate differential. Thus, a Cultural and Recreational property will pay 40% less in rates than a residential property assuming the same valuation.

### 4.1.2 Statutory Fees and Fines

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Infringements	6,221	8,578	2,357	37.89%
Infringements and costs	2,129	2,501	372	17.47%
Magistrate Court Payments	60	-	-60	-100.00%
Town planning fees	1,053	1,224	171	16.24%
Land information certificates	107	110	3	2.80%
Permit	1,349	540	-809	-59.97%
Other statutory fees	200	-19	-219	-109.50%
<b>Total statutory fees and fines</b>	<b>11,119</b>	<b>12,934</b>	<b>1,816</b>	<b>16.32%</b>

### 4.1.3 User Fees

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Aged and health services	161	187	26	16.15%
Leisure centre and recreation	1,871	5,179	3,308	176.80%
Child care/children's programs	69	79	10	14.49%
Parking	1,900	3,075	1,175	61.84%
Registration and other permits	715	1,798	1,083	151.47%
Building services	975	197	-778	-79.79%
Cemetery fees	130	130	-	0.00%
Waste management services	30	34	4	13.33%
Other fees and charges	1,163	1,541	378	32.50%
<b>Total user fees</b>	<b>7,014</b>	<b>12,220</b>	<b>5,206</b>	<b>74.22%</b>

#### 4.1.4 Grants – Operating

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast	Budget	Change	
	Actual 2021/22 \$'000	2022/23 \$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants	4,949	4,428	-521	-11%
Commonwealth funded grants	11,561	13,206	1,645	14%
State funded grants				
<b>Total grants received</b>	<b>16,510</b>	<b>17,634</b>	<b>1,124</b>	<b>7%</b>
(a) Operating Grants				
Recurrent - Commonwealth Government				
9Financial Assistance Grants – general purpose	1,137	2,307	1,170	103%
Health Support Programs	863	863	-	0%
Recurrent - State Government				
Aged care	457	457	0	0%
Community Safety	428	415	-13	-3%
Libraries	649	628	-21	-3%
Maternal & Child Health	1,023	1,023	0	0%
School Crossing Supervisors	265	265	0	0%
<b>Total recurrent grants</b>	<b>4,822</b>	<b>5,959</b>	<b>1,136</b>	<b>24%</b>
Non-recurrent - Commonwealth Government				
Other				
Non-recurrent - State Government				
Community Network	2,073	200	-1,873	-90%
Community Support	1,313	295	-1,018	-78%
Health Support Programs	130	0	-130	-100%
Local environments	70	70	-	0%
Open space	87	0	-87	-100%
Social Planning and Equality	21		-21	-100%
Non-recurrent - Other				
<b>Total non-recurrent grants</b>	<b>3,694</b>	<b>565</b>	<b>-3,129</b>	<b>-85%</b>
<b>Total operating grants</b>	<b>8,516</b>	<b>6,524</b>	<b>-1,993</b>	<b>-23%</b>
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	335	358	23	7%
Financial Assistance Grants – Local Roads	346	600	254	73%
Recurrent - State Government				
Other				
<b>Total recurrent grants</b>	<b>681</b>	<b>958</b>	<b>277</b>	<b>41%</b>

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
<b>Non-recurrent - Commonwealth Government</b>				
Roads	248	-	-248	-100%
Recreational, Leisure and Community Facilities	1,650	-	-1,650	-100%
Parks, Open Space and Streetscapes	370	300	-70	-19%
<b>Non-recurrent - State Government</b>				
Buildings	737	5,401	4,664	633%
Plant, Machinery and Equipment	23	-	-23	-100%
Roads	745	-	-745	-100%
Footpath and Cycleways	240	2,527	2,287	953%
Recreational, Leisure and Community Facilities	-	560	560	100%
Parks, Open Space and Streetscapes	3,000	1,365	-1,635	-55%
Waste Management	300	-	-300	-100%
<b>Non-recurrent - Other Community Infrastructure</b>				
Total non-recurrent grants	7,313	10,153	2,840	39%
Total capital grants	7,994	11,111	3,117	39%
Total Grants	16,510	17,635	1,124	-

#### 4.1.5 Contributions

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Monetary	5,157	7,402	2,245	43.53%
Non-monetary				
Total contributions	5,157	7,402	2,245	43.53%

#### 4.1.6 Other Income

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Interest	450	587	137	30.44%
Other rent	774	953	179	23.13%
Others	1,204	780	-424	-35.22%
Total other income	2,428	2,320	-108	-4.45%

#### 4.1.7 Employee Costs

	Forecast	Budget	Change	
	Actual 2021/22 \$'000	2022/23 \$'000	\$'000	%
Wages and salaries	47,423	52,714	5,290.79	11.16%
WorkCover	848	970	122.01	14.39%
Superannuation	4,677	5,535	858.30	18.35%
Fringe Benefit Tax (FBT)	245	250	5.00	2.04%
Other	2,273	2,064	-209	-9.21%
<b>Total employee costs</b>	<b>55,467</b>	<b>61,533</b>	<b>6,066</b>	<b>10.94%</b>

#### 4.1.8 Material and Services

	Forecast	Budget	Change	
	Actual 2021/22 \$'000	2022/23 \$'000	\$'000	%
Activation & Festivals	1,005	1,146	141	14.03%
Arts & Culture	777	1,005	228	29.34%
Asset Management	1,313	1,364	51	3.88%
Civil Works & Amenity	5,720	5,646	-74	-1.29%
Community Care	599	685	86	14.36%
Compliance Regulatory Services	1,455	1,784	329	22.61%
Diversity & Inclusion	149	118	-31	-20.81%
Environmental Services	2,295	2,743	448	19.52%
Facility Management	1,865	1,807	-58	-3.11%
Information Technology Services	3,466	4,086	620	17.89%
Library Services	776	765	-11	-1.42%
Major Projects & Strategic Relationships	223	292	69	30.94%
Maribyrnong Aquatic Centre	899	1,058	159	17.69%
Maternal & Child Health	219	197	-22	-10.05%
Media & Communications	446	482	36	8.07%
Neighbourhood Community Centres	161	136	-25	-15.53%
Parking & Local Laws	1,152	1,797	645	55.99%
Parks and Open Space	3,746	3,954	208	5.55%
Revenue & Valuations	620	758	138	22.26%
Risk Management	1,270	1,334	64	5.04%
Sport and Recreation	703	738	35	4.98%
Strategic Planning	627	772	145	23.13%
Waste Management	8,541	10,398	1,857	21.74%
Youth Services	263	209	-54	-20.53%
Capital improvement program	10,774	11,193	419	3.89%
Others	8,735	5,549	-3,186	-36.47%
<b>Total materials and services</b>	<b>57,799</b>	<b>60,016</b>	<b>2,217</b>	<b>3.84%</b>

#### 4.1.9 Depreciation and Amortisation

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Property	3,513	3,209	-304	-8.66%
Plant & equipment	2,449	3,197	748	30.56%
Infrastructure	12,182	13,093	911	7.47%
<b>Total depreciation</b>	<b>18,144</b>	<b>19,499</b>	<b>1,355</b>	<b>7.47%</b>

#### 4.1.10 Amortisation - Right of use assets

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Right of use assets	869	758	-111	-12.77%
<b>Total amortisation - right of use assets</b>	<b>869</b>	<b>758</b>	<b>-111</b>	<b>-12.77%</b>

#### 4.1.11 Net gain/ (loss) on disposal of property, infrastructure, plant and equipment

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Proceeds of Sale	580	430	-150	-25.86%
Write Down Value of Assets Disposed	2,000	2,000	-	0.00%
<b>Total Net gain/(loss) on disposal of property, infrastructure, plant and equipment</b>	<b>1,420</b>	<b>1,570</b>	<b>150</b>	<b>10.56%</b>

#### 4.1.12 Other Expenses

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
External Audit	65	65	-	0.00%
Other Audit Services	113	139	26	23.01%
Councillors Allowances	272	299	27	9.93%
Citizenship Ceremonies	22	22	-	0.00%
Election Cost	17	-	-17	-100.00%
<b>Total other expenses</b>	<b>489</b>	<b>525</b>	<b>36</b>	<b>7.36%</b>

### 4.2 Balance Sheet

#### 4.2.1 Assets

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Cash and cash equivalents				
Cash on hand	10	10	-	0.00%
Cash at bank	48,361	26,689	-21,672	-44.80%
<b>Total</b>	<b>48,371</b>	<b>26,699</b>	<b>-21,672</b>	<b>-44.79%</b>

Other financial assets	Forecast	Budget	Change	
	Actual	2022/23		
	2021/22	2022/23	\$'000	%
Term deposits- current	60,000	62,000	2,000	3.33%
<b>Total financial assets</b>	<b>60,000</b>	<b>62,000</b>	<b>2,000</b>	<b>3.33%</b>

Council's cash and cash equivalents are subject to external restrictions that limit amounts available for discretionary use. These include:

- Trust funds and deposits	6,544	6,544	-	0.00%
- Open space contributions	32,940	38,015	5,075	15.41%
- Developer contribution plans	9,123	4,950	-4,173	-45.74%
- Mausoleum trust	1,074	1,574	500	46.55%
<b>Total restricted funds</b>	<b>49,681</b>	<b>51,083</b>	<b>1,402</b>	<b>2.82%</b>
<b>Total unrestricted cash and cash equivalents and other financial assets</b>	<b>58,690</b>	<b>37,616</b>	<b>-21,074</b>	<b>-35.91%</b>

Intended allocations

Although not externally restricted the following amounts have been allocated for specific future purposes by Council:

- Cash held to fund carried forward capital works	4,730	-		
- Long service leave liability	10,396	11,705	1,309	12.59%
- Annual leave liability	5,866	6,527	661	11.27%
- Gratuity liability	746	746	0	0.00%
<b>Total funds subject to intended allocations</b>	<b>21,738</b>	<b>18,978</b>	<b>-2,760</b>	<b>-12.70%</b>

#### 4.2.2 Property, infrastructure, plant and equipment

Property, infrastructure, plant and equipment	Forecast	Budget	Change	
	Actual	2022/23		
	2021/22	2022/23	\$'000	%
Land	599,334	601,096	1,762	0.29%
Buildings	220,945	249,311	28,366	12.84%
Plant and Equipment	9,734	11,376	1,642	16.87%
Infrastructure	400,858	419,776	18,918	4.72%
<b>Total</b>	<b>1,230,871</b>	<b>1,281,559</b>	<b>50,688</b>	<b>4.12%</b>

#### 4.2.3 Liabilities

##### Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Change	
	Actual	2022/23		
	2021/22	2022/23	\$'000	%
Amount borrowed as at 30 June of the prior year	-	-	-	-
Amount proposed to be borrowed	-	10,000	10,000	100%
Amount projected to be redeemed	-	-	-	-
<b>Amount of borrowings as at 30 June</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>100%</b>

#### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Projections		
	Actual				
	2021/22	2022/223	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000	\$'000
Amount borrowed as at 30 June of the prior year	-	-	10,000	9,000	8,000
Amount proposed to be borrowed	-	10,000	-	-	-
Amount projected to be redeemed	-	-	1,000	1,000	1,000
Amount of borrowings as at 30 June	-	10,000	9,000	8,000	7,000

## 4.3 Statement of changes in equity

### 4.3.1 Reserves

#### (a) Asset revaluation reserves

Forecast	Balance at beginning of reporting period	Transfer from Accumulated surplus	Transfer to Accumulated surplus	Balance at end of reporting period
2021/22	\$'000	\$'000	\$'000	\$'000
Asset revaluation reserves	820,132	-	-	820,132

#### (b) Other reserves

Forecast	Balance at beginning of reporting period	Transfer from Accumulated surplus	Transfer to Accumulated surplus	Balance at end of reporting period
2021/22	\$'000	\$'000	\$'000	\$'000
Major projects	40,700	5,080	-10,133	35,647
Unfunded Super	4,523	50	-	4,573
Plant	722	300	-	1,022
Footscray Cemetery	574	500	-	1,074
Statutory	28,828	5,100	-988	32,940
Developer Contribution (DCP)	9,616	57	-550	9,123
Carried forward grants & Council funds	6,247	4,730	-6247	4,730
<b>Total Other Reserves</b>	<b>91,210</b>	<b>15,817</b>	<b>-17,918</b>	<b>89,109</b>
<b>Total Reserves</b>	<b>911,342</b>	<b>15,817</b>	<b>-17,918</b>	<b>909,241</b>

#### (a) Asset revaluation reserves

Budget 2022/23	Balance at beginning of reporting period \$'000	Transfer from Accumulated surplus \$'000	Transfer to Accumulated surplus \$'000	Balance at end of reporting period \$'000
Asset revaluation reserves	820,132	-	-	820,132

#### (b) Other reserves

Budget 2022/23	Balance at beginning of reporting period \$'000	Transfer from Accumulated surplus \$'000	Transfer to Accumulated surplus \$'000	Balance at end of reporting period \$'000
Major projects	35,647	5,432	-21,425	19,654
Unfunded Super	4,573	50	-	4,623
Plant	1,022	300	-	1,322
Footscray Cemetery	1,074	500	-	1,574
Statutory	32,940	5,125	-50	38,015
Developer Contribution (DCP)	9,123	2277	-6,450	4,950
Carried forward grants & Council funds	4,730	-	-4730	-
Total Other Reserves	89,109	13,684	-32,655	70,138
Total Reserves	909,241	13,684	-32,655	890,270

### 4.4 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2022/23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

#### 4.4.1 Summary

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Property	11,646	33,337	21,691	186%
Plant and equipment	5,227	4,840	-387	-7%
Infrastructure	22,309	34,010	11,701	52%
Total	39,182	72,187	33,005	84%

Capital Works Program	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
For The Year Ending 30 June 2023	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
Property	33,337	6,897	1,350	18,122	6,968	5,401	-	10,000	-	-	13,399	4,537
Plant & Equipment	4,840	900	3,940	-	-	-	-	-	350	-	200	4,290
Infrastructure	34,010	5,705	11,399	16,906	-	5,150	2,277	-	-	50	14,883	11,650
<b>Total - Capital Works 2022/23</b>	<b>72,187</b>	<b>13,502</b>	<b>16,689</b>	<b>35,028</b>	<b>6,968</b>	<b>10,551</b>	<b>2,277</b>	<b>10,000</b>	<b>350</b>	<b>50</b>	<b>28,482</b>	<b>20,477</b>

Capital Works Program	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
For The Year Ending 30 June 2023	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
PROPERTY												
- LAND	1,762	-	-	1,762	-	-	-	-	-	-	1,700	62
- BUILDINGS	31,575	6,897	1,350	16,360	6,968	5,401	-	10,000	-	-	11,699	4,475
<b>TOTAL PROPERTY</b>	<b>33,337</b>	<b>6,897</b>	<b>1,350</b>	<b>18,122</b>	<b>6,968</b>	<b>5,401</b>	<b>-</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>13,399</b>	<b>4,537</b>
PLANT AND EQUIPMENT												
- COMPUTERS AND TELECOMMUNICATIONS	2,120	900	1,220	-	-	-	-	-	-	-	200	1,920
- LIBRARY BOOKS	920	-	920	-	-	-	-	-	-	-	-	920
- PLANT, MACHINERY AND EQUIPMENT	1,800	-	1,800	-	-	-	-	-	350	-	-	1,450
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>4,840</b>	<b>900</b>	<b>3,940</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350</b>	<b>-</b>	<b>200</b>	<b>4,290</b>
INFRASTRUCTURE												
- ROADS	18,468	-	9,004	9,464	-	958	2,277	-	-	-	8,491	6,742
- BRIDGES	206	206	-	-	-	-	-	-	-	-	200	6
- FOOTPATH AND CYCLEWAYS	6,150	2,852	932	2,366	-	2,527	-	-	-	-	2,219	1,404
- DRAINAGE	1,209	-	1,209	-	-	-	-	-	-	-	-	1,209
- RECREATIONAL, LEISURE AND COMMUNITY FACILITIES	-	-	-	-	-	-	-	-	-	-	-	-
- PARKS, OPEN SPACE AND STREETSCAPES	7,727	2,522	129	5,076	-	1,665	-	-	-	50	3,973	2,039
- WASTE MANAGEMENT	250	125	125	-	-	-	-	-	-	-	-	250
- OFFSTREET CARPARKS	-	-	-	-	-	-	-	-	-	-	-	-
- OTHER INFRASTRUCTURE	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL - INFRASTRUCTURE</b>	<b>34,010</b>	<b>5,705</b>	<b>11,399</b>	<b>16,906</b>	<b>-</b>	<b>5,150</b>	<b>2,277</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>14,883</b>	<b>11,650</b>
<b>TOTAL - CAPITAL WORKS</b>	<b>72,187</b>	<b>13,502</b>	<b>16,689</b>	<b>35,028</b>	<b>6,968</b>	<b>10,551</b>	<b>2,277</b>	<b>10,000</b>	<b>350</b>	<b>50</b>	<b>28,482</b>	<b>20,477</b>

#### 4.4.2 Current Budget New Works

Ref	For The Year Ending 30 June 2023 Capital Works Program	Project Cost 2022/23 \$'000	Asset Expenditure Types				Summary of Funding Sources						
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP1	Property												
CAP2	Land Improvements												
CAP3	Quarry Park New Park - Landscape upgrade & capping	612			612							550	62
CAP4	Total Land Improvements	612			612							550	62
CAP5	Total Land	612	-	-	612	-	-	-	-	-	-	550	62
CAP6	Buildings												
CAP7	Civic Precinct Redevelopment	12,750			12,750				10,000			2,750	
CAP8	Civic Precinct Redevelopment - Citizens Park	325	325									325	
CAP9	Operations Centre Masterplan Implementation (Design)	316			316								316
CAP10	<i>Arts Community and Library</i>												
CAP11	Footscray Library Community and Cultural Hub (NeXT)												
	Year 1 - Feasibility Study												
	Year 2 - Schematic Design	200	200									200	
	Year 3 - Detailed Design												
	Years 4 & 5 - Construction*												
	*Includes 1% for Public Art												
CAP12	47 Moreland St Creative Hub - Detailed Design	20			20								20
CAP13	FCAC Warehouse and 47 Moreland St - HVAC - Detailed Design	103		103									103
CAP14	Bluestone Church Arts Space Forecourt - Detailed Design	51			51								51

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP15	Pipemaker's Park Preserving Bluestone Building (LMW) - Detailed Design	103		103									103
CAP16	Drill Hall - HVAC - Design/Investigation	154		154									154
CAP17	<i>Early Years &amp; Youth Services</i>												
CAP18	Annual Early Years Facility Playground Upgrade Program (10 Years)												
	1. Maribyrnong Community Centre (2021/22)												
	2. Angliss Children's Centre - Design(2022/23) \$51k												
	3. Angliss Children's Centre - Construction (2023/24)												
	4. Brenbeal Children's Centre (2023/24)												
	5. Bulldogs Community Children's Centre (2024/25)	51			51								51
	6. Norfolk St Child Care Centre & Yarraville Kindergarten (2025/26)												
	7. Cherry Crescent Preschool (2026/25)												
	8. Maidstone Child and Family Centre (Dobson Kinder) (2025-28)												
	9. Maribyrnong River Children's Centre (2028/29)												

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
	10. Braybrook Early Learning Centre (2028/29)												
	11. Saltwater Child Care Centre (2029/30)												
CAP19	North Maidstone Kindergarten - Vinyl flooring works	57		57									57
CAP20	North Maidstone Kindergarten – Shade cloth replacement works	7		7									7
CAP21	North Maidstone Kindergarten - Entry Veranda Works	103			103								103
CAP22	Maribymong Community Centre - Expansion Supporting Works	315			315								315
CAP23	Maribymong Precinct Community Infrastructure - Hub & Associated Facilities (Design)	171	171										171
CAP24	Angliss Children's Centre - Internal Building Works (Implementation)	257			257								257
CAP25	Brenbeal Children's Centre - Children's Toilet Upgrade	103			103								103
CAP26	Yarraville/Norfolk Street Children's Centre - Expansion/Hub Works (Design)	206	206				150					50	6
CAP27	Phoenix Youth Centre - Stage 2	567			567								567
CAP28	<i>Leisure Health and Wellbeing (LHWB)</i>												
CAP29	MAC - Waterslide and splashpark (Y2 - construction)	6,504				6,504	4,016					2,488	
CAP30	MAC - HVAC Replacement	856		856									856

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP31	Henry Turner South Reserve - Pavilion Construction Year 2	5,483	5,483				51					4,649	783
CAP32	Mclvor Reserve Soccer Pavilion - Design	1,218			1,218		1,184						34
CAP33	Hansen Reserve Pavilion - Detail Design	73			73							67	6
CAP34	Johnson Reserve Pavilion - Detail Design	103			103								103
CAP35	<i>Public Toilet Strategy (1 Per annum)</i>												
CAP36	Seddon Village Public Toilet	309	309										309
CAP37	Total Buildings	30,405	6,694	1,280	15,927	6,504	5,401	-	10,000	-	-	10,529	4,475
CAP38	Total - Property	31,017	6,694	1,280	16,539	6,504	5,401	-	10,000	-	-	11,079	4,537
CAP39	Plant and Equipment												
CAP40	IT Network - Infrastructure Renewals	750		750									750
CAP41	IT - End User Device Renewals	420		420									420
CAP42	Single Customer View (SCV)– Provision of additional online services	900	900									200	700
CAP43	Public Library PC Renewal (Year 2 - Across 5 libraries)	50		50									50
CAP44	Total - Computers and Telecommunications	2,120	900	1,220	-	-	-	-	-	-	-	200	1,920
CAP45	Library Books												
CAP46	Procurement of Physical and Digital Collections Items (Across 5 libraries)	920		920									920

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP47	Total - Library Books	920	-	920	-	-	-	-	-	-	-	-	920
CAP48	Plant, Machinery and Equipment												
CAP49	Fleet Renewal Program	1,800		1,800						350			1,450
CAP50	Total - Plant, Machinery and Equipment	1,800	-	1,800	-	-	-	-	-	350	-	-	1,450
CAP51	Total - Plant and Equipment	4,840	900	3,940	-	-	-	-	-	350	-	200	4,290
CAP52	Infrastructure												
CAP53	Roads												
CAP54	FCAA - Joseph Road Public Realm Works	6,635			6,635			2,277				4173	185
CAP55	Cowper St	2,829			2,829							2,255	574
CAP56	<i>Road Improvement Program</i>												
CAP57	VGC & Roads to Recovery	-	-				958						(958)
CAP58	Roads, Footpath, Kerb & Drainage - Advanced design	600		600									600
CAP59	Inkerman Street - (Havlock-Rosamond) - MAIDSTONE	390		390									390
CAP60	Myalla Street - (Darnley-Duke) - BRAYBROOK	488		488									488
CAP61	Naismith Street - (Gordon-Dead End) - WEST FOOTSCRAY	126		126									126
CAP62	Sims Street - (Windsor-Ruby) - BRAYBROOK	44		44									44
CAP63	Summerhill Road - (Ballarat-Stanlake) - FOOTSCRAY	511		511									511
CAP64	Summerhill Road - (Stanlake-Essex) - WEST FOOTSCRAY	615		615									615

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP65	Swan Street - (Essex-Dead End) - WEST FOOTSCRAY	434		434									434
CAP66	Thomson Street - Seddon - (Gamon-Greig) - SEDDON	146		146									146
CAP67	Thomson Street - Seddon - (Greig-Dead End) - SEDDON	246		246									246
CAP68	<i>Kerb Improvement Program</i>												
CAP69	Inkerman Street - (Havlock-Rosamond) - MAIDSTONE	65		65									65
CAP70	Myalla Street - (Darnley-Duke) - BRAYBROOK	82		82									82
CAP71	Naismith Street - (Gordon-Dead End) - WEST FOOTSCRAY	21		21									21
CAP72	Sims Street - (Windsor-Ruby) - BRAYBROOK	8		8									8
CAP73	Summerhill Road - (Ballarat-Stanlake) - FOOTSCRAY	85		85									85
CAP74	Summerhill Road - (Stanlake-Essex) - WEST FOOTSCRAY	103		103									103
CAP75	Swan Street - (Essex-Dead End) - WEST FOOTSCRAY	73		73									73
CAP76	Thomson Street - Seddon - (Gamon-Greig) - SEDDON	25		25									25
CAP77	Thomson Street - Seddon - (Greig-Dead End) - SEDDON	41		41									41
CAP78	<i>Road Resurfacing</i>												
CAP79	Adelaide Street - (Naismith-Essex) - FOOTSCRAY	122		122									122

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP80	Adrian Court - (Adrian-Dead End) - BRAYBROOK	16		16									16
CAP81	Breen Street - (South-Scotland) - BRAYBROOK	34		34									34
CAP82	Browning Street - (Gamon-Hamilton) - SEDDON	128		128									128
CAP83	Dodd Street - (Ballarat-Balmoral) - BRAYBROOK	53		53									53
CAP84	Errol Street - (Cranwell-Ballararat) - BRAYBROOK	85		85									85
CAP85	Exhibition Street - (Glamis-Robbs) - WEST FOOTSCRAY	95		95									95
CAP86	Fabian Court - (Dead End-Grandview) - MARIBYRNONG	65		65									65
CAP87	Owen Street - (Gordon-Skyline) - FOOTSCRAY	249		249									249
CAP88	Richelieu Street - (Suffolk-Ballararat) - MAIDSTONE	278		278									278
CAP89	Stony Rise - (Bend-Dead End) - MARIBYRNONG	3		3									3
CAP90	Summerhill Road - (Essex-Barkly) - WEST FOOTSCRAY	210		210									210
CAP91	<i>Gravel Road Reconstruction</i>												
CAP92	Fyans Street - (Powell - Dead End) - YARRAVILLE	450		450									450
CAP93	Avoca St (Woods-Dead End) - YARRAVILLE	550		550									550
CAP94	Emergency Works - Civil	500		500									500

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP95	Total - Roads	16,405	-	6,941	9,464	-	958	2,277	-	-	-	6,428	6,742
CAP96	Bridges												
CAP97	Cruickshank Park Footbridge	106	106									100	6
CAP98	Total - Bridges	106	106	-	-	-	-	-	-	-	-	100	6
CAP99	Footpath and Cycleways												
CAP100	<i>Footpath Renewal Program</i>												
CAP101	Inkerman Street - (Havlock-Rosamond) - MAIDSTONE	65		65									65
CAP102	Myalla Street - (Darnley-Duke) - BRAYBROOK	82		82									82
CAP103	Naismith Street - (Gordon-Dead End) - WEST FOOTSCRAY	21		21									21
CAP104	Sims Street - (Windsor-Ruby) - BRAYBROOK	8		8									8
CAP105	Summerhill Road - (Ballarat-Stanlake) - FOOTSCRAY	85		85									85
CAP106	Summerhill Road - (Stanlake-Essex) - WEST FOOTSCRAY	103		103									103
CAP107	Swan Street - (Essex-Dead End) - WEST FOOTSCRAY	73		73									73
CAP108	Thomson Street - Seddon - (Gamon-Greig) - SEDDON	26		26									26
CAP109	Thomson Street - Seddon - (Greig-Dead End) - SEDDON	42		42									42
CAP110	Braybrook Active Transport Infrastructure	2,595	2,595				2,527						68
CAP111	<i>Bicycle and Pedestrian Upgrades</i>	1,954			1,954							1,900	54

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP112	Owen/Gordon Street, From River Street to Eldridge - Maribyrnong												
CAP113	Anderson Street. Cruickshank Park to Powell Street. - Yarraville												
CAP114	Stony Creek - btwn Waratah and Dempster - Tottenham												
CAP115	Dempster St to Tottenham RWS - Tottenham												
CAP116	Churchill Ave. Darnley to Ashley - Braybrook												
CAP117	Barkly Street - Footscray												
CAP118	Tottenham Station Bike Parking - Braybrook												
CAP119	Moreland St - Bunbury to Hopkins - Footscray												
CAP120	Elphinstone/Barkly Street crossing - West Footscray												
CAP121	Nicholson Street - Footscray												
CAP122	Donald Street - Footscray												
CAP123	Birmingham Street - Yarraville												
CAP124	Geelong Road stage 2 - West Footscray												
CAP125	Dickson/Charles crossing at Williamstown Road - Kingsville												
CAP126	Bike Parking, service stations and counters - Various												
CAP127	Behaviour change - Various												
CAP128	Advocacy - Various												

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP129	River Trail - Maribyrnong												
CAP130	River Trail - Footscray												
CAP131	Omar Street - Maidstone												
CAP132	Mullenger/River Link - Braybrook												
CAP133	<i>Footpaths and pram crossings</i>	257	257										257
CAP134	Ashley Street - (Radio-Dead End) - Left - BRAYBROOK												
CAP135	Ashley Street - (Radio-Dead End) - Right - BRAYBROOK												
CAP136	Ashley Street - (Ballarat-Cranwell) - Left - BRAYBROOK												
CAP137	Cranwell Street - (Ashley-Lacy) - Left - BRAYBROOK												
CAP138	Cranwell Street - (Ashley-Lacy) - Right - BRAYBROOK												
CAP139	Cranwell Street - (Lacy-Errol) - Left - BRAYBROOK												
CAP140	Cranwell Street - (Lacy-Errol) - Right - BRAYBROOK												
CAP141	Cranwell Street - (Errol-Burke) - Left - BRAYBROOK												
CAP142	Cranwell Street - (Errol-Burke) - Right - BRAYBROOK												
CAP143	Mullenger Street - (Burke-Butler) - Left - BRAYBROOK												
CAP144	Mullenger Street - (Burke-Butler) - Right - BRAYBROOK												
CAP145	<i>Separate Footpath Program</i>												

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP146	Tottenham Parade	9		9									9
CAP147	Shelley Street	9		9									9
CAP148	Ryan Street	14		14									14
CAP149	Rippon Street	2		2									2
CAP150	Paramount Road	20		20									20
CAP151	Ovens Street	22		22									22
CAP152	McNab Avenue	8		8									8
CAP153	Hoadley Court	52		52									52
CAP154	Cuming Street	47		47									47
CAP155	Campbell Street	9		9									9
CAP156	Bunbury Street	79		79									79
CAP157	Blandford Street	55		55									55
CAP158	Ballarat Road	101		101									101
CAP159	Footscray Central Pedestrian Priority Treatment	103			103							73	30
CAP160	FCAA - Bunbury St Walk	206			206							200	6
CAP161	FCAA - Barkly St - Stage 1	103			103							46	57
CAP162	Total - Footpath and Cycleways	6,150	2,852	932	2,366	-	2,527	-	-	-	-	2,219	1,404
CAP163	Drainage												
CAP164	<i>Drainage Improvement Program</i>												
CAP165	Inkerman Street - (Havlock-Rosamond) - MAIDSTONE	131		131									131
CAP166	Myalla Street - (Darnley-Duke) - BRAYBROOK	163		163									163
CAP167	Naismith Street - (Gordon-Dead End) - WEST FOOTSCRAY	43		43									43

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP168	Sims Street - (Windsor-Ruby) - BRAYBROOK	16		16									16
CAP169	Summerhill Road - (Ballarat-Stanlake) - FOOTSCRAY	171		171									171
CAP170	Summerhill Road - (Stanlake-Essex) - WEST FOOTSCRAY	206		206									206
CAP171	Swan Street - (Essex-Dead End) - WEST FOOTSCRAY	146		146									146
CAP172	Thomson Street - Seddon - (Gamon-Greig) - SEDDON	50		50									50
CAP173	Thomson Street - Seddon - (Greig-Dead End) - SEDDON	83		83									83
CAP174	<i>Hotspot Drainage Renewal</i>												
CAP175	28 Ormond Rd - WEST FOOTSCRAY	100		100									100
CAP176	46 Graingers Rd - WEST FOOTSCRAY	100		100									100
CAP177	Total - Drainage	1,209	-	1,209	-	-	-	-	-	-	-	-	1,209
CAP178	Recreational, Leisure and Community Facilities												
CAP179	NA	-											
CAP180	Total - Recreational, Leisure and Community Facilities	-	-	-	-	-	-	-	-	-	-	-	-
CAP181	Parks, Open Space and Streetscapes												
CAP182	Bicycle Trail Lighting	267			267								267
CAP183	Hansen Reserve - Sports Playing Field and Lighting	3,703			3,703							3,600	103

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP184	Local Parks Program - Round 2 - Warde and Whitehall Streets Pocket Park	1,000	1,000				1,000						
CAP185	Saltriver PI - New Park	300	300				300						
CAP186	Scovell Reserve - Floodlight	468			468								468
CAP187	Pennell Reserve - Oval Floodlight	365			365								365
CAP188	Sports Lighting - Various	129		129									129
CAP189	Mountain Bike Park	656	656										656
CAP190	Lae Street Nursery - Detailed Design	51	51										51
CAP191	Total - Parks, Open Space and Streetscapes	6,939	2,007	129	4,803	-	1,300	-	-	-	-	3,600	2,039
CAP192	Waste Management												
CAP193	Bin Replacement and New bins	250	125	125									250
CAP194	Total - Waste	250	125	125	-	-	-	-	-	-	-	-	250
CAP195	Other Infrastructure												
CAP196	NA												
CAP197	Total - Other Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-
CAP198	Total Infrastructure	31,059	5,090	9,336	16,633	-	4,785	2,277	-	-	-	12,347	11,650
CAP199	Total Capital Works 2022/23	66,916	12,684	14,556	33,172	6,504	10,186	2,277	10,000	350	-	23,626	20,477

#### 4.4.3 Capital Works Carried Forward From the 2021/22 Year

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Funding						
Ref	Capital Works Program - Carried Forward from the 2021/22 Year	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP200	Land Improvements												
CAP201	Quarry Park New Park - Landscape upgrade & capping	1,150			1,150							1,150	
CAP202	Total Land	1,150	-	-	1,150	-	-	-	-	-	-	1,150	-
CAP203	Buildings												
CAP204	Henry Turner South Reserve - Pavilion Construction Year 2	117	117									117	
CAP205	Hansen Reserve Pavilion - Detail Design	133			133							133	
CAP206	MAC - HVAC Replacement	70		70								70	
CAP207	MAC - Waterslide and splashpark (Y2 - construction)	464				464						464	
CAP208	47 Moreland St Creative Hub - Detailed Design	100			100							100	
CAP209	Maribymong Precinct Community Infrastructure - Hub & Associated Facilities (Design)	86	86									86	
CAP210	Maribymong Community Centre - Playground Upgrade Works	200			200							200	
CAP211	Total Buildings	1,170	203	70	433	464	-	-	-	-	-	1,170	-
CAP212	Roads												
CAP213	Alice Street - (Fehon-Dead End) - YARRAVILLE	269		269								269	
CAP214	Pearce Street - (Entire St) - YARRAVILLE	291		291								291	

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types				Funding						
Ref	Capital Works Program - Carried Forward from the 2021/22 Year	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP215	Dickens Street - (Williamstown-Powell) - YARRAVILLE	368		368								368	
CAP216	Gwelo Street - (Aliwal-Bizana) - WEST FOOTSCRAY	365		365								365	
CAP217	Dudley Street - (Essex-Barkly) - FOOTSCRAY	770		770								770	
CAP218	Total - Roads	2,063	-	2,063	-	-	-	-	-	-	-	2,063	-
CAP219	Bridges												
CAP220	Cruickshank Park Footbridge	100	100									100	
CAP221	Total - Bridges	100	100	-	-	-	-	-	-	-	-	100	-
CAP222	Parks, Open Space and Streetscapes												
CAP223	Mountain Bike Park	100	100									100	
CAP224	Local Parks Program - Pocket Parks - Birmingham Street Park	365	365				365						
CAP225	Berbert Park - develop new open space	50	50								50		
CAP226	Park Revitalisation Grants Program - Cruickshank Park	273			273							273	
CAP227	Total - Parks, Open Space and Streetscapes	788	515	-	273	-	365	-	-	-	50	373	-
CAP228	Total Capital Works carry forward from 2021/22	5,271	818	2,133	1,856	464	365	-	-	-	50	4,856	-
CAP229	Total Capital Works 2022/23 (Including C/fwd)	72,187	13,502	16,689	35,028	6,968	10,551	2,277	10,000	350	50	28,482	20,477

## 4.5 Asset Improvement Program

This section presents a listing of the improvement works projects that will be undertaken for the 2022/23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.5.1 Summary of Asset Improvements

Asset Improvement Program	Project Cost	Asset Expenditure Types				Funding Sources						
		2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000
For The Year Ending 30 June 2023												
Property	4,874	993	1,633	2,248	-	-	-	-	-	-	1,361	3,513
Plant & Equipment	85	-	-	85	-	-	-	-	-	-	-	85
Infrastructure	6,234	1,935	2,043	2,256	-	560	-	-	-	-	485	5,189
Total - Improvement Works 2022/23	11,193	2,928	3,676	4,589	-	560	-	-	-	-	1,846	8,787

Asset Improvement Program	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
For The Year Ending 30 June 2023	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
PROPERTY												
- LAND	730	-	-	730	-	-	-	-	-	-	-	730
- BUILDINGS	4,144	993	1,633	1,518	-	-	-	-	-	-	1,361	2,783
<b>TOTAL PROPERTY</b>	<b>4,874</b>	<b>993</b>	<b>1,633</b>	<b>2,248</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,361</b>	<b>3,513</b>
PLANT AND EQUIPMENT												
- COMPUTERS AND TELECOMMUNICATIONS	85	-	-	85	-	-	-	-	-	-	-	85
- LIBRARY BOOKS	-	-	-	-	-	-	-	-	-	-	-	-
- PLANT, MACHINERY AND EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>85</b>	<b>-</b>	<b>-</b>	<b>85</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>
INFRASTRUCTURE												
- ROADS	1,120	-	200	920	-	-	-	-	-	-	-	1,120
- BRIDGES	-	-	-	-	-	-	-	-	-	-	-	-
- FOOTPATH AND CYCLEWAYS	-	-	-	-	-	-	-	-	-	-	-	-
- DRAINAGE	800	250	550	-	-	-	-	-	-	-	-	800
- RECREATIONAL, LEISURE AND COMMUNITY FACILITIES	2,172	174	1,087	911	-	560	-	-	-	-	200	1,412
- PARKS, OPEN SPACE AND STREETSCAPES	1,487	1,096	186	205	-	-	-	-	-	-	140	1,347
- WASTE MANAGEMENT	175	125	20	30	-	-	-	-	-	-	145	30
- OFFSTREET CARPARKS	-	-	-	-	-	-	-	-	-	-	-	-
- OTHER INFRASTRUCTURE	480	290	-	190	-	-	-	-	-	-	-	480
<b>TOTAL - INFRASTRUCTURE</b>	<b>6,234</b>	<b>1,935</b>	<b>2,043</b>	<b>2,256</b>	<b>-</b>	<b>560</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>485</b>	<b>5,189</b>
<b>TOTAL - ASSET IMPROVEMENT</b>	<b>11,193</b>	<b>2,928</b>	<b>3,676</b>	<b>4,589</b>	<b>-</b>	<b>560</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,846</b>	<b>8,787</b>

#### 4.5.2 New Improvement Works

Ref	Asset Improvement Program	Project Cost 2022/23 \$'000	Asset Expenditure Types						Summary of Funding Sources				
			New \$('000)	Renewal \$('000)	Upgrade \$('000)	Expansion \$('000)	Grants \$('000)	Contributions \$('000)	Borrowings \$('000)	Asset Sales \$('000)	Open Space Reserve \$('000)	Major Project & Other Reserves \$('000)	Council Cash \$('000)
CAP230	Property												
CAP231	Land												
CAP232	Land Remediation - Asbestos Removal	62			62								62
CAP233	Land Remediation - Various Sites	514			514								514
CAP234	Quarry Park - Environmental Remediation & Management	154			154								154
CAP235	Total Land	730	-	-	730	-	-	-	-	-	-	-	730
CAP236	Buildings												
CAP237	Civic Precinct Redevelopment - Artwork Decant	28	28									28	
CAP238	Civic Precinct Redevelopment - Staff Decant	965	965									965	
CAP239	Building Improvement - Flooring, HVAC and Painting	154		154									154
CAP240	Sports Pavilions Various - Minor Renewal	103		103									103
CAP241	<i>Arts Community and Library</i>	-											
CAP242	Community Facility Furniture Replacement (10 Year)	103			103								103
CAP243	Waterside Metal Arts Studio - Design/Investigation	51		51									51
CAP244	<i>Early Years &amp; Youth Services</i>												
CAP245	Signage renewal	41		41									41

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types						Summary of Funding Sources				
Ref	Asset Improvement Program	2022/23 \$'000	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
CAP246	Maribyrnong River Children's Centre - Window replacement works	15		15									15
CAP247	Maribyrnong River Children's Centre - Sandpit Surround and Playground Rectification Works	41			41								41
CAP248	Braybrook IELC (Community Centre) - Soft fall replacement works	12		12									12
CAP249	Cherry Crescent Kindergarten - Shadecloth replacement works	30		30									30
CAP250	Kingsville Kindergarten & Roberts St M&CH - External Painting Works	14		14									14
CAP251	Clare Court Gowrie Victoria - babies bathroom renewal	73		73									73
CAP252	Footscray Early Years Facilities - Feasibility Study (Angliss/Brenbeal Children's Centre/Saltwater/Bulldogs)	206			206								206
CAP253	<i>Leisure Health and Wellbeing (LHWB)</i>												
CAP254	MAC - Plant Renewal	206		206									206
CAP255	MAC - Building Improvement	231		231									231
CAP256	Mclvor Reserve - Indoor Stadium - Schematic Design	63			63								63
CAP257	Pennell Reserve Pavilion - concepts/elevations	21			21							20	1
CAP258	Mclvor Reserve Hockey Pavillion - Social Room	123		123									123
CAP259	RecWest Footscray - Elevations, Design and Concept	303			303								303

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types						Summary of Funding Sources				
Ref	Asset Improvement Program	2022/23 \$'000	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
CAP260	RecWest Braybrook - Buidling Improvement	103		103									103
CAP261	<i>Building Minor Renewal/Upgrade</i>												
CAP262	Building Minor Renewal/Upgrade - Switchboard Upgrades	257			257								257
CAP263	Building Minor Renewal/Upgrade - Hydraulic, Electric, and Gas Inventory	103		103									103
CAP264	Building Minor Renewal/Upgrade - Bi-Locks Program	15		15									15
CAP265	Building Minor Renewal/Upgrade - Anchor Points Program	72		72									72
CAP266	Building Compliance Audit - Light Towers	82		82									82
CAP267	Asbestos and HAZMAT Audits (Including removal)	98			98								98
CAP268	DDA Access for Buildings	103			103								103
CAP269	Demolition of Buildings for Future Projects	180		180									180
CAP270	Total Buildings	3,796	993	1,608	1,195	-	-	-	-	-	-	1,013	2,783
CAP271	Total - Property	4,526	993	1,608	1,925	-	-	-	-	-	-	1,013	3,513
CAP272	Plant and Equipment												
CAP273	Community Centres - IT Upgrade	85			85								85
CAP274	Total - Computers and Telecommunications	85	-	-	85	-	-	-	-	-	-	-	85
CAP275	Infrastructure												
CAP276	Roads												

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types						Summary of Funding Sources				
Ref	Asset Improvement Program	2022/23 \$'000	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
CAP277	Local Area Traffic Management (LATM)	620			620								620
CAP278	Joy St, Braybrook												
CAP279	Beachley St, Braybrook												
CAP280	Hampden St, Braybrook												
CAP281	Minor Works, signs, line marking, bike parking	100			100								100
CAP282	Speed Limit Reduction Program	200			200								200
CAP283	Yarraville Masterplan Refresh	100		100									100
CAP284	Laneway Strategy - Guideline for Council Laneway Usage & Decision Making	100		100									100
CAP285	Total - Roads	1,120	-	200	920	-	-	-	-	-	-	-	1,120
CAP286	Footpath and Cycleways												
CAP287		-											
CAP288	Total - Footpath and Cycleways	-	-	-	-	-	-	-	-	-	-	-	-
CAP289	Drainage												
CAP290	Drainage and Bridge valuation - Stage 2	550		550									550
CAP291	Flood Modelling	250	250										250
CAP292	Total Drainage	800	250	550	-	-	-	-	-	-	-	-	800
CAP293	Recreational, Leisure and Community Facilities												
CAP294	Sports Field Surface - Various	129		129									129
CAP295	Spots Netting, Fencing and Goal Posts - Various	154		154									154

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types						Summary of Funding Sources				
Ref	Asset Improvement Program	2022/23 \$'000	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
CAP296	Sofffall, Fencing, Bollards - Various	206		206									206
CAP297	Parks Renewal - Furniture	206		206									206
CAP298	Rubber soffitfall renewal	31		31									31
CAP299	Parks fencing renewal (Recurrent)	51		51									51
CAP300	Sportsground Irrigation Controller Upgrade	67			67								67
CAP301	Hanmer Reserve - Cricket Nets Upgrade	400			400		400						
CAP302	Angliss Reserve - Electronic Scoreboard	123	123										123
CAP303	Mclvor Reserve - Fencing at Hockey and Soccer Club	310		310									310
CAP304	Mclvor Reserve - Playing Surface, Infrastructure, Lighting	103			103								103
CAP305	Hansen Reserve - Multipurpose Cricket Nets and Netball Court	51	51									50	1
CAP306	Henry Turner North Reserve - Cricket Net Redevelopment	31			31								31
CAP307	Total - Recreational, Leisure and Community Facilities	1,862	174	1,087	601	-	400	-	-	-	-	50	1,412
CAP308	Parks, Open Space and Streetscapes												
CAP309	Public Art Renewal	46		46									46
CAP310	Public Art	154	154										154
CAP311	Tree Planting and Urban Forest Strategy - All Locations	726	726										726
CAP312	Gateway, Park and Sporting Reserve Signage	103			103								103

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types						Summary of Funding Sources				
Ref	Asset Improvement Program	2022/23 \$'000	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
CAP313	Footscray Park Masterplan Review and Update	51			51								51
CAP314	Quarry Park - Masterplan Review	51			51								51
CAP315	Angliss Reserve - Masterplan	21	21										21
CAP316	Dobson Reserve - Masterplan	51	51										51
CAP317	Hyde Street Reserve - Masterplan	41	41										41
CAP318	Yarraville Gardens - Masterplan	103	103										103
CAP319	Total - Parks, Open Space and Streetscapes	1,347	1,096	46	205	-	-	-	-	-	-	-	1,347
CAP320	Waste Management												
CAP321	Public Place Recycling	125	125									125	
CAP322	Parks Bin Replacement	30		20	10								30
CAP323	Total - Waste	155	125	20	10	-	-	-	-	-	-	125	30
CAP324	Other Infrastructure												
CAP325	Street Lights LED Upgrade	190			190								190
CAP326	Smart Cities \$ Suburbs Program - Connect Community to Council Assets	84	84										84
CAP327	Solar and sustainable energy project	103	103										103
CAP328	Medicinal Cannabis Project	103	103										103
CAP329	Total Other Infrastructure	480	290	-	190	-	-	-	-	-	-	-	480
CAP330	Total Infrastructure	5,764	1,935	1,903	1,926	-	400	-	-	-	-	175	5,189
CAP331	Total Improvement Works 2022/23	10,375	2,928	3,511	3,936	-	400	-	-	-	-	1,188	8,787

#### 4.5.3 Improvement works carried forward from the 2021/22 year

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types						Summary of Funding Sources				
Ref	Asset Improvement Program	2022/23 \$(000)	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
	Carried Forward from the 2021/22 Year												
CAP332	Buildings												
CAP333	Clare Court Gowrie Victoria - painting, light fitting, blinds	25		25								25	
CAP334	Mclvor Reserve - Indoor Stadium - Schematic Design	40			40							40	
CAP335	RecWest Footscray - Elevations, Design and Concept	283			283							283	
CAP336	Total Buildings	348	-	25	323	-	-	-	-	-	-	348	-
CAP337	Recreational, Leisure and Community Facilities												
CAP338	Yarraville Oval - Masterplan and Cricket Net Redevelopment	160			160		160						
CAP339	Hanmer Reserve - Cricket Nets Upgrade	150			150							150	
CAP340	Total - Recreational, Leisure and Community Facilities	310	-	-	310	-	160	-	-	-	-	150	-
CAP341	Parks, Open Space and Streetscapes												
CAP342	Footscray Park - Rock walls and Shelter (Investigate replace and construct)	50		50								50	
CAP343	Hanmer Oval - retaining wall NE side - design and construct	90		90								90	
CAP344	Total - Parks, Open Space and Streetscapes	140	-	140	-	-	-	-	-	-	-	140	-
CAP345	Waste Management												

	For The Year Ending 30 June 2023	Project Cost	Asset Expenditure Types						Summary of Funding Sources				
Ref	Asset Improvement Program	2022/23 \$(000)	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
	Carried Forward from the 2021/22 Year												
CAP346	Footscray Park - Bin Surround Upgrade	20			20							20	
CAP347	Total - Waste	20	-	-	20	-	-	-	-	-	-	20	-
CAP348	Total Improvement Works carry forward from 2021/22	818	-	165	653	-	160	-	-	-	-	658	-
CAP349	Total Improvement Works 2022/23 (Including C/fwd)	11,193	2,928	3,676	4,589	-	560	-	-	-	-	1,846	8,787

## 4.6 Summary of Capital Works & Asset Improvement Program

Capital & Improvement Works Program	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
For The Year Ending 30 June 2023	2022/23 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
PROPERTY												
- LAND	2,492	-	-	2,492	-	-	-	-	-	-	1,700	792
- BUILDINGS	35,719	7,890	2,983	17,878	6,968	5,401	-	10,000	-	-	13,060	7,258
<b>TOTAL PROPERTY</b>	<b>38,211</b>	<b>7,890</b>	<b>2,983</b>	<b>20,370</b>	<b>6,968</b>	<b>5,401</b>	<b>-</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>14,760</b>	<b>8,050</b>
PLANT AND EQUIPMENT												
- COMPUTERS AND TELECOMMUNICATIONS	2,205	900	1,220	85	-	-	-	-	-	-	200	2,005
- LIBRARY BOOKS	920	-	920	-	-	-	-	-	-	-	-	920
- PLANT, MACHINERY AND EQUIPMENT	1,800	-	1,800	-	-	-	-	-	350	-	-	1,450
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>4,925</b>	<b>900</b>	<b>3,940</b>	<b>85</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350</b>	<b>-</b>	<b>200</b>	<b>4,375</b>
INFRASTRUCTURE												
- ROADS	19,588	-	9,204	10,384	-	958	2,277	-	-	-	8,491	7,862
- BRIDGES	206	206	-	-	-	-	-	-	-	-	200	6
- FOOTPATH AND CYCLEWAYS	6,150	2,852	932	2,366	-	2,527	-	-	-	-	2,219	1,404
- DRAINAGE	2,009	250	1,759	-	-	-	-	-	-	-	-	2,009
- RECREATIONAL, LEISURE AND COMMUNITY FACILITIES	2,172	174	1,087	911	-	560	-	-	-	-	200	1,412
- PARKS, OPEN SPACE AND STREETSCAPES	9,214	3,618	315	5,281	-	1,665	-	-	-	50	4,113	3,386
- WASTE MANAGEMENT	425	250	145	30	-	-	-	-	-	-	145	280
- OFFSTREET CARPARKS	0	-	-	-	-	-	-	-	-	-	-	-
- OTHER INFRASTRUCTURE	480	290	-	190	-	-	-	-	-	-	-	480
<b>TOTAL - INFRASTRUCTURE</b>	<b>40,244</b>	<b>7,640</b>	<b>13,442</b>	<b>19,162</b>	<b>-</b>	<b>5,710</b>	<b>2,277</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>15,368</b>	<b>16,839</b>
<b>TOTAL - CAPITAL WORKS</b>	<b>83,380</b>	<b>16,430</b>	<b>20,365</b>	<b>39,617</b>	<b>6,968</b>	<b>11,111</b>	<b>2,277</b>	<b>10,000</b>	<b>350</b>	<b>50</b>	<b>30,328</b>	<b>29,264</b>

## 4.7 Summary of Planned Capital Works Expenditure - For the four years ended 30 June 2026

### 2022/2023 (Year 1) Summary

Capital works program for the year ending 30 June 2023	Asset Expenditure Types					Summary of Funding Sources							
	Total \$000	New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Total \$000	Grants \$000	Contributions \$000	Borrowings \$000	Asset Sales \$000	Open Space Reserve \$000	Major Projects & Other Reserves \$000	Council Cash \$000
Property													
- Land	1,762	-	-	1,762	-	1,762	-	-	-	-	-	1,700	62
- Buildings	31,575	6,897	1,350	16,360	6,968	31,575	5,401	-	10,000	-	-	11,699	4,475
<b>Total Property</b>	<b>33,337</b>	<b>6,897</b>	<b>1,350</b>	<b>18,122</b>	<b>6,968</b>	<b>33,337</b>	<b>5,401</b>	<b>-</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>13,399</b>	<b>4,537</b>
Plant & Equipment													
- Computers & Telecommunications	2,120	900	1,220	-	-	2,120	-	-	-	-	-	200	1,920
- Library Books	920	-	920	-	-	920	-	-	-	-	-	-	920
- Plant, Machinery & Equipment	1,800	-	1,800	-	-	1,800	-	-	-	350	-	-	1,450
<b>Total Plant &amp; Equipment</b>	<b>4,840</b>	<b>900</b>	<b>3,940</b>	<b>-</b>	<b>-</b>	<b>4,840</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350</b>	<b>-</b>	<b>200</b>	<b>4,290</b>
Infrastructure													
- Roads	18,468	-	9,004	9,464	-	18,468	958	2,277	-	-	-	8,491	6,742
- Bridges	206	206	-	-	-	206	-	-	-	-	-	200	6
- Footpath and cycleways	6,150	2,852	932	2,366	-	6,150	2,527	-	-	-	-	2,219	1,404
- Drainage	1,209	-	1,209	-	-	1,209	-	-	-	-	-	-	1,209
- Recreational, leisure and community facilities	-	-	-	-	-	-	-	-	-	-	-	-	-
- Parks, open space and streetscapes	7,727	2,522	129	5,076	-	7,727	1,665	-	-	-	50	3,973	2,039
- Waste management	250	125	125	-	-	250	-	-	-	-	-	-	250
- Off-street carparks	-	-	-	-	-	-	-	-	-	-	-	-	-
- Other infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total- Infrastructure</b>	<b>34,010</b>	<b>5,705</b>	<b>11,399</b>	<b>16,906</b>	<b>-</b>	<b>34,010</b>	<b>5,150</b>	<b>2,277</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>14,883</b>	<b>11,650</b>
<b>Total- Capital Works</b>	<b>72,187</b>	<b>13,502</b>	<b>16,689</b>	<b>35,028</b>	<b>6,968</b>	<b>72,187</b>	<b>10,551</b>	<b>2,277</b>	<b>10,000</b>	<b>350</b>	<b>50</b>	<b>28,482</b>	<b>20,477</b>

## 2023/2024 (Year 2) Summary

Capital Works Program For The Year Ending 30 June 2024	Asset Expenditure Types					Summary of Funding Sources							
	Total \$000	New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Total \$000	Grants \$000	Contributions \$000	Borrowings \$000	Asset Sales \$000	Open Space Reserve \$000	Major Projects & Other Reserves \$000	Council Cash \$000
Property													
- Land	500	-	-	500	-	500	-	-	-	-	-	-	500
- Buildings	5,532	3,422	110	22,000	-	25,532	-	-	-	-	-	25,000	532
<b>Total Property</b>	<b>6,032</b>	<b>3,422</b>	<b>110</b>	<b>2,500</b>	<b>-</b>	<b>26,032</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>1,032</b>
Plant & Equipment													
- Plant, Machinery & Equipment	1,400	-	1,400	-	-	1,400	-	-	-	350	-	-	1,050
- Computers and telecommunications	899	-	899	-	-	899	-	-	-	-	-	-	899
-Library books	890	-	890	-	-	890	-	-	-	-	-	-	890
<b>Total Plant &amp; Equipment</b>	<b>3,189</b>	<b>-</b>	<b>3,189</b>	<b>-</b>	<b>-</b>	<b>3,189</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350</b>	<b>-</b>	<b>-</b>	<b>2,839</b>
Infrastructure													
- Roads	12,750	1,500	9,750	1,500	-	12,750	958	-	-	-	-	-	11,792
- Bridges	80	-	80	-	-	80	-	-	-	-	-	-	80
- Footpath and cycleways	1,693	618	523	552	-	1,693	-	-	-	-	-	-	1,693
- Drainage	768	-	768	-	-	768	-	-	-	-	-	-	768
- Recreational, leisure and community facilities	938	390	338	210	-	938	-	-	-	-	-	-	938
- Parks, open space and streetscapes	2,336	618	1,216	502	-	2,336	-	-	-	-	-	-	2,336
- Waste management	455	232	125	98	-	455	-	-	-	-	-	-	455
- Off-street carparks	80	-	-	80	-	80	-	-	-	-	-	-	80
- Other infrastructure	800	320	-	480	-	800	-	-	-	-	-	-	800
<b>Total- Infrastructure</b>	<b>19,900</b>	<b>3,678</b>	<b>12,800</b>	<b>3,422</b>	<b>-</b>	<b>19,900</b>	<b>958</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,942</b>
<b>Total- Capital Works</b>	<b>49,121</b>	<b>7,100</b>	<b>16,099</b>	<b>25,922</b>	<b>-</b>	<b>49,121</b>	<b>958</b>	<b>-</b>	<b>-</b>	<b>350</b>	<b>-</b>	<b>25,000</b>	<b>2,813</b>

## 2024/2025 (Year 3) Summary

Capital Works Program For The Year Ending 30 June 2025	Asset Expenditure Types					Summary of Funding Sources							
	Total \$000	New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Total \$000	Grants \$000	Contributions \$000	Borrowings \$000	Asset Sales \$000	Open Space Reserve \$000	Major Projects & Other Reserves \$000	Council Cash \$000
Property													
- Land	500	-	-	500	-	500	-	-	-	-	-	-	500
- Buildings	9,295	4,320	160	4,815	-	9,295	-	-	-	-	-	5,000	4,295
<b>Total Property</b>	<b>9,795</b>	<b>4,320</b>	<b>160</b>	<b>5,315</b>	<b>-</b>	<b>9,795</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,000</b>	<b>4,795</b>
Plant & Equipment													
- Plant, Machinery & Equipment	1,400	-	1,400	-	-	1,400	-	-	-	350	-	-	1,050
- Computers and telecommunications	899	-	899	-	-	899	-	-	-	-	-	-	899
-Library books	907	-	907	-	-	907	-	-	-	-	-	-	907
<b>Total Plant &amp; Equipment</b>	<b>3,206</b>	<b>-</b>	<b>3,206</b>	<b>-</b>	<b>-</b>	<b>3,206</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350</b>	<b>-</b>	<b>-</b>	<b>2,856</b>
Infrastructure													
- Roads	11,917	1,400	7,917	2,600	-	11,917	958	-	-	-	-	-	10,959
- Bridges	80	-	80	-	-	80	-	-	-	-	-	-	80
- Footpath and cycleways	2,048	425	798	825	-	2,048	-	-	-	-	-	-	2,048
- Drainage	1,212	-	1,212	-	-	1,212	-	-	-	-	-	-	1,212
- Recreational, leisure and community facilities	907	-	907	-	-	907	-	-	-	-	-	-	907
- Parks, open space and streetscapes	2,207	66	1,987	154	-	2,207	-	-	-	-	-	-	2,207
- Waste management	375	125	125	125	-	375	-	-	-	-	-	-	375
- Off-street carparks	80	24	-	56	-	80	-	-	-	-	-	-	80
- Other infrastructure	800	240	-	560	-	800	-	-	-	-	-	-	800
<b>Total- Infrastructure</b>	<b>19,626</b>	<b>2,280</b>	<b>13,026</b>	<b>4,320</b>	<b>-</b>	<b>19,626</b>	<b>958</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,668</b>
<b>Total- Capital Works</b>	<b>32,627</b>	<b>6,600</b>	<b>16,392</b>	<b>9,635</b>	<b>-</b>	<b>32,627</b>	<b>958</b>	<b>-</b>	<b>-</b>	<b>350</b>	<b>-</b>	<b>5,000</b>	<b>26,319</b>

## 2025/2026 (Year 4) Summary

Capital Works Program For The Year Ending 30 June 2026	Asset Expenditure Types					Summary of Funding Sources							
	Total \$000	New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Total \$000	Grants \$000	Contributions \$000	Borrowings \$000	Asset Sales \$000	Open Space Reserve \$000	Major Projects & Other Reserves \$000	Council Cash \$000
Property													
- Land	15,500	15,000	-	500	-	15,500	-	-	-	-	15,000	-	500
- Buildings	9,940	4,070	760	5,110	-	9,940	-	-	-	-	-	5,000	4,940
<b>Total Property</b>	<b>25,440</b>	<b>19,070</b>	<b>760</b>	<b>5,610</b>	<b>-</b>	<b>25,440</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>5,000</b>	<b>5,440</b>
Plant & Equipment													
-Plant, machinery and equipment	1,400	-	1,400	-	-	1,400	-	-	-	350	-	-	1,050
-Computers and telecommunications	899	-	899	-	-	899	-	-	-	-	-	-	899
-Library books	907	-	907	-	-	907	-	-	-	-	-	-	907
<b>Total Plant &amp; Equipment</b>	<b>3,206</b>	<b>-</b>	<b>3,206</b>	<b>-</b>	<b>-</b>	<b>3,206</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350</b>	<b>-</b>	<b>-</b>	<b>2,856</b>
Infrastructure													
- Roads	12,199	1,500	8,199	2,500	-	12,199	958	-	-	-	-	-	11,241
- Bridges	80	-	80	-	-	80	-	-	-	-	-	-	80
- Footpath and cycleways	2,048	425	798	825	-	2,048	-	-	-	-	-	-	2,048
- Drainage	1,212	-	1,212	-	-	1,212	-	-	-	-	-	-	1,212
- Recreational, leisure and community facilities	907	-	907	-	-	907	-	-	-	-	-	-	907
- Parks, open space and streetscapes	2,207	66	1,987	154	-	2,207	-	-	-	-	-	-	2,207
- Waste management	375	75	125	175	-	375	-	-	-	-	-	-	375
- Off-street carparks	160	24	80	56	-	160	-	-	-	-	-	-	160
- Other infrastructure	800	440	-	360	-	800	-	-	-	-	-	-	800
<b>Total- Infrastructure</b>	<b>19,988</b>	<b>2,530</b>	<b>13,388</b>	<b>4,070</b>	<b>-</b>	<b>19,988</b>	<b>958</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>19,030</b>
<b>Total- Capital Works</b>	<b>48,634</b>	<b>21,600</b>	<b>17,354</b>	<b>9,680</b>	<b>-</b>	<b>48,634</b>	<b>958</b>	<b>-</b>	<b>-</b>	<b>350</b>	<b>15,000</b>	<b>5,000</b>	<b>27,326</b>

## 5. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Measure		Actual 2020/21	Forecast 2021/22	Budget 2022/23	2023/24	Projections 2024/25	2025/26	Trend +/-
<b>Operating position</b>								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	-2.06%	1.56%	2.75%	5.35%	7.03%	7.29%	+
<b>Liquidity</b>								
Working Capital	Current assets / current liabilities	358.32%	364.09%	302.49%	278.61%	312.29%	279.97%	-
Unrestricted cash	Unrestricted cash / current liabilities	154.04%	135.36%	100.47%	45.02%	39.79%	39.48%	-
<b>Obligations</b>								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	0.00%	2.74%	2.86%	2.17%	1.65%	1.20%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	0.00%	0.00%	0.00%	0.96%	0.92%	0.88%	-
Indebtedness	Non-current liabilities / own source revenue	1.48%	3.11%	8.69%	7.29%	6.09%	4.98%	+
Asset renewal and upgrade	Asset renewal and upgrade expenses / Asset depreciation	73.17%	93.92%	265.23%	209.82%	126.18%	131.26%	+
<b>Stability</b>								
Rates concentration	Rate revenue / adjusted underlying revenue	78.89%	78.67%	76.88%	77.21%	77.60%	77.90%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality	0.32%	0.33%	0.31%	0.31%	0.32%	0.32%	+
<b>Efficiency</b>								
Expenditure level	Total expenses/ no. of property assessments	\$3,147.09	\$3,193.44	\$3,267.20	\$3,207.89	\$3,174.85	\$3,190.05	+
Revenue level	Total Rate Revenue (General Rates and Municipal Charges) / no. of total property assessments	\$2,243.63	\$2,371.74	\$2,340.56	\$2,379.41	\$2,416.81	\$2,452.01	+

### Key to Forecast Trend

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## Notes to Indicators

Adjusted underlying result - An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

Working capital - The proportion of current liabilities represented by current assets. Working capital is forecast to decrease in 2022/2023 year due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.

Debt compared to rates - Trend indicates that borrowings are required to fund future city infrastructure projects.

Asset renewal and upgrade- This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

## 6. Summary of Financial Position

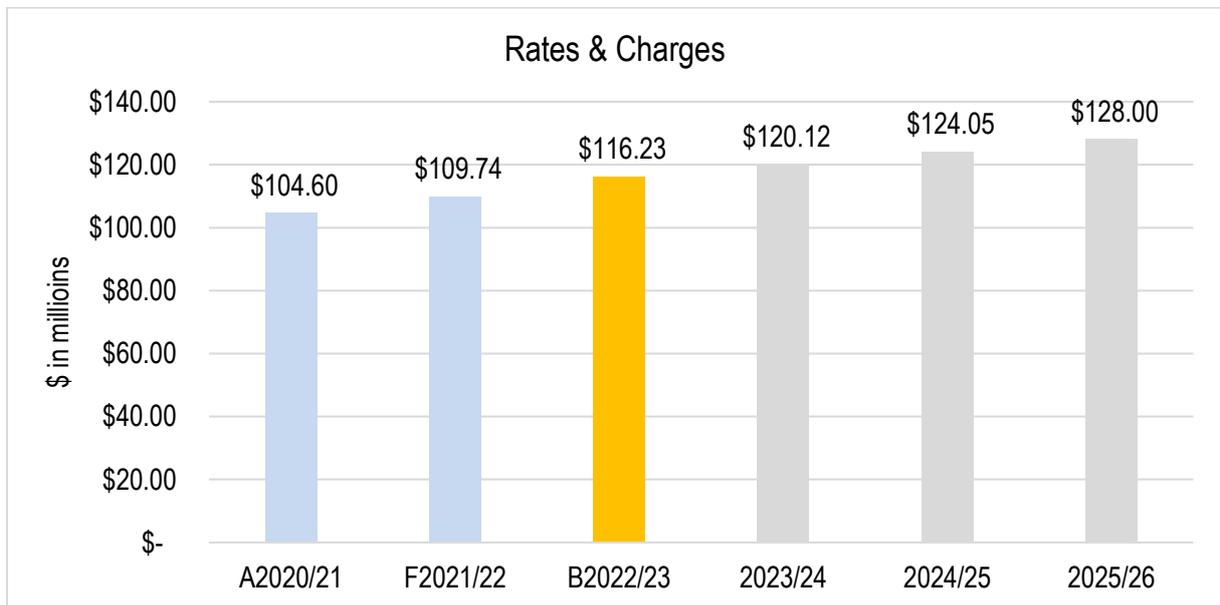
The following reports provide detailed analysis to support and explain the budget reports in the previous section.

This section includes the following analysis and information:

### 6.1 Summary of Financial Position

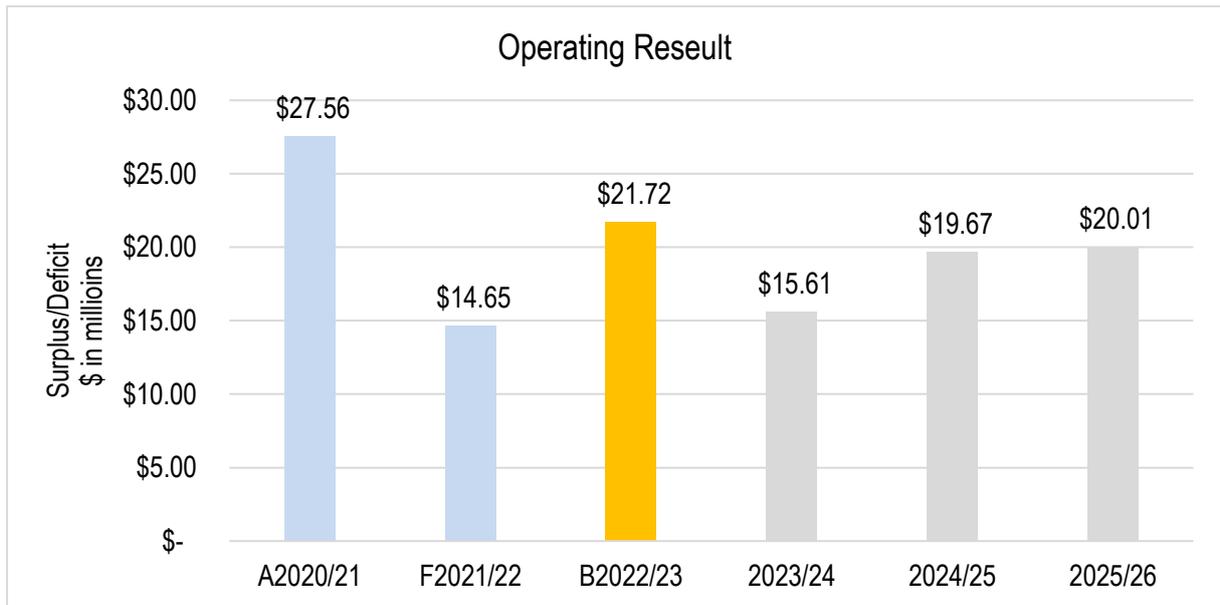
Council has prepared a Budget for the 2022/2023 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

#### 6.1.1 Rates & Charges



It is proposed that the average rates increase by 1.75% for the 2022/23 year, raising total rates and charges of \$116.23 million, including \$1.1 million generated from supplementary rates. This will result in an increase in total revenue from rates and service charges of 5.92%. The difference between the rate cap of 1.5% and 5.92% is due to the annualised impact of supplementary rates raised in 2021/22 and increase in waste service charge.

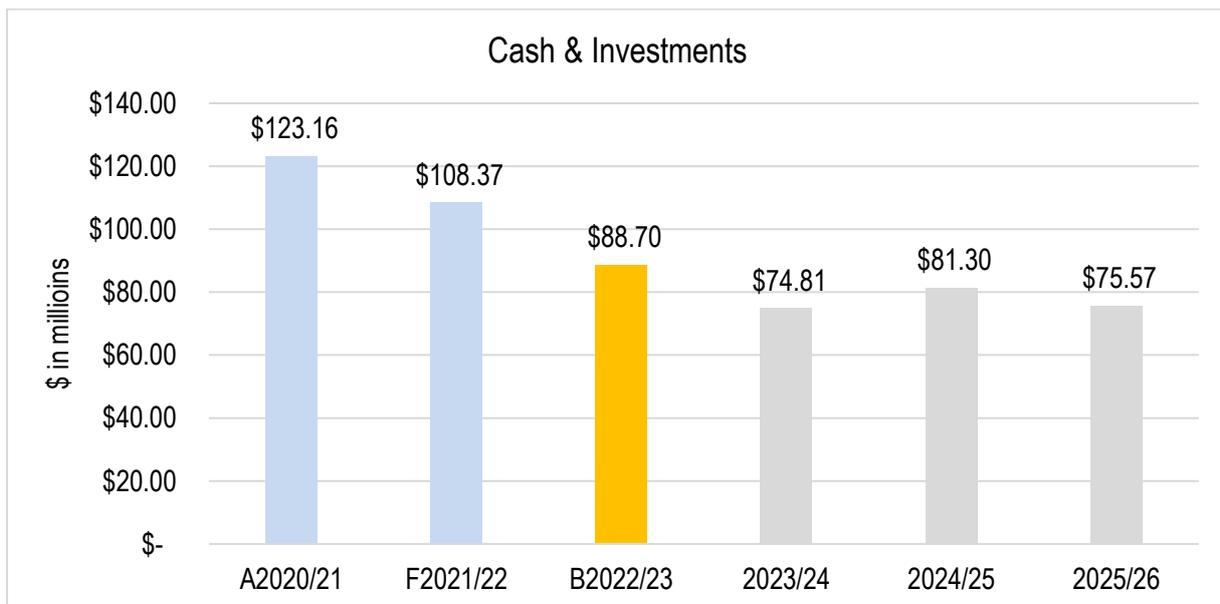
### 6.1.2 Operating Result



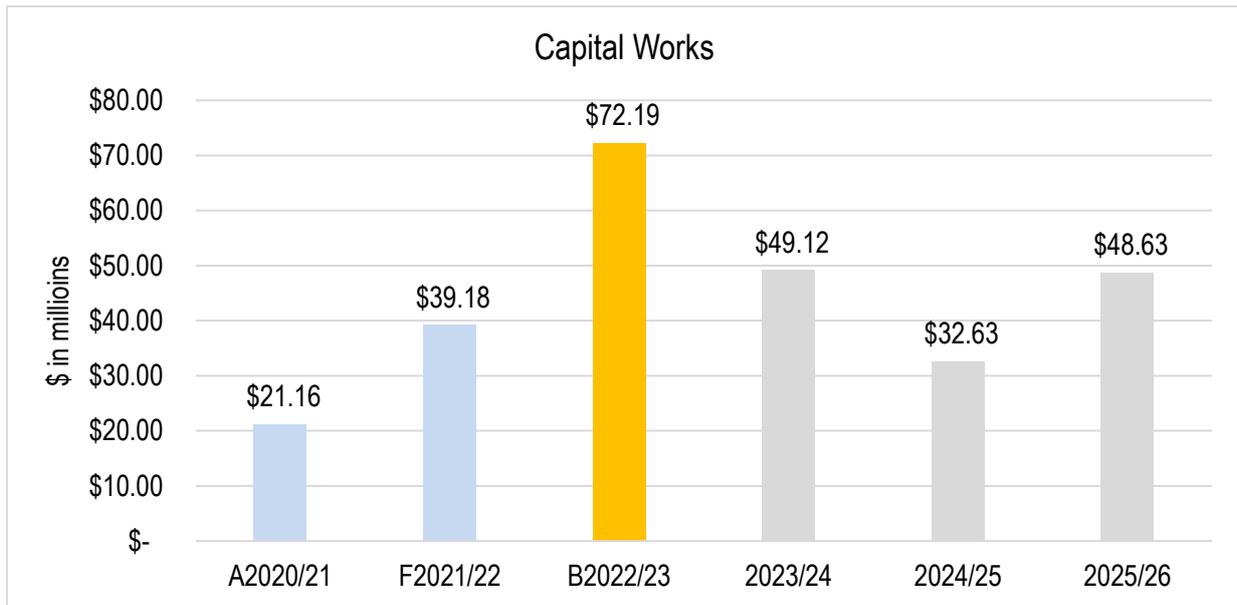
The expected operating result for the 2022/2023 year is a surplus of \$21.72 million, which is an increase of \$14.65 million over forecast of 2021/22. The improved operating result is due mainly to COVID 19 impact in 2021/22 and increase in non-recurrent capital grants in 2022/23.

The adjusted underlying result, which excludes items such as non-recurrent capital grants and contributions is a surplus of \$2.177 million for 2021/22 forecast and will increase to 4.162 million for 2022/23 (refer 6.1.6). 2021/22 reduced surplus is mainly due to COVID 19 Business and Community relief package for 2021/22 and reduction in user fees and charges income due to closure of community facilities and delay in activation of ticket machines.

### 6.1.3 Cash & Investments

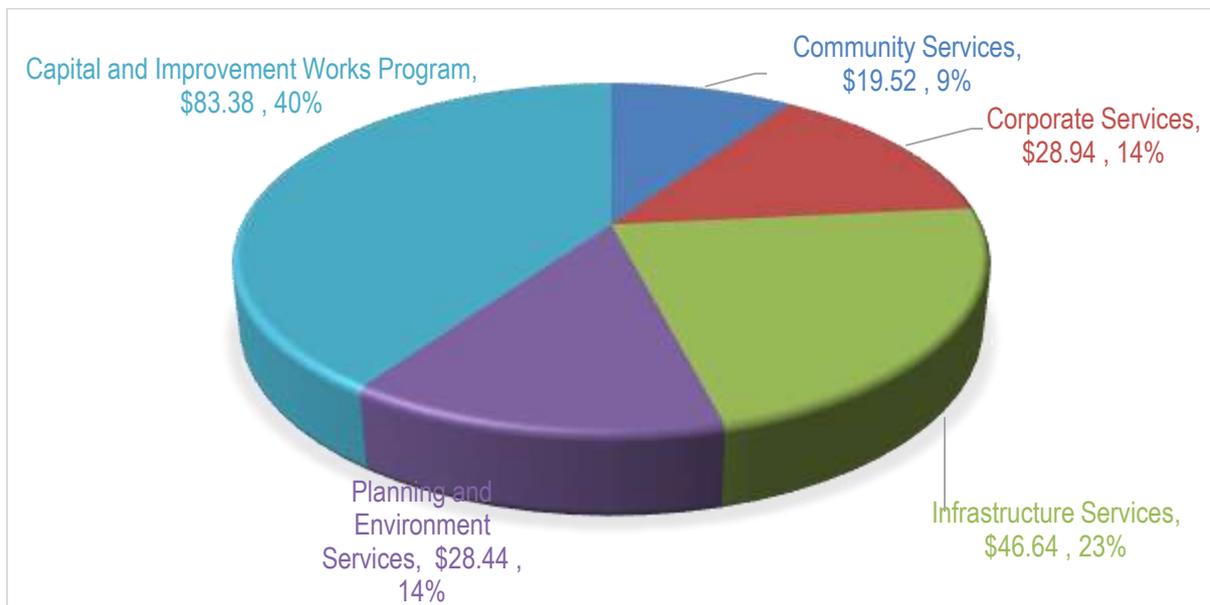


### 6.1.4 Capital Works



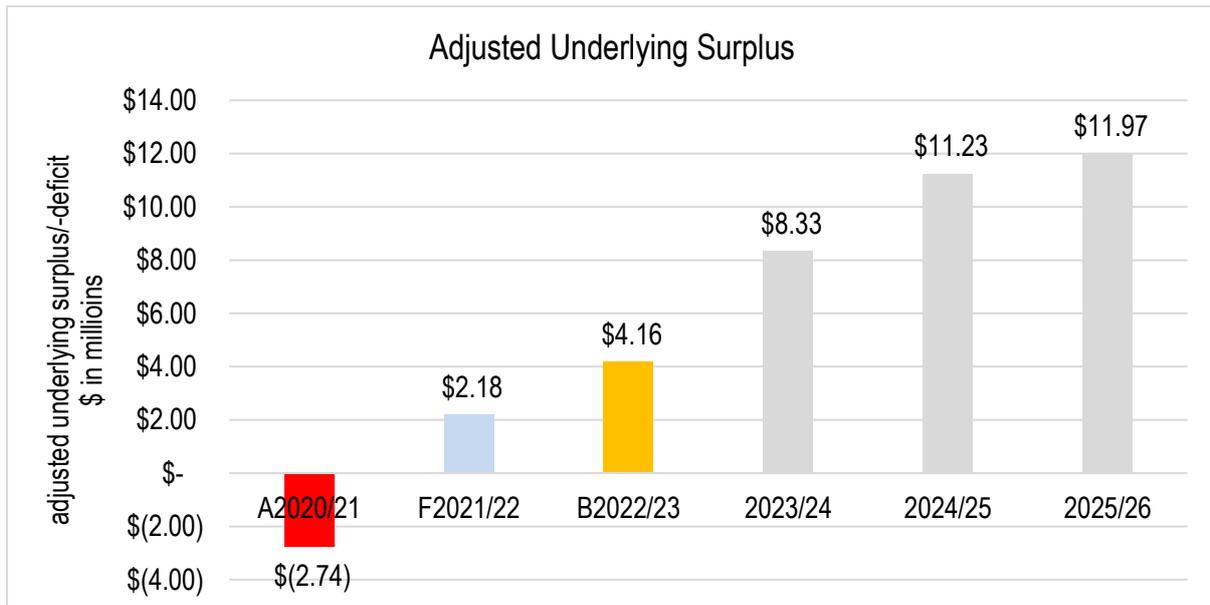
The capital works program for the 2022/2023 year is expected to be \$72.19 million. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. This year's program includes a number of major building projects. (Capital works is forecast to be \$39.18 million for the 2021/2022 year).

### 6.1.5 Council Expenditure Allocations (\$Million)



The previous chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

## 6.1.6 Financial Sustainability

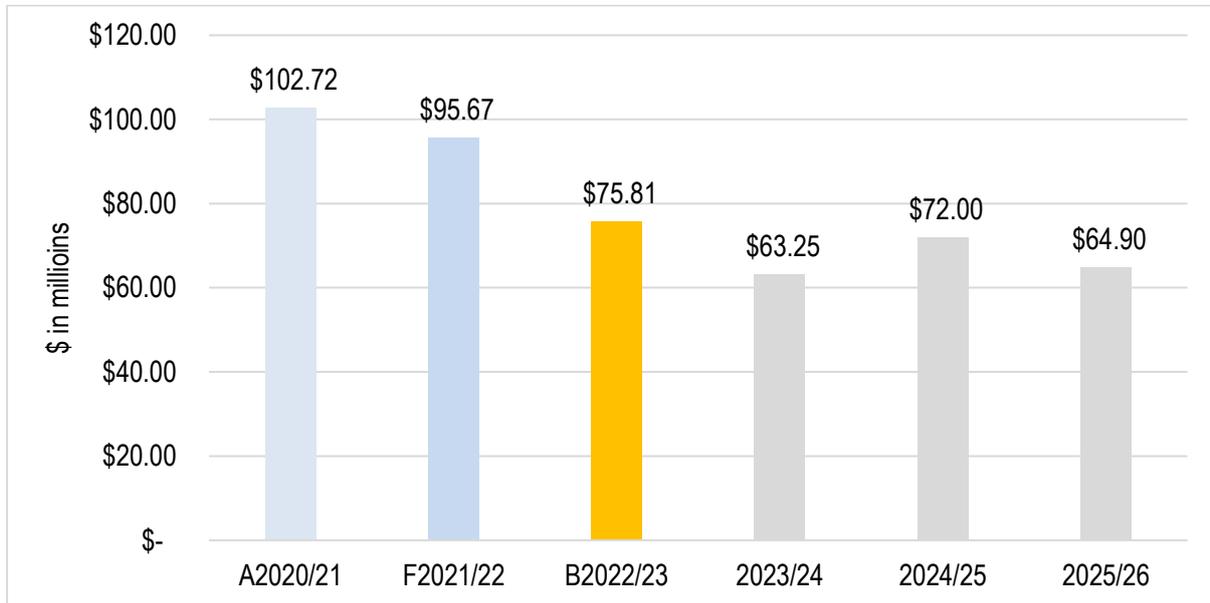


The adjusted underlying result, which excludes items such as non-recurrent capital grants and contributions is a surplus of \$2.18 million for 2021/22 forecast and will increase to \$4.16 million surplus for 2022/23.

A high level Projections for the years 2022/2023 to 2024/2025 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The adjusted underlying result, which is a measure of financial sustainability, shows an increasing surplus over the four year period. 2021/22 reduced surplus is mainly due to COVID 19 Business and Community relief package for 2020/21 and reduction in user fees and charges income due to closure of community facilities and delay in activation of ticket machines.

### 6.1.7 Financial position

The financial position (working capital) is expected to decrease will increase by \$7.06 million when compare from 2020/21 actuals to forecast 2021/22. This is mainly due to COVID 19 Business and Community relief package for 2021/22 and reduction in user fees and charges income due to closure of community facilities and delay in activation of ticket machines.



The key outcomes are as follows:

- Financial sustainability - Cash and investments is forecast to decrease from 2021/22 actuals of \$108.37 million to \$88.70 million.
- Service delivery strategy – Service levels have been maintained throughout the four year period. Despite this, operating surpluses are forecast in years 2022/2023 to 2025/2026.
- Borrowing strategy – New borrowings will be required in 2022/23 as further explained in the below section.

# 7. Rating Information

## 7.1 Rating Information

### Introduction

The rating system determines how Council will raise the total budgeted funds. It does not affect the total amount of money to be raised by Council, but rather the relative share of revenue contributed by each property type.

The Local Government Act 1989 requires that the rating system provide a “reasonable degree of stability in the level of the rates burden”.

### Financial Management Principles

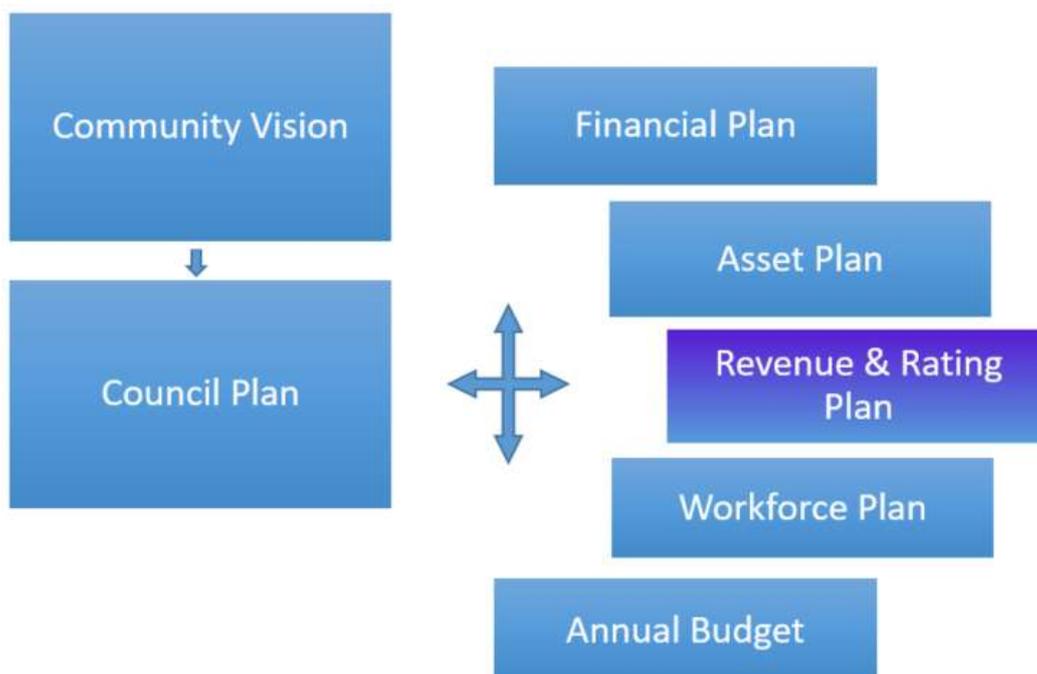
The Local Government Act prescribes the key principles of sound financial management for councils. All councils are required to implement and establish budgeting and reporting frameworks that are consistent with the following principles:

- Manage financial risks faced by Council prudently, having regard to economic circumstances.
- Pursue spending and rating policies that are consistent with a reasonable degree of stability in the level of the rate burden.
- Ensure that decisions and actions have regard to financial effects on future generations.
- Ensure full, accurate and timely disclosure of financial information relating to the Council.

These broad fiscal principles are reflected in the Revenue and Rating Plan.

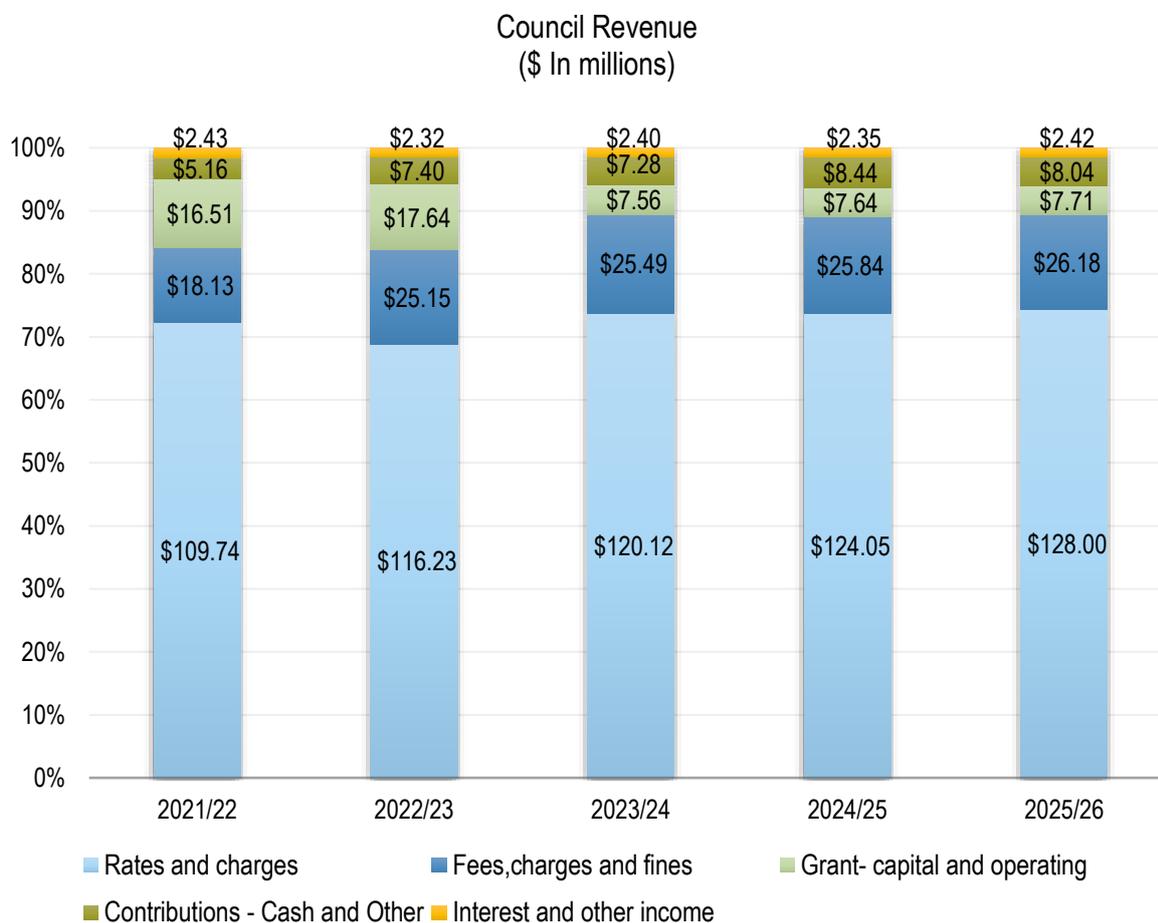
### Relationship to other Plans and Processes

Council uses a number of planning processes and instruments to conduct operations. They enable us to identify and raise the necessary funds to provide services, balance competing needs and maintain the City’s assets and facilities. The following illustration shows the Rating Strategy in the context of Council’s other key strategic and financial planning processes and instruments:



## Total Revenue

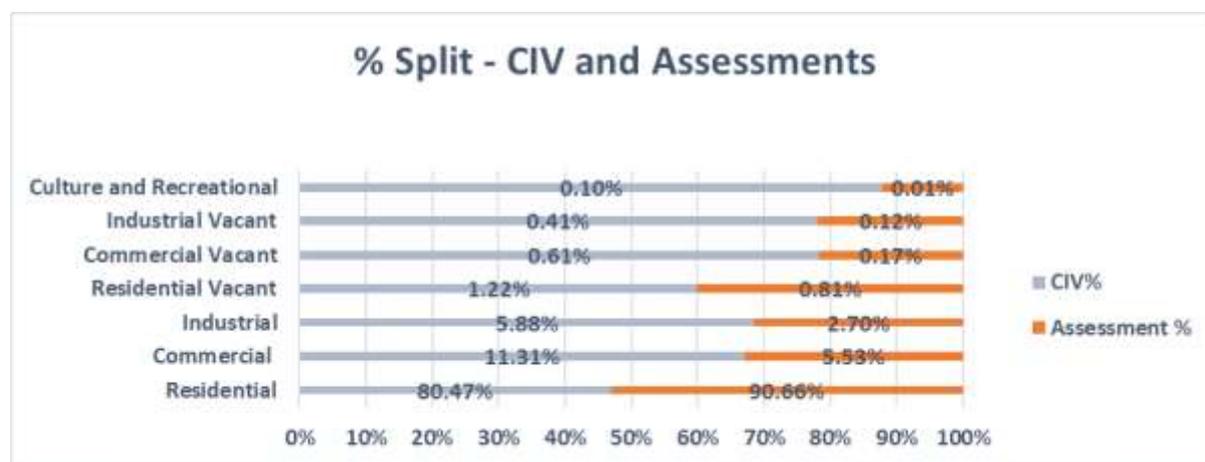
The City of Maribyrnong levies property rates under the Local Government Act 1989 with rates being the Council's main revenue source. The following chart provides a breakdown Council's key revenue sources in 2022/23 and for the following 3 years under the Revenue and Rating Plan.



This chart shows that rates are the Council main revenue source, accounting for 68.9% (\$116.23 million) of total income. Rates and charges revenue is raised by rates levied, municipal charge or waste charges levied.

## Rateable Assessments and Valuations

The following chart shows the distribution of rate assessments (by number) in the City of Maribyrnong. The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year. The following chart shows the % breakdown of rate assessments compared to the % breakdown by valuation (\$CIV):



This chart shows that, whilst residential assessments account for the vast majority (90.66%) of the total number of rateable assessments, they account for only 80.47% of total CIV (reflecting the lower average assessment size for residential properties).

Conversely, commercial and industrial assessments, with a combined 8.23% of rateable assessments (by number), account for a combined 17.18% of total CIV (reflecting larger average assessment size).

## Current & Proposed Rating Structure

The current (2021/22) City of Maribyrnong rating structure is as follows:

Type or class of land		2021/22 cents/\$CIV*
General rate for rateable residential properties	100%	0.00274695
General rate for rateable commercial properties	135%	0.00370838
General rate for rateable industrial properties	160%	0.00439512
General rate for rateable Residential vacant properties	200%	0.00549390
General rate for rateable Commercial vacant properties	300%	0.00824085
General rate for rateable Industrial vacant properties	300%	0.00824085
General rate for rateable Cultural and Recreational properties	60%	0.00164817

- Municipal Charge \$20 or waste charge 1 \$198 and waste charge 2 \$222
- Rebate for pensioners (in addition to State funded pensioners rates remission scheme) of 50% of total rates and charges up to a maximum of \$201.30.
- Residential Vacant Land Rebate (new) – The objective is to provide the rate relief to the residential vacant land owners whose current differential is 200% to residential ratepayers. Upon application the rebate applied is 50% of the residential vacant land rate provided the Certificate of Occupancy is issued within 18 months of the completed building demolition.
- Provisions for the deferment and/or waivers of rates and charges in specific hardship cases including the COVID-19 Financial Hardship policy.

The proposed (2022/23) City of Maribyrnong rating structure is as follows:

Type or class of land		2022/23 cents/\$CIV*
General rate for rateable residential properties	100%	0.00249321
General rate for rateable commercial properties	135%	0.00336583
General rate for rateable industrial properties	160%	0.00398914
General rate for rateable Residential vacant properties	200%	0.00498642
General rate for rateable Commercial vacant properties	300%	0.00747963
General rate for rateable Industrial vacant properties	300%	0.00747963
General rate for rateable cultural and recreational properties	60%	0.00149593

- Municipal Charge \$20 or waste charge 1 \$233 and waste charge 2 \$289.
- Rebate for pensioners (in addition to State funded pensioners rates remission scheme) of 50% of total rates and charges up to a maximum of \$204.85.
- Provisions for the deferment and/or waivers of rates and charges in specific hardship cases including the COVID-19 Financial Hardship policy.
- Residential Vacant Land Rebate – The objective is to provide the rate relief to the residential vacant land owners whose current differential is 200% to residential ratepayers. Upon application the rebate applied is 50% of the residential vacant land rate provided the Certificate of Occupancy is issued within 18 months of the completed building demolition.

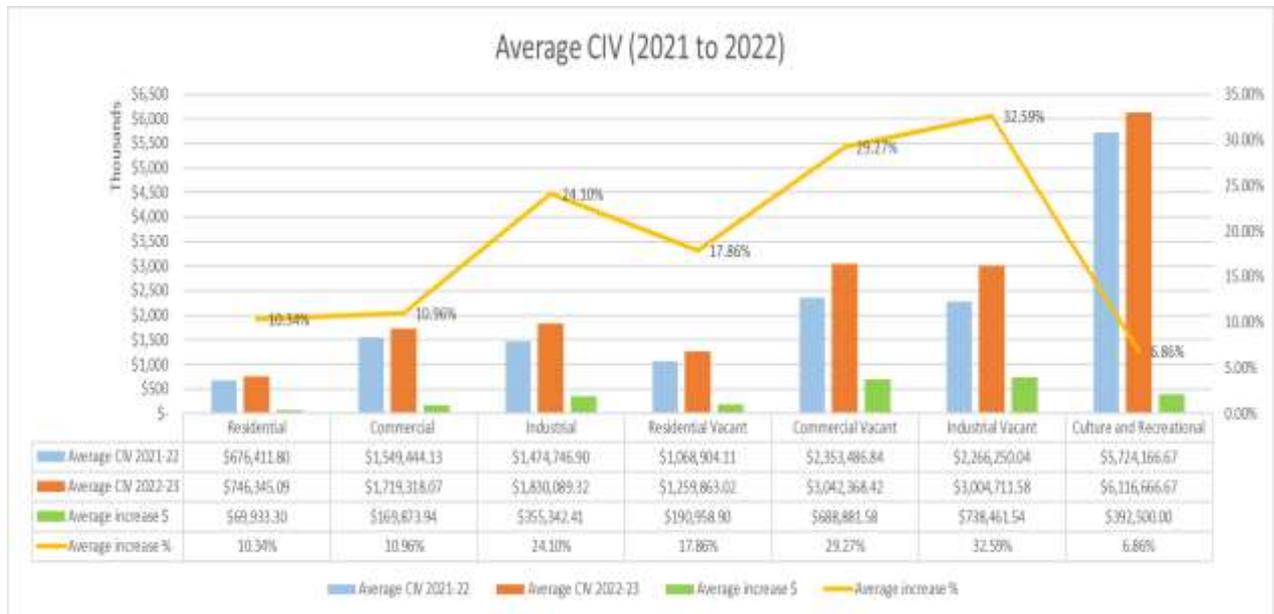
## Valuation System

### Capital Improved Value (CIV)

Maribyrnong City Council has in the past levied rates based on the Net Annual Value (NAV) of rateable property in the City. This has reflected the history of The City of Maribyrnong as an inner-city council with a high proportion of commercial and industrial assessments. Maribyrnong was one of six councils in Victoria that still use the NAV system (Melbourne City, Port Phillip, Yarra, Whittlesea and Glen Eira). In February 2019, Maribyrnong Council decided (in principle) to change over to the capital improved value (CIV) system of rating from 2019/20 onwards. This decision was confirmed in April 2019. This proposition was then explored further during early 2019 as part of the community engagement process. Based on this, this Rating Strategy changed from the NAV system to CIV rating on 1 July 2019.

## 2021 Revaluation Outcomes

The chart below shows the impact of the most recent property revaluation in the City of Maribyrnong (returned in 2022). It shows the change in average CIV per assessment (by type) and the % change from 2021 to 2022.



This shows that the industrial sector is to have increased in value over the previous 12 month period (32.59% increase). The average residential assessment has increased in value by 10.34%, with the average commercial assessment increasing by 10.96%.

## Supplementary Valuations

Whilst the Council budget and the Rating Strategy is based a 'snapshot' of the City rate base at the present point in time, Council is continually adding new rate assessments throughout the rating year. New property developments, including subdivisions, strata (unit) developments, consolidations, as well as property improvements and renovations to existing properties, lead to supplementary valuations.

The long-term average of supplementary valuations is that these add approximately 1.0% to 1.5% to Council's valuation base (CIV) each year. This is included in Council's Long-term financial strategy. In 2022/23, in the current property market climate, supplementary valuations are assumed to be approximately 1%.

## 'Fair Go Rates System' (Rate Cap)

Planning for future rate increases has therefore been an important component of the Strategic Resource Planning and the Rating Strategy process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022/23 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The FGRS is overseen by the Essential Services Commission. The current LTFS applies the following assumed rate cap/rate increase assumptions:

4 Years Budget	Yr1	Yr2	Yr3	Yr44
Year	2022/23	2023/24	2024/25	2024/25
Assumed Rate Increase	1.75%	2.0%	2.0%	2.0%

## Revenue Raising Principles

In considering what rating tools and mechanisms are appropriate and equitable, Council must deal with all facets of the rating structure. This includes the valuation, budgetary requirements, differential rating and broad taxation principles. It must also consider rebates and concessions, as well as how to deal with situations of genuine hardship. With the goal of balancing service levels to meet the needs and expectations of the community, it must adopt a rating and charge system that will adequately resource its operations.

### 'Public Goods' and the 'Benefit' Principle:

A key determinant for Council to consider in a broader revenue policy sense is whether a service or activity should be funded from rates or through user charges (or through a combination of both). In determining if services should be funded by specific user charges or through rates, Council considers whether services are either entirely or partially 'public goods'. 'Public goods' are those services that provide a broad benefit to the community rather than a particular benefit to specific, identifiable individuals or groups. In the case of 'public goods', it is often difficult or impractical to exclude non-payers from the flow of benefits or to attribute costs to that user group.

Where possible, Council sets user charges based on the cost of provision of those services where there is clearly a direct line of benefit to users (i.e.; waste collection service). At the same time small scale services or those where it would be difficult to reliably attribute costs or collect fees are funded through rates.

### Stability and Fiscal Responsibility:

Council ensures that the rating strategy is consistent with the principles of sound financial management. It also needs to be fiscally responsible and sustainable in the context of the adopted Long-term financial strategy.

The Local Government Act (1989) requires that Council "...pursue spending and rating policies that are consistent with a reasonable degree of stability in the level of the rates burden".

In this regard, it is Council's goal to minimise the impact of variations and fluctuations in the property market on the relative share of rates and charges paid by different ratepayer groups/sectors.

### Balancing of Needs/Affordability:

A key goal in the rating strategy (together the Council's budgeting process) is balancing the competing community demands and needs of keeping rate increases as low as practicable (and within the State-wide rate cap). Rate setting and budgeting needs to be done whilst ensuring that the current and future needs of the community are adequately accounted for in terms of services, facilities and infrastructure.

### Equity Principle:

This is a broad principle that applies to all public sector taxation. It includes so-called 'horizontal' and 'vertical' equity. Horizontal equity means that those in the same position (e.g. with the same property value) should be treated the same. Vertical equity in respect to property taxation means that higher property values should incur higher levels of tax.

### Efficiency Principle:

This principle means that, in a technical sense, the rating system applied should not unduly interfere with the efficient operation of the economy. For Local Government, rates should be consistent with the policy objectives of Council.

### Simplicity:

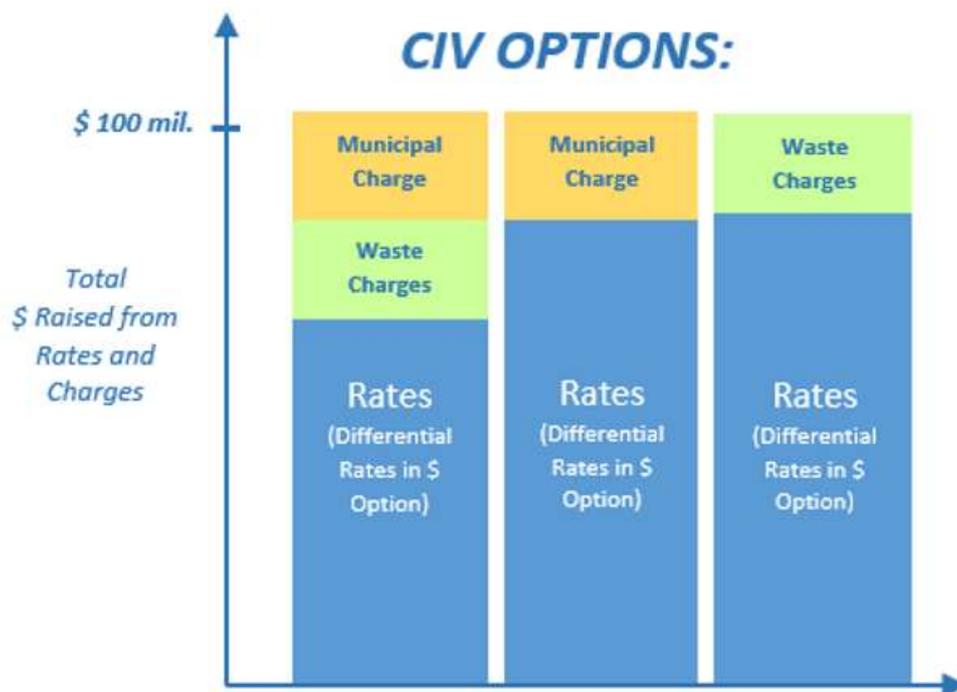
The simplicity principle refers to both administrative ease (and therefore lower administrative cost) and to the ability of ratepayers to understand how the rating system works. This second aspect aims to make the rating system transparent and capable of being questioned and challenged by ratepayers.

### Capacity to Pay:

Council also takes into account the impacts on different ratepayers and service user groups and their capacity to pay. The rating strategy is based on Council's view of the most equitable, fair and fiscally responsible mix of rates and charges for the City of Maribyrnong under CIV rating.

### Rates and Charges 'Mix' Options

By changing to CIV rating, this makes more rates and charges options available to Council to achieve a fair and equitable distribution of the rating burden on the community. These are shown below:



The 'mix' of rates and charges is applied by Council can only be applied to raise the same budgeted total amount of rates and charges according to the adopted Council budget. Each of the rates and charges options that are available to Council under CIV rating is addressed below:

### Municipal Charge

Under the Local Government Act 1989, Councils that use the CIV system of rating also have the option of applying a flat annual municipal charge. A Municipal Charge is not permitted where NAV rating is applied. The purpose of a municipal charge as part of an overall rate mix is to provide a base revenue pool to cover part of Council's base administrative and governance cost structure. It does not fluctuate with and is independent of market-driven property valuations.

As a flat charge (applies equally to all assessments across the valuation spectrum), a Municipal Charge will impact on lower value assessments (i.e.; which are mostly residential) proportionately more than on higher value assessments (which are mostly commercial and industrial).

Under the Local Government Act 1989, a municipal charge may be levied on all rateable assessments, including residential, commercial and industrial. The maximum amount of revenue that may be raised from a municipal charge is 20% of total rates and charges levied. In Maribyrnong's case, that equates to approximately \$21.0 mil.

### Waste Charge

Under the Local Government Act 1989, Councils are able to levy a waste charge to recoup the costs of providing the weekly waste and recycling collection and disposal services. A waste charge is allowed to be used under either the NAV or the CIV system but has not been applied in the City of Maribyrnong in the past.

Key features of a waste charge are:

- Waste charges are a compulsory (non-optional) fee-for-service charge levied only on those receiving the service. These are mostly (but not all) the residential assessments.
- Waste charges can be set as either a single, cross-the-board charge levied on all service recipients or at variable levels reflecting different service levels (i.e.; different charges for landfill and recycling and different charges for different bin sizes etc.).
- The total amount raised from waste charges cannot exceed the total expenses incurred by Council in delivering the relevant services. In the City of Maribyrnong's case, the total expense currently is approximately \$8.6m.
- On 19 November 2019 Council resolved to introduce food waste into the green waste bin.

A key advantage of a waste charge (or waste charges) is that it reflects the user-pays philosophy. A waste charge creates a direct and transparent link between the cost to Council of providing the service and the amount charged to users. Further, it creates the opportunity to introduce variable waste charges. The use of variable waste charges (i.e.; for different service types and levels etc.) creates the capacity for Council to use the pricing structure for waste services to pursue policy and behavioural change objectives. However, being a flat charge (like the municipal charge), waste charges tend to have a higher proportional impact on lower value assessments.

### Differential rates

Under the Local Government Act 1989, where a Council applies the CIV rating system, it may choose to levy differential rates in the \$ on different property classes (residential, commercial, industrial and vacant lands). In considering the differential rates options, Council must have regard to an overall rating strategy as well as the overriding principles of fairness and equity (and other general taxation principles) in distributing the costs of its services to the wider community. The application of these principles needs to occur in a holistic, overall way, with no single principle operating in isolation or taking precedence over another. In some cases, the individual/narrow application of a certain taxation principle can contradict the application of another principle.

## Rebates

Council has adopted the following rate rebates for the 2021/22 financial year.

State funded Pensioners rates remissions scheme - this is a rebate of 50% of rates and charges up to a maximum of \$241 per assessment (plus \$50 for the fire services levy).

- Maribyrnong City-funded pensioner rates rebate scheme – This is an additional rebate payable to pensioners of 50% of rates and charges up to a maximum of \$201.30.

Council is proposing the following rate rebates for the 2022/23 financial year.

State funded Pensioners rates remissions scheme - this is a rebate of 50% of rates and charges up to a maximum of \$241 per assessment for 2020/21 (not yet set for 2021/22) plus \$50 for the fire services levy.

- Maribyrnong City-funded pensioner rates rebate scheme – This is an additional rebate payable to pensioners of 50% of rates and charges up to a maximum of \$204.85.
- Residential Vacant Land Rebate – The objective is to provide the rate relief to the residential vacant land owners whose current differential is 200% to residential ratepayers. Upon application the rebate applied is 50% of the residential vacant land rate provided the Certificate of Occupancy is issued within 18 months of the completed building demolition.

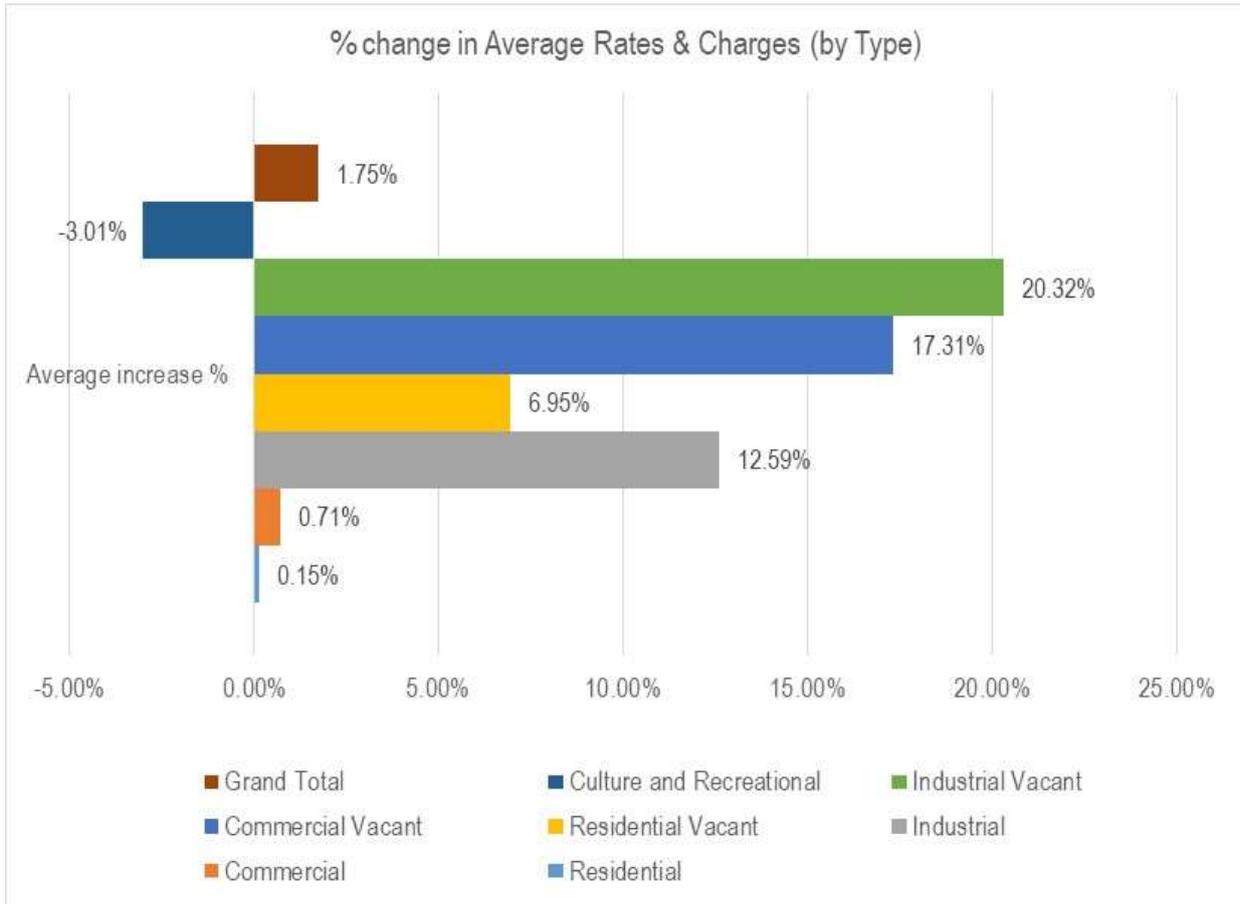
## Financial Impact

### Average Rates bill (by type)

The following chart shows the average rates bill by assessment type under this rating strategy for 2022/23 (including all rates and flat charges, before any rebates):

The following chart shows the % change in average rates bill by assessment type (including all rates and flat charges, before any rebates):





The previous graphs show that, under the adopted rating strategy, the average residential rates and charges bill would increase, on average, by 0.15% in 2022/23. The average rates and charges for commercial vacant and Industrial vacant will increase by 17.31% and 20.32% respectively. Rates and charges for residential vacant land will increase by 6.95%.

### Geographic Dispersal of Impacts

The following table shows the predicted % change to the average rates & charges bill (by assessment type and by locality/suburb) for 2022/23 (including rates and municipal charges):

Row Labels	Rating Category	No. of Assessments	Average of Rates & Charges 21-22	Average of Rates & Charges 22-23	Average increase \$	Average increase %
Braybrook	Residential	4,000	\$1,630.25	\$1,615.28	-\$14.96	-0.92%
	Commercial	209	\$4,571.48	\$4,782.02	\$210.54	4.61%
	Industrial	207	\$5,894.88	\$6,082.51	\$187.62	3.18%
	Residential Vacant	66	\$3,593.12	\$3,681.24	\$88.13	2.45%
	Commercial Vacant	11	\$5,548.86	\$5,990.10	\$441.25	7.95%
	Industrial Vacant	5	\$19,023.40	\$22,084.91	\$3,061.51	16.09%
<b>Braybrook Total</b>		<b>4,498</b>	<b>\$2,020.89</b>	<b>\$2,031.78</b>	<b>\$10.88</b>	<b>0.54%</b>
Footscray	Residential	9,912	\$1,489.88	\$1,540.48	\$50.59	3.40%
	Commercial	1,022	\$3,274.87	\$3,738.92	\$464.04	14.17%
	Industrial	185	\$6,853.32	\$7,324.08	\$470.77	6.87%
	Residential Vacant	57	\$3,941.87	\$4,483.28	\$541.41	13.73%
	Commercial Vacant	48	\$23,337.31	\$27,228.71	\$3,891.40	16.67%
	Industrial Vacant	8	\$20,405.80	\$19,957.89	-\$447.92	-2.20%
	Cultural & Recreational	3	\$3,541.59	\$3,869.52	\$327.93	9.26%
<b>Footscray Total</b>		<b>11,235</b>	<b>\$1,860.37</b>	<b>\$1,974.11</b>	<b>\$113.74</b>	<b>6.11%</b>
Kingsville	Residential	1,856	\$1,930.74	\$1,973.26	\$42.52	2.20%
	Commercial	48	\$3,160.92	\$3,281.00	\$120.08	3.80%
	Industrial	4	\$3,206.47	\$3,321.02	\$114.55	3.57%
	Residential Vacant	8	\$4,607.41	\$4,701.00	\$93.60	2.03%
	Commercial Vacant	1	\$3,893.20	\$3,909.41	\$16.21	0.42%
	<b>Kingsville Total</b>		<b>1,917</b>	<b>\$1,976.40</b>	<b>\$2,021.21</b>	<b>\$44.81</b>
Maidstone	Residential	4,147	\$1,812.85	\$1,747.26	-\$65.59	-3.62%
	Commercial	101	\$5,281.49	\$5,984.52	\$703.02	13.31%
	Industrial	82	\$7,046.50	\$7,662.87	\$616.38	8.75%
	Residential Vacant	48	\$6,857.04	\$6,801.53	-\$55.51	-0.81%
	Commercial Vacant	3	\$34,027.24	\$32,169.94	-\$1,857.30	-5.46%
	Industrial Vacant	4	\$16,367.79	\$18,195.50	\$1,827.72	11.17%
	Cultural & Recreational	1	\$40,111.74	\$37,605.24	-\$2,506.50	-6.25%
	<b>Maidstone Total</b>		<b>4,386</b>	<b>\$2,089.82</b>	<b>\$2,054.73</b>	<b>-\$35.08</b>
Maribyrnong	Residential	6,128	\$1,940.74	\$1,878.71	-\$62.03	-3.20%
	Commercial	582	\$12,676.55	\$11,535.53	-\$1,141.02	-9.00%
	Industrial	51	\$7,790.31	\$9,541.53	\$1,751.22	22.48%

Row Labels	Rating Category	No. of Assessments	Average of Rates & Charges 21-22	Average of Rates & Charges 22-23	Average increase \$	Average increase %
	Residential Vacant	59	\$4,283.36	\$4,460.87	\$177.51	4.14%
	Commercial Vacant	3	\$34,219.53	\$54,172.52	\$19,953.00	58.31%
	Industrial Vacant	2	\$14,688.72	\$17,335.34	\$2,646.63	18.02%
<b>Maribyrnong Total</b>		<b>6,825</b>	<b>\$2,938.12</b>	<b>\$2,809.29</b>	<b>-\$128.82</b>	<b>-4.38%</b>
Seddon	Residential	2,417	\$2,333.88	\$2,454.82	\$120.93	5.18%
	Commercial	105	\$3,200.20	\$3,537.61	\$337.41	10.54%
	Industrial	8	\$4,174.76	\$4,525.24	\$350.47	8.40%
	Residential Vacant	27	\$3,624.61	\$3,943.57	\$318.96	8.80%
	Commercial Vacant	2	\$11,598.40	\$14,268.70	\$2,670.30	23.02%
<b>Seddon Total</b>		<b>2,559</b>	<b>\$2,396.04</b>	<b>\$2,530.66</b>	<b>\$134.61</b>	<b>5.62%</b>
Tottenham	Commercial	7	\$9,953.16	\$10,925.29	\$972.13	9.77%
	Industrial	196	\$8,399.21	\$10,231.99	\$1,832.79	21.82%
	Commercial Vacant	3	\$5,651.25	\$5,966.30	\$315.06	5.57%
	Industrial Vacant	14	\$19,918.71	\$28,592.19	\$8,673.48	43.54%
<b>Tottenham Total</b>		<b>220</b>	<b>\$9,144.24</b>	<b>\$11,364.26</b>	<b>\$2,220.02</b>	<b>24.28%</b>
West Footscray	Residential	5,379	\$1,814.34	\$1,772.96	-\$41.38	-2.28%
	Commercial	134	\$3,729.14	\$4,108.98	\$379.84	10.19%
	Industrial	194	\$5,290.07	\$5,887.53	\$597.47	11.29%
	Residential Vacant	37	\$4,559.15	\$4,619.64	\$60.49	1.33%
	Commercial Vacant	1	\$6,283.05	\$9,668.72	\$3,385.67	53.89%
	Industrial Vacant	10	\$25,842.70	\$28,506.17	\$2,663.47	10.31%
	Cultural & Recreational	1	\$745.19	\$745.53	\$0.34	0.05%
<b>West Footscray Total</b>		<b>5,756</b>	<b>\$2,036.04</b>	<b>\$2,031.95</b>	<b>-\$4.09</b>	<b>-0.20%</b>
Yarraville	Residential	6,811	\$2,446.09	\$2,471.43	\$25.35	1.04%
	Commercial	271	\$3,775.17	\$4,061.39	\$286.22	7.58%
	Industrial	284	\$5,956.27	\$6,827.32	\$871.05	14.62%
	Residential Vacant	63	\$12,756.26	\$14,240.00	\$1,483.75	11.63%
	Commercial Vacant	4	\$9,806.01	\$9,762.22	-\$43.79	-0.45%
	Industrial Vacant	9	\$9,075.78	\$11,866.90	\$2,791.12	30.75%
	Cultural & Recreational	1	\$5,244.70	\$5,061.28	-\$183.42	-3.50%

Row Labels	Rating Category	No. of Assessments	Average of Rates & Charges 21-22	Average of Rates & Charges 22-23	Average increase \$	Average increase %
Yarraville Total		7,443	\$2,728.03	\$2,810.77	\$82.74	3.03%
Grand Total		44,839	\$2,300.81	\$2,341.06	\$40.25	1.75%
All Areas	Residential	40,650	\$1,878.07	\$1,880.80	\$2.73	0.15%
	Commercial	2,479	\$5,765.93	\$5,806.93	\$41.00	0.71%
	Industrial	1,211	\$6,501.69	\$7,320.48	\$818.79	12.59%
	Residential Vacant	365	\$5,892.45	\$6,302.21	\$409.75	6.95%
	Commercial Vacant	76	\$19,414.73	\$22,775.79	\$3,361.06	17.31%
	Industrial Vacant	52	\$18,695.83	\$22,494.13	\$3,798.30	20.32%
	Culture & Recreational	6	\$9,454.40	\$9,170.10	-\$284.30	-3.01%
	Grand Total	44,839	\$2,300.81	\$2,341.06	\$40.25	1.75%

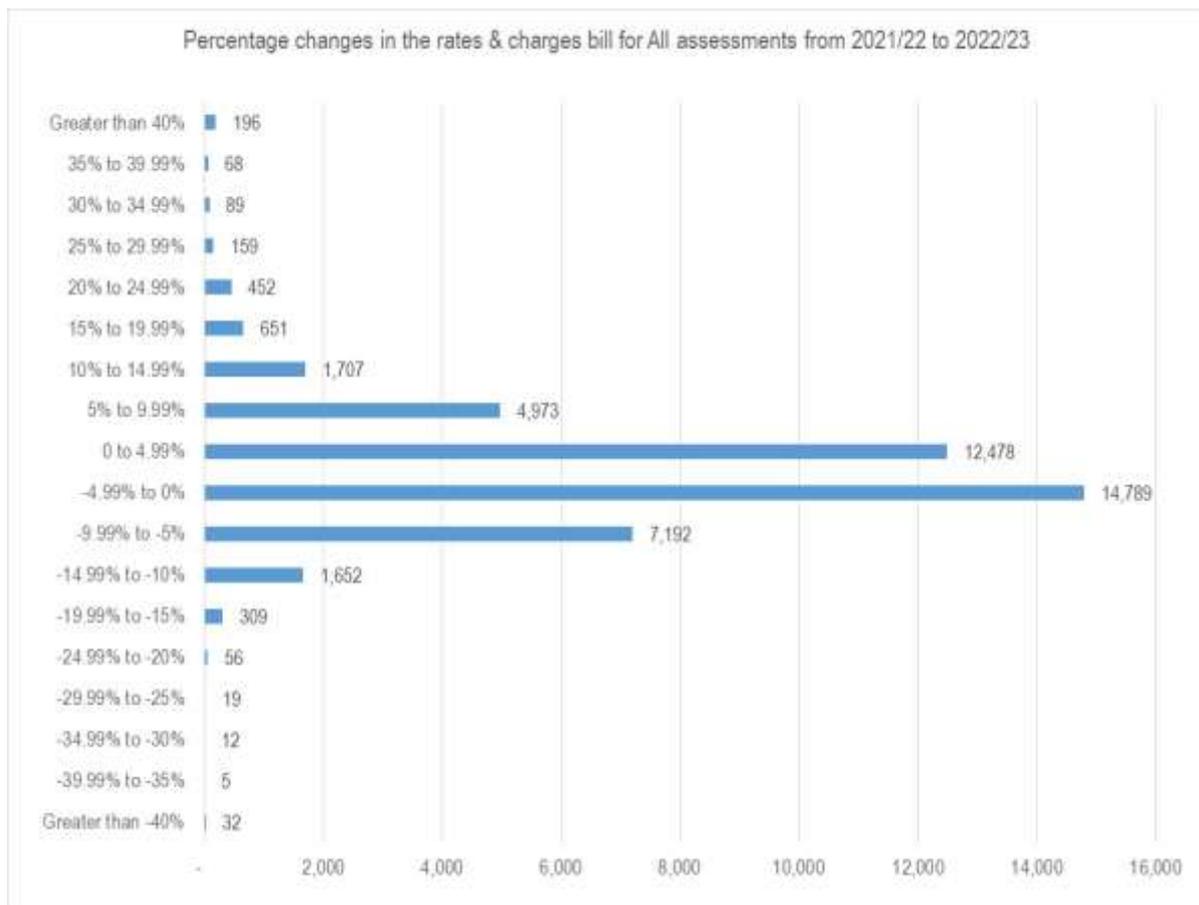
The above table show that the predicted average rate & charges bill movements, as they apply across the whole City of Maribyrnong, are not evenly dispersed when analysed suburb by suburb. This shows that there is likely to be significant geographic variability in average rate bill impacts across the City.

The impacts on residential rate assessments is wide range across all locations. They vary from a 5.18% average rate bill increase in Seddon to a negative 3.62% average decrease in Maidstone.

For the commercial and industrial sectors, the movements range from an average rate bill increase of 21.85% (Tottenham industrial) to an average rate decrease of 9.00% (Maribyrnong Commercial). It is noted that small observation numbers in some of the above property categories may mean 'outliers' have a disproportionate impact on category averages.

#### Frequency Distribution – % Rate Bill Movements

The chart below shows the frequency distribution of percentage changes in the total rates bill (including municipal charges) for all assessment types from 2021/22 to 2022/23 (before rebates).



This chart shows that the revaluation distribution impact, most ratepayers (36,554) will experience rate bill movements within the band of -40% to +4.99%. The chart also shows that number (353 assessments) would experience rate increases of over 30%.

### Deferments, Waivers and Concessions

Council has a specific policy for the handling of hardship cases. This allows for the deferment of all or part of rates for varying times depending on circumstances. Interest on outstanding rates may also be waived in hardship cases. Applicants are required to specify the hardship grounds, on consideration of which Council may grant a deferment or waiver. This would generally continue until circumstances change, the land is sold or the property owner dies, when the rates and interest deferred would be taken from the property sale proceeds.

### Payment of Rates

Rates may be paid by monthly/quarterly instalments or as a yearly lump sum payment. The Council also widely publicises the opportunity it allows for paying rates by arrangement throughout the year as it can be managed and encourages ratepayers who may be having difficulty to discuss payment arrangements with rates staff.

Council proposes no change to its policy on payment of rates.

### Application and Review

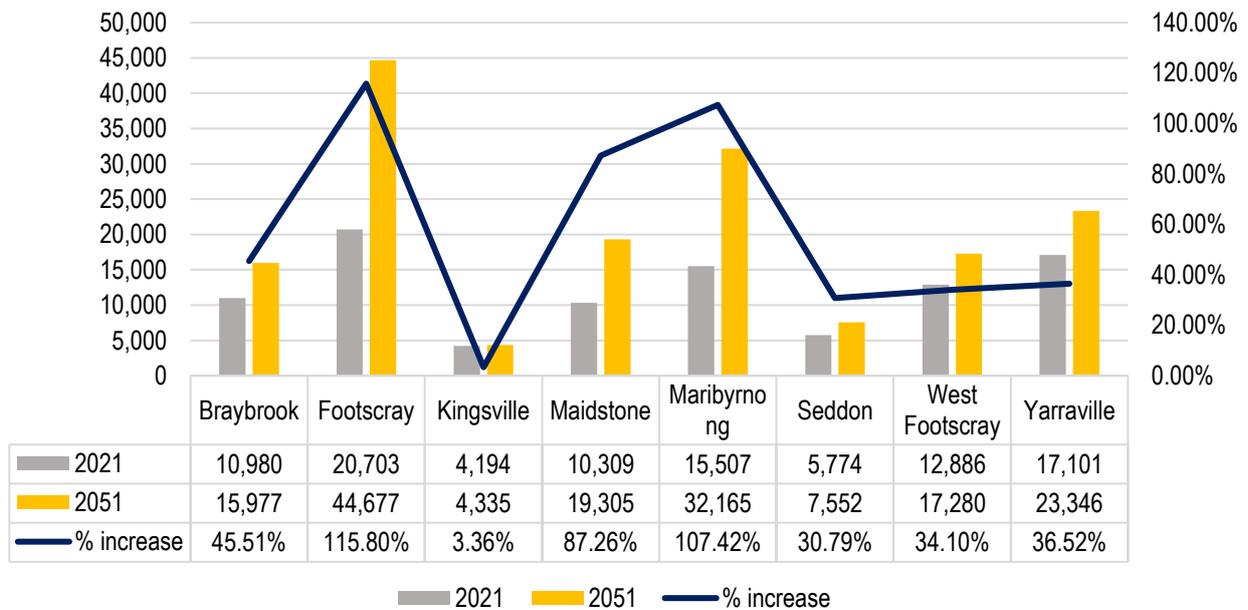
This Rating Strategy will be reviewed annually as part of the Council's annual budget process.

## Demographic changes

The demographic profile of the City of Maribyrnong is changing constantly and rapidly. This section summarises the current status and the changes that are expected to occur over the next 10 years and beyond.

## Future growth forecasts

Population Growth Forecast -2021-2051  
Source: City of Maribyrnong Profile, Id data



The population of the City of Maribyrnong is expected to grow by about 69% to 165,000 by 2051. This is based on current growth and development trends and all known developments that are expected to occur in the City during that period. The projected growth is concentrated in Footscray which is expected to grow by about 116% by 2041 (i.e.; over 45,000 people). The geographic dispersal of the projected growth by suburb is illustrated in the chart above:

The predicted population growth will be driven by 'in-fill' development throughout the City and new residential development at the larger 'strategic development' sites.

## 8. Fees and Charges Schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2021/2022 year.

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
1	COMMUNITY SERVICES						
2	Home Care Service						
3	Property Maintenance - Low Rate	Council	Per hour	Not Taxable	\$15.00	\$14.70	2.04%
4	Property Maintenance - Medium Rate	Council	Per hour	Not Taxable	\$22.60	\$22.10	2.26%
5	Property Maintenance - High Rate	Council	Per hour	Not Taxable	\$57.50	\$56.20	2.31%
6	Day Centre Program - Low Rate + meal	Council	Per meal	Not Taxable	\$10.40	\$10.20	1.96%
7	Day Centre Program - Medium Rate + meal	Council	Per day	Not Taxable	\$15.60	\$15.30	1.96%
8	Day Centre Program - High Rate + meal	Council	Per day	Not Taxable	\$21.00	\$20.50	2.44%
9	Planned Activity Groups - Low Rate + meal	Council	Per day	Not Taxable	\$10.40	\$10.20	1.96%
10	Planned Activity Groups - Medium Rate + meal	Council	Per day	Not Taxable	\$15.60	\$15.30	1.96%
11	Planned Activity Groups - High Rate + meal (for Packaged care providers)	Council	Per day	Not Taxable	\$40.90	\$40.00	2.25%
12	Meals Low Rate	Council	Per meal	Not Taxable	\$8.90	\$8.70	2.30%
13	Senior Citizens Centres - casual fee	Council	Per hire	Taxable	\$41.00	\$40.10	2.24%
14	Senior Citizens Centres - community groups	Council	Per hire	Taxable	\$83.60	\$81.80	2.20%
15	Bond	Council	Per unit	Not Taxable	\$392.00	\$383.40	2.24%
16	Brokered services						
17	Home Gardening	Council	Per hour	Taxable	\$15.50	\$15.20	1.97%
18	Community Development						
19	Community Bus (all day/overnight)	Council	Per day	Taxable	\$97.30	\$95.20	2.21%
20	Community Bus (5 hours)	Council	Per hour	Taxable	\$41.50	\$40.60	2.22%
21	Bond Refundable	Council	Per hire	Not Taxable	\$250.90	\$245.40	2.24%
22	Aged Community Transport	Council	Per day	Not Taxable	\$3.30	\$3.20	3.12%
23	Social Outings	Council	Per outing	Not Taxable	\$3.30	\$3.20	3.12%
24	COMMUNITY SERVICES FAMILY AND YOUTH SERVICE						
25	Central Register System(CRS)						
26	Administration Fee per child application	Council	Per child registration	Not Taxable	\$22.00	\$21.50	2.33%
27	Fees will be waived for families who are on a range of concession cards including health care cards, pension cards, temporary protection/humanitarian visas, refugee and special humanitarian visas, asylum seeker bridging visas.				\$-		
28	Children's Centres Sanitary and Hygiene Services						
29	Nappy Bins (per unit)	Council	Per unit	Not Taxable	\$120.20	\$117.60	2.21%
30	Sanitary Bins (per unit)	Council	Per unit	Not Taxable	\$52.20	\$51.10	2.15%
31	Annual Charge	Council	Facility lease	Not Taxable	\$108.70	\$106.30	2.26%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
32	Immunisations						
33	Flu immunisation	Council	Per unit	Not Taxable	\$26.60	\$26.00	2.31%
34	Bexsaro- meningococcal C immunisation	Council	Per unit	Not Taxable	\$132.90	\$130.00	2.23%
35	COMMUNITY SERVICES PHOENIX YOUTH CENTRE						
36	Youth Groups						
37	The Bunker	Council	Per hour	Taxable	\$20.00	\$20.00	0.00%
38	The Auditorium	Council	Per hour	Taxable	\$23.00	\$23.00	0.00%
39	The Training room	Council	Per hour	Taxable	\$20.00	\$20.00	0.00%
40	Meeting room 3	Council	Per hour	Taxable	\$17.00	\$17.00	0.00%
41	Not for Profit Organisations						
42	The Bunker	Council	Per hour	Taxable	\$31.00	\$31.00	0.00%
43	The Auditorium	Council	Per hour	Taxable	\$35.00	\$35.00	0.00%
44	The Training room	Council	Per hour	Taxable	\$31.00	\$31.00	0.00%
45	Meeting room 3	Council	Per hour	Taxable	\$29.00	\$29.00	0.00%
46	Corporate Organisations						
47	The Bunker	Council	Per hour	Taxable	\$63.00	\$61.00	3.28%
48	The Auditorium	Council	Per hour	Taxable	\$72.00	\$70.00	2.86%
49	The Training room	Council	Per hour	Taxable	\$63.00	\$61.00	3.28%
50	Meeting room 3	Council	Per hour	Taxable	\$60.00	\$58.00	3.45%
51	Bonds						
52	Facility	Council	Per hire	Not Taxable	\$200.00	\$200.00	0.00%
53	Key	Council	Per key	Not Taxable	\$50.00	\$50.00	0.00%
54	Swipe Card	Council	Per card	Not Taxable	\$20.00	\$20.00	0.00%
55	Public Liability	Council	Per hire	Not Taxable	\$25.00	\$25.00	0.00%
56	Package for multiple rooms & cleaning.						
57	Gig Package - young people only	Council	Per day	Taxable	\$275.00	\$275.00	0.00%
58	Room hire (excludes equipment)	Council	Per day	Taxable	\$340.00	\$335.00	1.49%
59	Room hire (includes equipment)	Council	Per day	Taxable	\$445.00	\$435.00	2.30%
60	Band Memberships	Council	Per 3 months	Taxable	\$125.00	\$125.00	0.00%
61	Bunker Recording Membership	Council	Per 6 months	Taxable	\$50.00	\$50.00	0.00%
62	Post-activity room cleaning	Council	Per hire	Taxable	\$108.00	\$105.00	2.86%
63	Additional Equipment Hire						
64	Portable PA System and Microphone	Council	Per day	Taxable	\$30.00	\$30.00	0.00%
65	Interactive Screen	Council	Per day	Taxable	\$25.00	\$25.00	0.00%
66	Staff Set up	Council	Per hour	Taxable	\$31.00	\$30.00	3.33%
67	Laptop	Council	Per day	Taxable	\$20.00	\$50.00	-60.00%
68	COMMUNITY SERVICES						
69	Library						
70	Inter library loan fees (university)	Council	Per loan	Taxable	\$28.80	28.50	1.05%
71	Inter library loan fees	Council	Per loan	Taxable	\$2.60	2.50	4.00%
72	Conference room hire Footscray	Council	Per hour	Taxable	\$36.60	35.80	2.23%
73	Conference room hire Footscray (Community Rate)	Council	Per hour	Taxable	\$18.80	18.40	2.17%
74	Meeting room 1 hire Maribyrnong/ Highpoint	Council	Per hour	Taxable	\$36.60	35.80	2.23%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
75	Meeting room 1 hire Maribyrnong/Highpoint (Community Rate )	Council	Per hour	Taxable	\$18.80	18.40	2.17%
76	Meeting Room 2 hire Maribyrnong/Highpoint	Council	Per hour	Taxable	\$14.60	14.30	2.10%
77	Meeting Room 3 hire Maribyrnong/Highpoint	Council	Per hour	Taxable	\$10.00		
78	Meeting Room 4 hire Maribyrnong/Highpoint	Council	Per hour	Taxable	\$10.00		
79	Discussion room hire West Footscray (Commercial rate )	Council	Per hour	Taxable	\$30.40	29.70	2.36%
80	Discussion room hire West Footscray (Community rate )	Council	Per hour	Taxable	\$15.60	15.30	1.96%
81	Discussion room hire Footscray	Council	Per hour	Taxable	\$14.60	14.30	2.10%
82	Photocopies A4 B&W	Council	Per side	Taxable	\$0.20	0.20	0.00%
83	Photocopies A3 B&W	Council	Per side	Taxable	\$0.40	0.40	0.00%
84	Photocopies Colour A3	Council	Per side	Taxable	\$3.50	3.40	2.94%
85	Photocopies Colour A4	Council	Per side	Taxable	\$1.80	1.80	0.00%
86	USB drive (8GB)	Council	Per usb	Taxable	\$8.00	11.20	-28.57%
87	Head Phones - Computers	Council	Per head phone	Taxable	\$4.20	4.10	2.44%
88	Book sales	Council	Per book	Taxable	\$1.00	1.00	0.00%
89	Replacement cards	Council	Per card	Taxable	\$4.20	4.10	2.44%
90	Unique Management Fee	Council	Per card holder	Taxable	\$16.80	16.40	2.44%
91	Lost and damaged books processing fee	Council	Per item	Taxable	\$7.90	7.70	2.60%
92	COMMUNITY SERVICES MAIDSTONE COMMUNITY CENTRE						
93	Commercial users						
94	Main Hall	Council	Per hour	Taxable	\$83.60	81.80	2.20%
95	Music Room	Council	Per hour	Taxable	\$36.60	35.80	2.23%
96	Park Room	Council	Per hour	Taxable	\$36.60	35.80	2.23%
97	Hall Meeting room	Council	Per hour	Taxable	\$21.00	20.50	2.44%
98	Garden Room	Council	Per hour	Taxable	\$47.00	46.00	2.17%
99	Computer Room	Council	Per hour	Taxable	\$47.00	46.00	2.17%
100	Rosemary	Council	Per hour	Taxable	\$31.00	31.00	0.00%
101	Kitchen	Council	Per hour	Taxable	\$41.80	40.90	2.20%
102	Garden	Council	Per hour	Taxable	\$36.60	35.80	2.23%
103	Maidstone Child and Family Centre Community Room	Council	Per hour	Taxable	\$57.50	56.20	2.31%
104	Commercial Package Prices (per hour for a minimum of 6 hours)						
105	Maidstone Community Centre Hall & Kitchen	Council	Per hour	Taxable	\$115.00	112.50	2.22%
106	Maidstone Child and Family Child Care Centre - Community room & kitchen	Council	Per hour	Taxable	\$68.00	66.50	2.26%
107	Commercial Equipment hire						
108	AV projector	Council	Per use	Taxable	\$52.20	51.10	2.15%
109	Maidstone Child and Family Centre BBQ (Offsite)	Council	Per use	Not Taxable	\$52.20	51.10	2.15%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
110	Maidstone Child and Family Child Care Centre Equipment (Projector, Screen, Blu-ray player) (offsite)	Council	Per use	Taxable	\$52.20	51.10	2.15%
111	AV projector (Commercial)	Council	Per use	Taxable	\$52.20	51.10	2.15%
112	TV DVD/VCR	Council	Per use	Taxable	\$52.20	51.10	2.15%
113	Community Users						
114	Main hall	Council	Per hour	Taxable	\$41.80	40.90	2.20%
115	Music Room	Council	Per hour	Taxable	\$18.80	18.40	2.17%
116	Park Room	Council	Per hour	Taxable	\$18.80	18.40	2.17%
117	Hall Meeting room	Council	Per hour	Taxable	\$10.40	10.20	1.96%
118	Garden Room	Council	Per hour	Taxable	\$24.00	23.50	2.13%
119	Computer Room	Council	Per hour	Taxable	\$24.00	23.50	2.13%
120	Kitchen	Council	Per hour	Taxable	\$21.00	20.50	2.44%
121	Rosemary	Council	Per hour	Taxable	\$15.80	15.50	1.94%
122	Garden	Council	Per hour	Taxable	\$18.80	18.40	2.17%
123	Maidstone Child and Family Centre Community Room	Council	Per hour	Taxable	\$29.20	28.60	2.10%
124	Community Package Prices (per hour for a minimum of 6 hours)						
125	Maidstone Community Centre Hall & Kitchen	Council	Per hour	Taxable	\$57.50	56.20	2.31%
126	Maidstone Child and Family Child Care Centre - Community Room & Kitchen	Council	Per hour	Taxable	\$34.50	33.70	2.37%
127	Community Equipment hire						
128	AV projector (Community)	Council	Per use	Taxable	\$26.20	25.60	2.34%
129	Maidstone Child and Family Centre BBQ (Offsite)	Council	Per use	Taxable	\$10.40	10.20	1.96%
130	Maidstone Child and Family Centre Equipment (Projector, Screen, Blu-ray player) (offsite)	Council	Per use	Taxable	\$26.20	25.60	2.34%
131	Bonds						
132	Bonds (Hall hire)	Council	Per hire	Not Taxable	\$600.00	500.00	20.00%
133	Bonds (Key hire)	Council	Per key	Not Taxable	\$60.00	60.00	0.00%
134	Courses						
135	Fees and charges for Centre based programs and activities will vary from term to term. For further information please refer to CCN Program Guide.	Council	POA	Taxable	POA	POA	0.00%
136	Miscellaneous						
137	Printing Black & White only	Council	Per side	Taxable	\$0.20	0.20	0.00%
138	Photocopying A4	Council	Per side	Taxable	\$0.20	0.20	0.00%
139	Photocopying A3	Council	Per side	Taxable	\$0.40	0.40	0.00%
140	Public liability Insurance - See Risk management	Council	Per Hire	Taxable	\$41.80	40.90	2.20%
141	COMMUNITY SERVICES BAYBROOK COMMUNITY HUB						
142	Commercial Users						
143	Hall (Capacity 80)	Council	Per hour	Taxable	\$68.00	66.50	2.26%
144	Community Meeting Room 1 (Capacity 8)	Council	Per hour	Taxable	\$31.40	30.70	2.28%
145	Community Meeting Room 2 (Capacity 12)	Council	Per hour	Taxable	\$47.00	46.00	2.17%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
146	Library Meeting Room 1 (Capacity 8)	Council	Per hour	Taxable	\$47.00	46.00	2.17%
147	Library Meeting Room 2 (Interview Room) (Capacity 4)	Council	Per hour	Taxable	\$26.20	25.60	2.34%
148	Library Meeting Room 3 - 4 (Capacity 20)	Council	Per hour	Taxable	\$52.20	51.10	2.15%
149	Meeting Room 6 - Computer Training room	Council	Per hour	Taxable	\$47.00	46.00	2.17%
150	Meeting Room 9 - Sports pavilion (Capacity 60)	Council	Per hour	Taxable	\$57.50	56.20	2.31%
151	Community Kitchen (Commercial)	Council	Per hour	Taxable	\$41.80	40.90	2.20%
152	Commercial Equipment hire						
153	AV projector	Council	Per use	Taxable	\$52.20	51.10	2.15%
154	Commercial Package Prices (per hour for a minimum of 6 hours)						
155	Main Hall & Kitchen	Council	Per hour	Taxable	\$88.90	86.90	2.30%
156	Sports pavilion and main kitchen	Council	Per hour	Taxable	\$78.40	76.70	2.22%
157	Community Users						
158	Hall (Capacity 80)	Council	Per hour	Taxable	\$34.50	33.70	2.37%
159	Community Meeting Room 1 (Capacity 8)	Council	Per hour	Taxable	\$18.80	18.40	2.17%
160	Community Meeting Room 2 (12 Seated)	Council	Per hour	Taxable	\$24.00	23.50	2.13%
161	Library Meeting Room 1 (Capacity 8)	Council	Per hour	Taxable	\$24.00	23.50	2.13%
162	Library Meeting Room 2 (Interview Room) (Capacity 4)	Council	Per hour	Taxable	\$13.60	13.30	2.26%
163	Library Meeting Room 3 - 4 (Capacity 20)	Council	Per hour	Taxable	\$24.00	23.50	2.13%
164	Meeting Room 6 - Computer Training room	Council	Per hour	Taxable	\$24.00	23.50	2.13%
165	Meeting Room 9 - Sports pavilion (Capacity 60)	Council	Per hour	Taxable	\$29.20	28.60	2.10%
166	Community Kitchen (Community)	Council	Per hour	Taxable	\$18.80	18.40	2.17%
167	Community Equipment hire						
168	AV projector	Council	Per use	Taxable	\$26.20	25.60	2.34%
169	Community Package Prices (per hour for a minimum of 6 hours)						
170	Main Hall & Kitchen	Council	Per hour	Taxable	\$41.80	40.90	2.20%
171	Sports pavilion and main kitchen	Council	Per hour	Taxable	\$36.60	35.80	2.23%
172	Bonds						
173	Bonds (Hall hire)	Council	Per hire	Not Taxable	\$600.00	500.00	20.00%
174	Bonds (Key hire)	Council	Per hire	Not Taxable	\$60.00	60.00	0.00%
175	Courses (per course)						
176	Fees and charges for Centre based programs and activities will vary from term to term. For further information please refer to CCN Program Guide.	Council	Per course	Taxable	POA	POA	0.00%
177	Miscellaneous						
178	Photocopying A4 Black & White	Council	Per side	Taxable	\$0.20	0.20	0.00%
179	Photocopying A3 Black & White	Council	Per side	Taxable	\$0.40	0.40	0.00%
180	Insurance - Risk management (per event)	Council	Per hire	Not Taxable	POA	POA	0.00%
181	COMMUNITY SERVICES MARIBYRNONG COMMUNITY CENTRE						

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
182	Commercial Users						
183	Main Hall (auditorium seating) / 120 (tables/chairs)	Council	Per Hour	Taxable	\$94.10	92.00	2.28%
184	Full dining room with access to commercial kitchen (capacity 48)	Council	Per Hour	Taxable	\$62.90	61.50	2.28%
185	Half dining room with access to commercial kitchen (capacity 24)	Council	Per Hour	Taxable	\$47.00	46.00	2.17%
186	Half dining room with access to shared kitchenette (capacity 24)	Council	Per Hour	Taxable	\$41.90	41.00	2.20%
187	Recreation room (capacity 50)	Council	Per Hour	Taxable	\$57.80	56.50	2.30%
188	Training Room - no computer use (capacity 20)	Council	Per Hour	Taxable	\$26.60	26.00	2.31%
189	Craft Room	Council	Per Hour	Taxable	\$40.90	40.00	2.25%
190	Children's Space	Council	Per Hour	Taxable	\$40.90	40.00	2.25%
191	Sandy's Room	Council	Per Hour	Taxable	\$30.70	30.00	2.33%
192	Commercial Equipment hire						
193	Training Room - with computer use (capacity 20/computers 10)	Council	Per Hour	Taxable	\$47.00	46.00	2.17%
194	AV projector	Council	Per Use	Taxable	\$52.70	51.50	2.33%
195	Commercial Package Prices (per hour for a minimum of 6 hours)						
196	Main Hall/Full Dining Area (with access to Commercial Kitchen) (Capacity 168-248)	Council	Per Hour	Taxable	\$136.00	133.00	2.26%
197	Main Hall/Full Dining Area/Recreation Room (with access to Commercial Kitchen) (Capacity 218-298)	Council	Per Hour	Taxable	\$177.90	174.00	2.24%
198	Community Users						
199	Main Hall (auditorium seating) / 120 (tables/chairs)	Council	Per Hour	Taxable	\$47.00	46.00	2.17%
200	Full dining room with access to commercial kitchen (capacity 48)	Council	Per Hour	Taxable	\$31.70	31.00	2.26%
201	Half dining room with access to commercial kitchen (capacity 24)	Council	Per Hour	Taxable	\$24.00	23.50	2.13%
202	Half dining room with access to shared kitchenette (capacity 24)	Council	Per Hour	Taxable	\$21.00	20.50	2.44%
203	Recreation room (capacity 50)	Council	Per Hour	Taxable	\$29.70	29.00	2.41%
204	Training Room - no computer use (capacity 20)	Council	Per Hour	Taxable	\$13.80	13.50	2.22%
205	Training Room - with computer use (capacity 20/computers 10)	Council	Per Hour	Taxable	\$24.00	23.50	2.13%
206	Craft Room: Due to redevelopment not available	Council	Per Hour	Taxable	\$20.50	20.00	2.50%
207	Children's Space: Due to redevelopment not available	Council	Per Hour	Taxable	\$20.50	20.00	2.50%
208	Sandy's Room: Due to redevelopment not available	Council	Per Hour	Taxable	\$15.30	15.00	2.00%
209	Bonds						
210	Bonds (Hall hire)	Council	Per Hire	Not Taxable	\$600.00	500.00	20.00%
211	Bonds (Key hire)	Council	Per Hire	Not Taxable	\$60.00	60.00	0.00%
212	Courses (per event)						
213	Fees and charges for Centre based programs and activities will vary from	Council	POA	Taxable	POA	POA	0.00%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
	term to term. For further information please refer to CCN Program Guide.						
214	Community Equipment hire (per use)						
215	BBQ	Council	Per Use	Not Taxable	\$26.60	26.00	2.31%
216	Community Package Prices (per hour for a minimum of 6 hours)						
217	Main Hall/Full Dining Area (with access to Commercial Kitchen) (Capacity 168-248)	Council	Per Hour	Taxable	\$68.00	66.50	2.26%
218	Main Hall/Full Dining Area/Recreation Room (with access to Commercial Kitchen) (Capacity 218-298)	Council	Per Hour	Taxable	\$88.90	86.90	2.30%
219	Miscellaneous						
220	Printing Black & White only	Council	Per side	Taxable	\$0.20	0.20	0.00%
221	Photocopying A4 Black & White	Council	Per side	Taxable	\$0.20	0.20	0.00%
222	Photocopying A3 Black & White	Council	Per side	Taxable	\$0.40	0.40	0.00%
223	Public liability Insurance	Council	Per event	Taxable	\$41.90	41.00	2.20%
224	COMMUNITY SERVICES ARTS & CULTURE SERVICE						
225	Bluestone Church Arts Space						
226	Hire Hall Fee (per day - Up to 4 hours) Non profit (unfunded)	Council	Per 4 hours	Taxable	\$40.00	40.00	0.00%
227	Hire Hall Fee (per day - Up to 8 hours) Non profit (unfunded)	Council	Per 8 hours	Taxable	\$60.00	60.00	0.00%
228	Hire Hall Fee (per day - Over 8 hours) Non profit (unfunded)	Council	over 8 hours	Taxable	\$80.00	80.00	0.00%
229	Hire Hall Fee (per week) Non profit (unfunded)	Council	Per week	Taxable	\$400.00	400.00	0.00%
230	Hire Hall Fee (per day - Up to 4 hours) Non profit (funded)	Council	Per 4 hours	Taxable	50.00	50.00	0.00%
231	Hire Hall Fee (per day - Up to 8 hours) Non profit (funded)	Council	Per 8 hours	Taxable	70.00	70.00	0.00%
232	Hire Hall Fee (per day - Over 8 hours) Non profit (funded)	Council	over 8 hours	Taxable	90.00	90.00	0.00%
233	Hire Hall Fee (per week) Non profit (funded)	Council	Per week	Taxable	450.00	450.00	0.00%
234	Hire Hall Fee (per day - Up to 4 hours) Commercial	Council	Per 4 hours	Taxable	70.00	70.00	0.00%
235	Hire Hall Fee (per day - Up to 8 hours) Commercial	Council	Per 8 hours	Taxable	110.00	110.00	0.00%
236	Hire Hall Fee (per day - Over 8 hours) Commercial	Council	over 8 hours	Taxable	140.00	140.00	0.00%
237	Hire Hall Fee (per week) Commercial	Council	Per week	Taxable	\$650.00	650.00	0.00%
238	Insurance Cost Recovery (per single day - casual hirers)	Council	Per day	Taxable	\$31.40	30.70	2.28%
239	Insurance Cost Recovery (per use - artists in residence)	Council	Per use	Taxable	\$120.20	117.60	2.21%
240	Public Address (PA) System hire (per day)	Council	Per day	Taxable	\$30.00	30.00	0.00%
241	Public Address (PA) System hire (per week)	Council	Per week	Taxable	\$180.00	180.00	0.00%
242	Other tech hire (per day)	Council	Per day	Taxable	\$30.00	30.00	0.00%
243	Security Bond (Hall hire)	Council	Per hire	Not Taxable	\$200.00	200.00	0.00%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
244	Tickets to Council produced events (BCAS) price varies (depending on performance)	Council	Per event	Taxable	POA	POA	0.00%
245	CORPORATE SERVICES CUSTOMER SERVICE & CIVIC FACILITIES						
246	Reception Room Hire						
247	Hire of Reception Room (Monday to Friday - 8:30am to 5pm)	Council	Per hour	Taxable	\$74.70	\$73.10	2.19%
248	Hire of Reception Room - Subsidised Not for Profit Organisations (NPO) (Monday to Friday - 8:30am to 5pm)	Council	Per hour	Taxable	\$28.70	\$28.10	2.14%
249	Hire of Reception Room (Monday to Friday -5pm to 9pm including weekends)	Council	Per hour	Taxable	\$115.00	\$112.50	2.22%
250	Hire of Reception Room - Subsidised (NPO) (Monday to Friday -5pm to 9pm including weekends)	Council	Per hour	Taxable	\$69.00	\$67.50	2.22%
251	* Standard bond	Council	Per hire	Not Taxable	\$230.10	\$225.00	2.27%
252	Insurance - not for profit and community groups	Council	Per hire	Taxable	\$34.50	\$33.70	2.37%
253	Equipment Hire - Daily	Council	Per day	Taxable	\$142.70	\$139.60	2.22%
254	Equipment Hire - hourly	Council	Per hour	Taxable	\$33.70	\$33.00	2.12%
255	CORPORATE SERVICES						
256	Information Requests						
257	Application Fee	Statutory	Per application	Not Taxable	\$30.10	\$30.10	0.00%
258	Supervision Charges	Statutory	Per quarter hour	Not Taxable	\$5.20	\$5.20	0.00%
259	Search Charges	Statutory	Per hour	Not Taxable	\$22.20	\$22.20	0.00%
260	A4 copy charges per copy FOI	Statutory	Per side	Not Taxable	\$0.20	\$0.20	0.00%
261	Sale of Information						
262	Photocopying - Information Requests	Council	Per side	Taxable	\$0.20	\$0.20	0.00%
263	CORPORATE SERVICES REVENUE SERVICES						
264	Rates Office						
265	Land Information Certificates (LIC)	Statutory	Per certificate	Not Taxable	\$27.40	\$27.00	1.48%
266	LIC "Urgent 24 hour processing"	Council	Per request	Not Taxable	\$132.90	\$132.90	0.00%
267	INFRASTRUCTURE SERVICES MARIBYRNONG AQUATIC CENTER						
268	Casual Visits						
269	Adult Entry	Council	Per person	Taxable	\$7.70	\$7.50	2.67%
270	10 visit pass Adult	Council	Per pass	Taxable	\$70.00	\$68.00	2.94%
271	50 visit pass Adult	Council	Per pass	Taxable	\$320.00	\$310.00	3.23%
272	Child Entry	Council	Per person	Taxable	\$6.20	\$6.00	3.33%
273	10 visit pass Child	Council	Per pass	Taxable	\$56.00	\$54.00	3.70%
274	50 visit pass Child	Council	Per pass	Taxable	\$235.00	\$230.00	2.17%
275	Pensioner/Concession	Council	Per person	Taxable	\$6.20	\$6.00	3.33%
276	10 visit pass Pensioner/Concession	Council	Per pass	Taxable	\$56.00	\$54.00	3.70%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
277	50 visit pass Pensioner/Concession	Council	Per pass	Taxable	\$235.00	\$230.00	2.17%
278	Family Entry	Council	Per family	Taxable	\$24.50	\$24.00	2.08%
279	10 visit pass Family	Council	Per pass	Taxable	\$215.00	\$200.00	7.50%
280	Swim/Sauna/Spa/Steam (S/S/S/S)	Council	Per person	Taxable	\$14.00	\$13.50	3.70%
281	10 visit pass S/S/S/S	Council	Per pass	Taxable	\$128.00	\$125.00	2.40%
282	Pensioner/Concession (S/S/S/S)	Council	Per person	Taxable	\$11.00	\$10.50	4.76%
283	10 visit pass Pensioner/Concession (S/S/S/S)	Council	Per pass	Taxable	\$98.00	\$94.00	4.26%
284	Gymnasium inc Class, S/S/S/S & Locker	Council	Per person	Taxable	\$28.00	\$27.00	3.70%
285	Gymnasium inc Class, S/S/S/S/L - Concession	Council	Per person	Taxable	\$24.00	\$23.00	4.35%
286	Gymnasium inc Class, S/S/S/S/L 10 visit	Council	Per pass	Taxable	\$245.40	\$240.00	2.25%
287	Gymnasium inc CLASS, S/S/S/S/L 10 visit - Concession	Council	Per pass	Taxable	\$205.00	\$199.00	3.02%
288	Women's Night - Adult	Council	Per person	Taxable	\$10.00	\$9.50	5.26%
289	Women's Night - Concession	Council	Per person	Taxable	\$9.00	\$8.50	5.88%
290	Women's Night - Child	Council	Per person	Taxable	\$6.50	\$6.00	8.33%
291	Women's Night - Family	Council	Per family	Taxable	\$27.00	\$28.00	-3.57%
292	Women's Night - Adult 10 Visit	Council	Per pass	Taxable	\$91.00	\$89.00	2.25%
293	Women's Night - Concession 10 Visit	Council	Per pass	Taxable	\$81.00	\$79.00	2.53%
294	Women's Night - Child 10 Visit	Council	Per pass	Taxable	\$55.00	\$53.00	3.77%
295	Women's Night - Family 10 Visit	Council	Per pass	Taxable	\$245.00	\$240.00	2.08%
296	Pool Hire						
297	Per Lane 25m + entry \$3.50 per person \$5.50 S/S/S	Council	Per lane & /Per person	Taxable	\$55.00	\$50.00	10.00%
298	Per Lane 25m + entry \$3.50 per person \$5.50 S/S/S	Council	Per lane & /Per person	Taxable	\$100.00	\$98.00	2.04%
299	Centre Per Hour P.O.A	Council	Per booking	Taxable	POA	POA	0.00%
300	Aquatic Hire	Council	Per booking	Taxable	POA	POA	0.00%
301	Room Hire	Council	Per booking	Taxable	POA	POA	0.00%
302	School Lessons - up to 31st Dec. Within City Of Maribyrnong - (Teacher to Student ratio)						
303	Ratio 1:6 (teacher to student)	Council	Per person	Not Taxable	\$8.90		
304	Ratio 1:8	Council	Per person	Not Taxable	\$6.40	\$6.20	3.23%
305	Ratio 1:10	Council	Per person	Not Taxable	\$6.00	\$5.50	9.09%
306	School Lessons - up to 31st Dec. Outside City of Maribyrnong - (Teacher to Student ratio)						
307	Ratio 1:6	Council	Per person	Not Taxable	\$9.10		
308	Ratio 1:8	Council	Per person	Not Taxable	\$6.60	\$6.30	4.76%
309	Ratio 1:10	Council	Per person	Not Taxable	\$6.00	\$5.70	5.26%
310	Private Swim Lessons - (direct debit fortnightly payment)						
311	Swim Lesson (per fortnight)	Council	Per person	Not Taxable	\$33.90	\$32.40	4.63%
312	Swim Lesson - Concession (per fortnight)	Council	Per person	Not Taxable	\$28.82	\$28.50	1.12%
313	School Lessons - from 1st Jan. Within City Of Maribyrnong - (Teacher to Student ratio)						
314	Ratio 1:6	Council	Per person	Not Taxable	\$9.70	\$8.70	11.49%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
315	Ratio 1:8	Council	Per person	Not Taxable	\$7.20	\$6.30	14.29%
316	Ratio 1:10	Council	Per person	Not Taxable	\$6.20	\$5.90	5.08%
317	School Lessons - from 1st Jan. Outside City Of Maribyrnong - (Teacher to Student ratio)						
318	Ratio 1:6	Council	Per person	Not Taxable	\$9.95	\$8.90	11.80%
319	Ratio 1:8	Council	Per person	Not Taxable	\$7.45	\$6.50	14.62%
320	Ratio 1:10	Council	Per person	Not Taxable	\$6.50	\$5.90	10.17%
321	Centre Member's Child Care						
322	1 child per 1 1/2 hour	Council	Per person	Not Taxable	\$11.50	\$11.00	4.55%
323	10 visit pass	Council	Per pass	Not Taxable	\$85.00	\$79.00	7.59%
324	1 child per 4.25 hours	Council	Per person	Not Taxable	\$29.00	\$27.00	7.41%
325	10 visit pass	Council	Per pass	Not Taxable	\$240.00	\$220.00	9.09%
326	3 or more children 15% off total fee				\$-		
327	Registration Fee	Council	Per person	Not Taxable	\$20.00	\$20.00	0.00%
328	Late Fee per 15 minutes	Council	Per time	Not Taxable	\$20.00	\$20.00	0.00%
329	Non Member's Occasional Child Care						
330	1 child per hour	Council	Per person	Not Taxable	\$17.00	\$16.00	6.25%
331	10 visit pass per hour	Council	Per pass	Not Taxable	\$140.00	\$130.00	7.69%
332	1 child per 4.25 hours	Council	Per person	Not Taxable	\$50.10	\$49.00	2.24%
333	10 visit pass	Council	Per pass	Not Taxable	\$430.00	\$415.00	3.61%
334	3 or more children 15% off total fee				\$-		
335	Registration Fee	Council	Per person	Not Taxable	\$20.00	\$20.00	0.00%
336	Late Fee	Council	Per 15 minutes	Not Taxable	\$20.00	\$20.00	0.00%
337	Programs						
338	Group Exercise Classes	Council	Per person	Taxable	\$20.50	\$20.00	2.50%
339	Group Exercise Classes Concession	Council	Per person	Taxable	\$17.50	\$17.00	2.94%
340	10 visit pass	Council	Per pass	Taxable	\$180.00	\$165.00	9.09%
341	10 visit pass - Concession	Council	Per pass	Taxable	\$150.00	\$145.00	3.45%
342	Gold classes inc. S/S/S/S	Council	Per person	Taxable	\$12.50	\$12.00	4.17%
343	10 visit pass	Council	Per pass	Taxable	\$100.00	\$99.00	1.01%
344	Members add on class	Council	Per person	Taxable	\$9.00	\$8.50	5.88%
345	Members add on class 10 visit pass	Council	Per pass	Taxable	\$70.00	\$68.00	2.94%
346	Memberships						
347	Health Club 12 months	Council	Per person	Taxable	\$1,039.00	\$995.00	4.42%
348	Aquatics Plus 12 month	Council	Per person	Taxable	\$939.00	\$879.00	6.83%
349	Locker 6 month	Council	Per time	Taxable	\$145.00	\$140.00	3.57%
350	Locker 12 month	Council	Per time	Taxable	\$210.00	\$205.00	2.44%
351	Ultimate 3 month	Council	Per person	Taxable	\$610.00	\$599.00	1.84%
352	Ultimate 12 month	Council	Per person	Taxable	\$1,249.00	\$1,199.00	4.17%
353	Off-Peak 12 month	Council	Per person	Taxable	\$909.00	\$839.00	8.34%
354	Gold membership	Council	Per person	Taxable	\$650.00	\$620.00	4.84%
355	Child Swimming 12 Months	Council	Per person	Taxable	\$310.00	\$300.00	3.33%
356	Active Teens - 3 months	Council	Per person	Taxable	\$199.00	\$190.00	4.74%
357	Active Teens -12 months	Council	Per person	Taxable	\$545.00	\$520.00	4.81%
358	Gym & Swim Rehab - 3 months	Council	Per person	Taxable	\$425.00	\$440.00	-3.41%
359	Aquatics Plus Rehab - 3 months	Council	Per person	Taxable	\$425.00	\$440.00	-3.41%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
360	Ultimate Rehabilitation	Council	Per person	Taxable	\$425.00	\$550.00	-22.73%
361	Administration Fee - Refund	Council	Per refund	Taxable	\$65.00	\$65.00	0.00%
362	Council memberships per fortnight	Council	Per person	Taxable	\$25.60	\$25.00	2.40%
363	Renewal discount 10% for 3 years + consecutive Membership				\$-		
364	Concession Discount on Memberships - 15%				\$-		
365	Membership Direct Debit						
366	Joining Fee	Council	Per person	Taxable	\$99.00	\$95.00	4.21%
367	Ultimate direct debit per fortnight	Council	Per person	Taxable	\$47.95	\$41.95	14.30%
368	Off Peak direct debit per fortnight	Council	Per person	Taxable	\$34.90	\$33.20	5.12%
369	Health Club direct debit per fortnight	Council	Per person	Taxable	\$39.90	\$38.20	4.45%
370	Aquatics plus direct debit per fortnight	Council	Per person	Taxable	\$36.00	\$35.00	2.86%
371	Results Membership direct debit per fortnight min 6 debits	Council	Per person	Taxable	\$140.00	\$138.00	1.45%
372	Gold direct debit per fortnight	Council	Per person	Taxable	\$24.90	\$23.80	4.62%
373	Teen Active direct debit per fortnight	Council	Per person	Taxable	\$20.90	\$19.95	4.76%
374	Locker direct debit per fortnight	Council	Per time	Taxable	\$9.40	\$9.20	2.17%
375	Renewal discount 10% for 3 years + consecutive membership				\$-		
376	Concession Discount on Memberships - 15%				\$-		
377	Personal Training						
378	1/2 Hour Session - Members	Council	Per person	Taxable	\$48.00	\$46.00	4.35%
379	11 x 1/2 Hour Session Pack - Members	Council	Per pack	Taxable	\$480.00	\$460.00	4.35%
380	1 Hour Session - Members	Council	Per person	Taxable	\$75.00	\$73.00	2.74%
381	11 x 1 Hour Session Pack - Members	Council	Per pack	Taxable	\$750.00	\$730.00	2.74%
382	1/2 Hour Session - Casuals	Council	Per person	Taxable	\$68.00	\$66.00	3.03%
383	1 Hour Session - Casuals	Council	Per person	Taxable	\$88.00	\$80.00	10.00%
384	Results Membership Inc PT 3 months	Council	Per person	Taxable	\$1,025.00	\$1,010.00	1.49%
385	11 x 1/2hr Session Pack - Casuals	Council	Per pack	Taxable	\$680.00	\$660.00	3.03%
386	11 x 1hr Session - Casuals	Council	Per pack	Taxable	\$880.00	\$860.00	2.33%
387	Birthday Parties						
388	Birthday Party - Per Child No Food	Council	Per person	Taxable	\$23.00	\$22.00	4.55%
389	Miscellaneous						
390	Product Sales - Retail	Council	Per item	Taxable	POA	POA	0.00%
391	Spectator Fee	Council	Per person	Taxable	\$2.60	\$2.50	4.00%
392	Sundry Items Locker Commission	Council	Per locker	Taxable	POA	POA	0.00%
393	MAC Water Slide & Splash Park						
394	Single Ride	Council	Per ride	Taxable	\$3.00		
395	5 Rides	Council	Per 5 rides	Taxable	\$7.50		
396	Day Pass	Council	Per pass	Taxable	\$15.00		
397	INFRASTRUCTURE SERVICES PARK/EQUIPMENT HIRE FEES						
398	Park Booking						
399	Wedding Ceremony	Council	Per day	Taxable	\$170.20	\$166.50	2.22%
400	Private activity - Individual/Family/Corporate Functions	Council	Per activity	Taxable	\$98.90	\$96.70	2.28%
401	Community activity (50-150 people)	Council	Per activity	Taxable	\$74.60	\$73.00	2.19%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
402	Commercial use (minimum)	Council	Per use	Taxable	\$1,757.50	\$1,718.80	2.25%
403	Commercial use (high community benefit)	Council	Per use	Taxable	\$148.40	\$145.10	2.27%
404	Public Liability	Council	Per person	Taxable	\$27.40	\$26.80	2.24%
405	Event Permit (per day)						
406	Community/charity event permit	Council	Per charity	Not Taxable	\$148.50	\$145.20	2.27%
407	Private activity event permit - Individual/Family/Corporate Functions	Council	Per activity	Not Taxable	\$197.80	\$193.40	2.28%
408	Commercial event permit (minimum)	Council	Per event	Not Taxable	\$1,516.40	\$1,483.00	2.25%
409	Commercial event permit (high community benefit)	Council	Per event	Not Taxable	\$356.90	\$349.00	2.26%
410	Bond Fees						
411	Community use - (per day minimum)	Council	Per use	Not Taxable	\$220.00	\$214.70	2.47%
412	Private Activities - Individual/Family	Council	Per activities	Not Taxable	\$220.00	\$214.70	2.47%
413	Private Activities - Business/Corporate Functions (minimum)	Council	Per activities	Not Taxable	\$3,500.00	\$3,458.60	1.20%
414	Corporate or commercial use (minimum)	Council	Per use	Not Taxable	\$3,500.00	\$3,458.60	1.20%
415	Personal Trainers (per 6 month booking)						
416	Category 1: 3-5 participates	Council	Per booking	Taxable	\$184.60	\$180.50	2.27%
417	Category 2: 6-15 participates	Council	Per booking	Taxable	\$505.30	\$494.20	2.25%
418	Category 3: 16-40 participates	Council	Per booking	Taxable	\$1,449.90	\$1,418.00	2.25%
419	Crown Land Licence	Statutory	Per Land	Taxable	\$105.06	\$105.06	0.00%
420	Sport Grounds and Pavilions Type of Use						
421	Corporate or commercial use (per event / weekend)	Council	Per use	Taxable	\$4,283.90	\$4,189.60	2.25%
422	Corporate or commercial use (High Community Benefit) (per day)	Council	Per use	Taxable	\$323.60	\$316.50	2.24%
423	Seasonal fees in accordance with Council Policy (adopted August 2008)	Council	Per fees	Taxable	POA	POA	0.00%
424	Casual hire of Grounds (Per day)	Council	Per hire	Taxable	\$104.30	\$102.00	2.25%
425	Casual hire of Pavilions (Per day)	Council	Per hire	Taxable	\$104.30	\$102.00	2.25%
426	Maidstone Tennis Facility						
427	Monday - Friday (9:00am - 9:00pm) - Community/Not for Profit	Council	Per hour	Taxable	\$47.20	\$46.20	2.16%
428	Monday - Friday (9:00am - 9:00pm) - Private & Commercial	Council	Per hour	Taxable	\$63.20	\$61.80	2.27%
429	Saturday - Sunday (2:00pm - 6:00pm) - Community/Not for Profit	Council	Per hour	Taxable	\$47.20	\$46.20	2.16%
430	Saturday - Sunday (2:00pm - 6:00pm) - Private & Commercial	Council	Per hour	Taxable	\$63.20	\$61.80	2.27%
431	INFRASTRUCTURE SERVICES ADDITIONAL WASTE SERVICES FEES/CHARGES						
432	Garbage Service						
433	Additional 120 Litre (LT) garbage bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$209.10	\$204.50	2.25%
434	Additional 240 LT garbage bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$384.80	\$376.30	2.26%
435	Additional 120 LT garbage bin (subsequent annual collection service)	Council	Per bin	Not Taxable	\$150.50	\$147.20	2.24%
436	Additional 240 LT garbage bin (subsequent annual charge)	Council	Per bin	Not Taxable	\$346.00	\$338.40	2.25%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
437	Additional 660 LT garbage skip bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$1,441.70	\$1,410.00	2.25%
438	Additional 1100 LT garbage skip (bin supply & collection service)	Council	Per bin	Not Taxable	\$1,882.90	\$1,841.50	2.25%
439	Additional garbage 660 LT skip bin (subsequent annual collection service)	Council	Per bin	Not Taxable	\$969.20	\$947.90	2.25%
440	Additional 1100 LT garbage skip bin (subsequent annual collection service)	Council	Per bin	Not Taxable	\$1,281.80	\$1,253.60	2.25%
441	<b>Recycling Service</b>						
442	Additional 120 LT recycling bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$112.90	\$110.40	2.26%
443	Additional 240 LT recycling bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$123.30	\$120.60	2.24%
444	Additional 360 LT recycling bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$149.10	\$145.80	2.26%
445	Additional 660 LT recycling skip (bin supply and collection service)	Council	Per bin	Not Taxable	\$1,032.90	\$1,010.20	2.25%
446	Additional 1100 LT recycling skip (bin supply and collection service)	Council	Per bin	Not Taxable	\$1,116.60	\$1,092.00	2.25%
447	Additional 120/240 LT recycling bin (subsequent annual collection service)	Council	Per bin	Not Taxable	\$61.70	\$60.30	2.32%
448	Additional 660 LT recycling skip (subsequent annual collection service)	Council	Per bin	Not Taxable	\$559.30	\$547.00	2.25%
449	Additional 1100 LT recycling skip (subsequent annual collection service)	Council	Per bin	Not Taxable	\$559.30	\$547.00	2.25%
450	<b>FOGO Waste Service</b>						
451	Annual 120 LT FOGO waste collection service	Council	Per bin	Not Taxable	\$131.40	\$128.50	2.26%
452	Annual 240 LT FOGO waste collection service	Council	Per bin	Not Taxable	\$145.00	\$141.80	2.26%
453	Additional 120 LT FOGO bin (subsequent annual collection service)	Council	Per bin	Not Taxable	\$80.30	\$78.50	2.29%
454	Additional 240 LT FOGO bin (subsequent annual collection)	Council	Per bin	Not Taxable	\$93.90	\$91.80	2.29%
455	<b>At Call Hard &amp; FOGO Waste Service</b>						
456	Additional Hard waste collection FOGO waste collection service fee (Owner / Occupier per request)	Council	Per collection	Not Taxable	\$83.60	\$81.80	2.20%
457	Additional high Priority hard waste collection 3 working days collection	Council	Per collection	Not Taxable	\$103.50	\$101.20	2.27%
458	<b>INFRASTRUCTURE SERVICES ENGINEERING SERVICES</b>						
459	<b>Development Fee</b>						
460	Plan Checking Subdivisions	Council	By Works Value	Not Taxable	0.75%	0.75%	0.00%
461	Subdivision supervision	Council	By Works Value	Not Taxable	2.50%	2.50%	0.00%
462	Plan checking work in Road Reserve	Council	By Works Value	Not Taxable	0.83%	0.83%	0.00%
463	Supervision work in Road Reserve	Council	By Works Value	Not Taxable	2.65%	2.65%	0.00%
464	Incomplete Works Bond - Administration Fee	Council	Per Bond	Not Taxable	\$115.00	\$112.50	2.22%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
465	INFRASTRUCTURE SERVICES TREE SERVICES						
466	Tree Removal Amenity Value (per trunk diameter)						
467	6cm	Council	Per tree	Not Taxable	\$375.80	\$367.57	2.24%
468	8cm	Council	Per tree	Not Taxable	\$668.20	\$653.45	2.26%
469	10cm	Council	Per tree	Not Taxable	\$1,044.00	\$1,021.02	2.25%
470	15cm	Council	Per tree	Not Taxable	\$2,349.00	\$2,297.29	2.25%
471	20cm	Council	Per tree	Not Taxable	\$4,176.00	\$4,084.07	2.25%
472	25cm	Council	Per tree	Not Taxable	\$6,524.90	\$6,381.36	2.25%
473	30cm	Council	Per tree	Not Taxable	\$9,395.90	\$9,189.16	2.25%
474	35cm	Council	Per tree	Not Taxable	\$12,788.90	\$12,507.47	2.25%
475	40cm	Council	Per tree	Not Taxable	\$16,703.80	\$16,336.28	2.25%
476	45cm	Council	Per tree	Not Taxable	\$21,140.80	\$20,675.61	2.25%
477	50cm	Council	Per tree	Not Taxable	\$26,099.80	\$25,525.44	2.25%
478	55cm	Council	Per tree	Not Taxable	\$31,580.70	\$30,885.78	2.25%
479	60cm	Council	Per tree	Not Taxable	\$37,583.70	\$36,756.63	2.25%
480	65cm	Council	Per tree	Not Taxable	\$44,108.60	\$43,137.99	2.25%
481	70cm	Council	Per tree	Not Taxable	\$51,155.50	\$50,029.86	2.25%
482	75cm	Council	Per tree	Not Taxable	\$58,724.50	\$57,432.24	2.25%
483	80cm	Council	Per tree	Not Taxable	\$66,907.40	\$65,435.13	2.25%
484	85cm	Council	Per tree	Not Taxable	\$75,428.30	\$73,768.52	2.25%
485	90cm	Council	Per tree	Not Taxable	\$84,563.20	\$82,702.43	2.25%
486	95cm	Council	Per tree	Not Taxable	\$94,220.10	\$92,146.84	2.25%
487	100cm	Council	Per tree	Not Taxable	\$104,399.00	\$102,101.76	2.25%
488	105cm	Council	Per tree	Not Taxable	\$115,100.00	\$112,567.19	2.25%
489	110cm	Council	Per tree	Not Taxable	\$126,322.90	\$123,543.13	2.25%
490	115cm	Council	Per tree	Not Taxable	\$138,067.70	\$135,029.58	2.25%
491	120cm	Council	Per tree	Not Taxable	\$150,334.60	\$147,026.54	2.25%
492	125cm	Council	Per tree	Not Taxable	\$163,123.50	\$159,534.00	2.25%
493	130cm	Council	Per tree	Not Taxable	\$176,434.40	\$172,551.98	2.25%
494	135cm	Council	Per tree	Not Taxable	\$190,267.30	\$186,080.46	2.25%
495	140cm	Council	Per tree	Not Taxable	\$204,622.10	\$200,119.45	2.25%
496	145cm	Council	Per tree	Not Taxable	\$219,499.00	\$214,668.95	2.25%
497	Removal and Re-plant Fee - Price On Application (POA) Tree Removal (height)						
498	0-3mt	Council	Per tree	Not Taxable	\$191.40	\$187.20	2.24%
499	3-8mt	Council	Per tree	Not Taxable	\$797.40	\$779.90	2.24%
500	8-20mt+	Council	Per tree	Not Taxable	\$2,392.30	\$2,339.70	2.25%
501	Stump Grind (per trunk diameter)						
502	0-30cm	Council	Per tree	Not Taxable	\$175.50	\$171.60	2.27%
503	30cm-1mt	Council	Per tree	Not Taxable	\$398.80	\$390.00	2.26%
504	1mt +	Council	Per tree	Not Taxable	\$552.90	\$540.70	2.26%
505	Reinstalment small	Council	Per tree	Not Taxable	\$31.90	\$31.20	2.24%
506	Reinstatement large	Council	Per tree	Not Taxable	\$85.10	\$83.20	2.28%
507	New tree planting	Council	Per tree	Not Taxable	\$398.80	\$390.00	2.26%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
508	INFRASTRUCTURE SERVICES HARD SURFACE REINSTATEMENT RATES						
509	Hard Surface Reinstatement Rates - Surface						
510	Access Road min 1sqm.(Less than 25 sqm)	Council	Sq Metre	Taxable	\$177.70	\$173.80	2.24%
511	Access Road (25 sqm or more)	Council	Sq Metre	Taxable	\$151.60	\$148.30	2.23%
512	Distributor Road and Industrial route (less than 25sqm)	Council	Sq Metre	Taxable	\$277.10	\$271.00	2.25%
513	Distributor Road and Industrial route (25sqm or more)	Council	Sq Metre	Taxable	\$266.60	\$260.70	2.26%
514	Concrete Footpath (Less than 5 sqm)	Council	Sq Metre	Taxable	\$230.10	\$225.00	2.27%
515	Concrete Footpath (5sqm or more)	Council	Sq Metre	Taxable	\$214.30	\$209.60	2.24%
516	Concrete Footpath (colour) (Less than 5 sqm)	Council	Sq Metre	Taxable	\$250.90	\$245.40	2.24%
517	Concrete Footpath (colour) (5 sqm or more)	Council	Sq Metre	Taxable	\$235.30	\$230.10	2.26%
518	Asphalt Footpath (Less than 5 sqm)	Council	Sq Metre	Taxable	\$188.20	\$184.10	2.23%
519	Asphalt Footpath (5sqm or more)	Council	Sq Metre	Taxable	\$153.70	\$150.30	2.26%
520	Domestic Crossover	Council	Sq Metre	Taxable	\$292.70	\$286.30	2.24%
521	Domestic Crossover (colour)	Council	Sq Metre	Taxable	\$334.60	\$327.20	2.26%
522	Industrial Crossover	Council	Sq Metre	Taxable	\$318.90	\$311.90	2.24%
523	Concrete Kerb/Channel	Council	Linear Metre	Taxable	\$329.30	\$322.10	2.24%
524	Concrete Kerb/Channel (Less than 5 lin m)	Council	Linear Metre	Taxable	\$318.90	\$311.90	2.24%
525	Concrete Kerb/Channel (5 lin m or more)	Council	Linear Metre	Taxable	\$371.20	\$363.00	2.26%
526	Concrete Kerb/Channel (colour) (Less than 5 lin m)	Council	Linear Metre	Taxable	\$350.20	\$342.50	2.25%
527	Concrete Kerb/Channel (colour) (5 lin m or more)	Council	Linear Metre	Taxable	\$271.90	\$265.90	2.26%
528	Stone Kerb/Channel (Less than 5 lin m)	Council	Linear Metre	Taxable	\$292.70	\$286.30	2.24%
529	Stone Kerb/Channel (5 lin m or more)	Council	Linear Metre	Taxable	\$308.40	\$301.60	2.25%
530	Bluestone Laneway (Less than 25 sqm)	Council	Sq Metre	Taxable	\$271.90	\$265.90	2.26%
531	Bluestone Laneway (25 sqm or more)	Council	Sq Metre	Taxable	\$115.00	\$112.50	2.22%
532	Footpath pavers	Council	Sq Metre	Taxable	\$277.10	\$271.00	2.25%
533	Repair stormwater Kerb adaptor (CL9)	Council	Unit Cost	Taxable	\$203.90	\$199.40	2.26%
534	Pit lid	Council	Unit Cost	Taxable	\$627.30	\$613.50	2.25%
535	Pit and frame	Council	Unit Cost	Taxable	\$946.20	\$925.40	2.25%
536	A minimum of one linear or one square metre is applicable to all rates except for footpaths where a minimum of 2.25 square metres applies (equivalent to one bay). A 20% loading will be applied to the prices quoted where work is carried out on arterial or collector roads as defined in the Melways.		Note Only				

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
537	These rates cover costs associated with the reinstatement by Council's road maintenance contractor, of road openings made by various authorities or public utility companies (i.e.. City West Water, Westar, Telstra, AGL) and by private contractors.		Note Only				
538	INFRASTRUCTURE SERVICES ASSET PROTECTION						
539	Asset protection						
540	Street protection fee	Council	Per permit	Not Taxable	\$339.80	\$332.30	2.26%
541	Street protection bond (minimum)	Council	Per permit	Not Taxable	\$522.80	\$511.30	2.25%
542	Drainage						
543	Legal point of drainage discharge	Statutory	Per Application	Not Taxable	\$64.10	\$64.10	0.00%
544	Legal point of drainage discharge MUD	Statutory	Per Application	Not Taxable	\$144.70	\$144.70	0.00%
545	Drainage Plan Approval (Single or extension)	Council	Per Application	Not Taxable	\$156.90	\$153.40	2.28%
546	Drainage Plan Approval (2-3 Lot development)	Council	Per Application	Not Taxable	\$366.00	\$357.90	2.26%
547	Drainage Plan Approval (4-9 Lot development)	Council	Per Application	Not Taxable	\$418.20	\$409.00	2.25%
548	Drainage Plan Approval (10+ Lot development)	Council	Per Application	Not Taxable	\$700.50	\$685.10	2.25%
549	Stormwater inspection	Council	Per Application	Not Taxable	\$366.00	\$357.90	2.26%
550	Stormwater inspection - (Virtual through Zoom)	Council	Per Application	Not Taxable	\$250.00		
551	Permits						
552	Work within Road Reserve permit (formerly Road Opening Permit) Fees depend on the road classification, speed limit and work type	Statutory	Per Unit	Not Taxable			
553	Vehicle crossing permit	Council	Per permit	Not Taxable	\$339.80	\$332.30	2.26%
554	Vehicle crossing permit re-inspection fee	Council	Per permit	Not Taxable	\$73.20	\$71.60	2.23%
555	Vehicle crossing permit - multiple	Council	Per permit	Not Taxable	\$606.40	\$593.10	2.24%
556	Vehicle crossing permit - wide	Council	Per permit	Not Taxable	\$449.60	\$439.70	2.25%
557	Cemetery SECTION 43 OF THE ACT ALL TRUST FEES OF \$50 OR MORE ARE INCREASED ANNUALLY IN ACCORDANCE WITH CPI FOR ALL GROUPS IN MEL. @ MAY FOR EFFECT IN JULY						
558	Cemetery 'Service ' *Fees cannot be changed until ratified by the Cemetery Trust Private Graves						
559	PLANNING AND ENVIRONMENT SERVICES ACTIVATION & RELATIONSHIP MANAGEMENT						

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
560	Festival Service						
561	Festival - Commercial fees	Council	Per event	Taxable	POA	\$34,586.10	0.00%
562	Festival - Commercial site bond	Council	Per event	Not Taxable	\$10,455.10	\$10,225.00	2.25%
563	Food vans	Council	Per van	Taxable	\$517.50	\$506.10	2.25%
564	Creative containers bond	Council	Per bond	Not Taxable	\$209.10	\$204.50	2.25%
565	PLANNING AND ENVIRONMENT SERVICES TO DEVELOP LAND OR TO USE AND DEVELOP PLAN FOR A SINGLE DWELLING						
566	Application Fees						
567	Class 1 - Use Permits	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
568	Class 2 - <\$10,000	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
569	Class 3 - \$10,001-\$100,000	Statutory	Per application	Not Taxable	\$624.54	\$624.54	0.00%
570	Class 4 - \$100,001-\$500,000	Statutory	Per application	Not Taxable	\$1,278.47	\$1,278.47	0.00%
571	Class 5 - \$500,001-\$1,000,000	Statutory	Per application	Not Taxable	\$1,381.39	\$1,381.39	0.00%
572	Class 6 - \$1,000,001-\$2,000,000	Statutory	Per application	Not Taxable	\$1,484.21	\$1,484.21	0.00%
573	Class 7 - VicSmart Application - <\$10,000	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
574	Class 8 - VicSmart Application - >\$10,001	Statutory	Per application	Not Taxable	\$426.12	\$426.12	0.00%
575	Class 9 - VicSmart application - Subdivide or consolidate land	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
576	To develop land (other than for a single dwelling per lot)						
577	Class 10 - Developments <\$100,000	Statutory	Per application	Not Taxable	\$1,138.94	\$1,138.94	0.00%
578	Class 11- Developments \$100,001-\$1,000,000	Statutory	Per application	Not Taxable	\$1,535.67	\$1,535.67	0.00%
579	Class 12 - Developments \$1,000,001 - \$5,000,000	Statutory	Per application	Not Taxable	\$3,387.32	\$3,387.32	0.00%
580	Class 13 - Developments \$5,000,001-\$15,000,000	Statutory	Per application	Not Taxable	\$8,633.72	\$8,633.72	0.00%
581	Class 14 - Developments \$15,000,001-\$50,000,000	Statutory	Per application	Not Taxable	\$25,460.19	\$25,460.19	0.00%
582	Class 15 - Developments >\$50,000,001	Statutory	Per application	Not Taxable	\$57,224.86	\$57,224.86	0.00%
583	Development Application Fee	Statutory	Per application	Not Taxable	\$2,133.38	\$2,133.38	0.00%
584	Subdivision						
585	Class 16 - To subdivide an existing building	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
586	Class 17 - To subdivide land into two lots (other than VicSmart)	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
587	Class 18 - Realignment of a common boundary or consolidate 2 or more lots	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
588	Class 19 - To subdivide land (three or more lots)	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
589	Class 20 - To vary or remove a restriction, easement or right of way	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
590	Class 21 - Any other application for a permit not specified	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
591	Other matters						
592	Amend or end a s173 agreement	Statutory	Per application	Not Taxable	\$653.93	\$653.93	0.00%
593	Determination on satisfaction of the Responsible Authority.	Statutory	Per request	Not Taxable	\$323.30	\$323.30	0.00%
594	Certificate of Compliance	Statutory	Per application	Not Taxable	\$323.30	\$323.30	0.00%
595	Amendments to applications made under Section 57A(3)(a) Planning & Environment Act 1987						
596	Amendments to a permit or class of permit.	Statutory	Per application	Not Taxable	\$-	\$-	0.00%
597	Amendments to permit Section 72 Planning & Environment Act 1987						
598	Application to amend use	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
599	Application to amend permit or conditions	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
600	Amendment to a Class 2 Permit	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
601	Amendment to a Class 3 Permit	Statutory	Per application	Not Taxable	\$624.54	\$624.54	0.00%
602	Amendment to a Class 4 permit	Statutory	Per application	Not Taxable	\$1,278.47	\$1,278.47	0.00%
603	Amendment to a Class 5 or 6 Permit	Statutory	Per application	Not Taxable	\$1,381.39	\$1,381.39	0.00%
604	Amendment to a Class 7 permit	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
605	Amendment to a Class 8 Permit	Statutory	Per application	Not Taxable	\$426.12	\$426.12	0.00%
606	Amendment to a Class 9 Permit	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
607	Amendment to a Class 10 Permit	Statutory	Per application	Not Taxable	\$1,138.94	\$1,138.94	0.00%
608	Amendment to a Class 11 Permit	Statutory	Per application	Not Taxable	\$1,535.67	\$1,535.67	0.00%
609	Amendment to a Class 12,13,14 or 15 Permit	Statutory	Per application	Not Taxable	\$3,387.32	\$3,387.32	0.00%
610	Amendment to a Class 16 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
611	Amendment to a Class 17 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
612	Amendment to a Class 18 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
613	Amendment to a Class 19 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
614	Amendment to a Class 20 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
615	Amendment to a Class 21 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
616	Subdivide land, Subdivision Act 1988.						
617	Certify a plan of subdivision	Statutory	Per application	Not Taxable	\$173.40	\$173.40	0.00%
618	Alteration of a plan under section 10(2) of the Subdivision Act	Statutory	Per application	Not Taxable	\$110.24	\$110.24	0.00%
619	Amendment of a certified plan	Statutory	Per application	Not Taxable	\$139.63	\$139.63	0.00%
620	Extension of Time and secondary consent requests						
621	Extension of time for dwelling extensions	Council	Per application	Not Taxable	\$265.90	\$260.00	2.27%
622	First extension of time (except for 60 dwellings)	Council	Per application	Not Taxable	\$409.40	\$400.40	2.25%
623	Second extension of time (except for 60 dwellings)	Council	Per application	Not Taxable	\$531.60	\$519.90	2.25%
624	Third and more extension of time (except for 60 dwellings)	Council	Per application	Not Taxable	\$754.90	\$738.30	2.25%
625	Extension of Time for more than 60 dwellings	Council	Per application	Not Taxable	\$1,063.30	\$1,039.90	2.25%
626	Secondary Consent Application for dwelling extensions	Council	Per application	Not Taxable	\$170.10	\$166.40	2.22%
627	Secondary Consent Application resulting from enforcement	Council	Per application	Not Taxable	\$337.00	\$329.60	2.25%
628	Secondary Consent Applications 1-4 dwellings	Council	Per application	Not Taxable	\$231.80	\$226.70	2.25%
629	Secondary Consent Applications 5-9 dwellings	Council	Per application	Not Taxable	\$338.10	\$330.70	2.24%
630	Secondary Consent Applications for 10 - 60 dwellings	Council	Per application	Not Taxable	\$559.30	\$547.00	2.25%
631	Secondary Consent Applications for more than 60 dwellings	Council	Per application	Not Taxable	\$1,063.30	\$1,039.90	2.25%
632	Secondary Consent Applications for any use or commercial/industrial development less than \$1 million	Council	Per application	Not Taxable	\$265.90	\$260.00	2.27%
633	Secondary Consent Applications for any commercial/industrial development greater than \$1 million	Council	Per application	Not Taxable	\$425.40	\$416.00	2.26%
634	Administration Charges						
635	Retrospective additional application fee	Council	Per application	Not Taxable	\$337.00	\$329.60	2.25%
636	Advertising - up to 20 letters	Council	Per 20 letters	Not Taxable	\$180.80	\$176.80	2.26%
637	Advertising - each additional letter	Council	Per letter	Not Taxable	\$8.00	\$7.80	2.56%
638	Heritage Demolition Advice	Statutory	Per request	Not Taxable	\$66.51	\$66.51	0.00%
639	Compliance with permit advice (information already available electronically)	Council	Per request	Not Taxable	\$175.50	\$171.60	2.27%
640	Compliance with permit advice for offsite file (on scan demand)	Council	Per request	Not Taxable	\$350.90	\$343.20	2.24%
641	Property Information	Council	Per request	Not Taxable	\$175.50	\$171.60	2.27%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
642	Pre-Application Advice – meeting and/or written advice	Council	Per request	Taxable	\$175.50		0.00%
643	Property Information for offsite file	Council	Per request	Not Taxable	\$350.90	\$343.20	2.24%
644	Copy of Endorsed Plan/Photocopies (hard copy)	Council	Per request	Not Taxable	\$175.50	\$171.60	2.27%
645	Copy of Endorsed Plan/Photocopies (electronically)	Council	Per request	Not Taxable	\$55.30	\$54.10	2.22%
646	Check on building envelope compliance	Council	Per request	Not Taxable	\$180.80	\$176.80	2.26%
647	Planning Register per month	Council	Per request	Not Taxable	\$27.60	\$27.00	2.22%
648	Planning Register per year	Council	Per request	Not Taxable	\$220.10	\$215.30	2.23%
649	Variation to Urban Design Guidelines	Council	Per request	Not Taxable	\$388.10	\$379.60	2.24%
650	Resubmission of Plans to Satisfy Condition 1	Council	Per request	Not Taxable	\$164.80	\$161.20	2.23%
651	Advertising - smart public notice (new Fee)	Council	Per request	Not Taxable	\$31.90	\$31.20	2.24%
652	Advertising - first public notice (Planning Notice R Us)	Council	Per first notice	Not Taxable	\$194.30	\$190.00	2.26%
653	Advertising - additional public notice (Planning Notice R Us)	Council	Per additional notice	Not Taxable	\$40.90	\$40.00	2.25%
654	<b>Strategic Planning</b>						
655	Planning scheme - 11 to 20 submissions, change to an amendment, referring to a panel	Statutory	Per amendment	Not Taxable	\$30,661.20	\$30,212.40	1.49%
656	Planning scheme - adopting and submitting the amendment for approval.	Statutory	Per amendment	Not Taxable	\$488.50	\$481.30	1.50%
657	Planning scheme - consideration by the Minister, to approve the amendment and giving notice of approval. - paid to DELWP	Statutory	Per amendment	Not Taxable	\$488.50	\$481.30	1.50%
658	Planning scheme - exceed 20 submissions, change to an amendment, referring to a panel	Statutory	Per amendment	Not Taxable	\$40,986.20	\$40,386.90	1.48%
659	Planning scheme - request to amend, no change or amendment.	Statutory	Per amendment	Not Taxable	\$3,096.20	\$3,050.90	1.48%
660	Planning Scheme - requesting the Minister to prepare an amendment under Section 20 (4) - paid to DELWP	Statutory	Per amendment	Not Taxable	\$4,058.10	\$3,998.70	1.49%
661	Planning Scheme - requesting the Minister to prepare an amendment under Section 20 (A) - paid to DELWP	Statutory	Per amendment	Not Taxable	\$977.00	\$962.70	1.49%
662	Planning scheme - up to 10 submissions, change to an amendment, referring to a panel	Statutory	Per amendment	Not Taxable	\$15,345.60	\$15,121.00	1.49%
663	Panel hearing fees - Paid to Planning Panels Victoria	Statutory	Per hearing	Taxable	POA	POA	
664	Exhibition - letters, notification and printing of documents to affected properties	Council	Per amendment	Taxable	POA	POA	0.00%
665	Display in Local Newspaper	Council	Per amendment	Taxable	POA	POA	0.00%
666	Notice in Local Newspaper	Council	Per amendment	Taxable	POA	POA	0.00%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
667	Notice in Government Gazette	Council	Per amendment	Taxable	POA	POA	0.00%
668	INFRASTRUCTURE SERVICES PARKING AND LOCAL LAWS						
669	Local Laws						
670	Inspection fee for Circus, Carnivals & Festivals	Council	Per inspection	Not Taxable	\$92.00	\$90.00	2.22%
671	Filming Permits first day inclusive of application fee	Council	Per application	Not Taxable	\$685.10	\$670.00	2.25%
672	Each second and subsequent days of filming	Council	Per application	Not Taxable	\$342.50	\$335.00	2.24%
673	Filming parking bay fee (per bay)	Council	Per application	Not Taxable	\$63.40	\$62.00	2.26%
674	Traffic management plans review (per hour)	Council	Per application	Not Taxable	\$83.80	\$82.00	2.20%
675	Inspection fee for Heavy Vehicular Permit	Council	Per inspection	Not Taxable	\$95.10	\$93.00	2.26%
676	Inspection fee for Camping Permit	Council	Per inspection	Not Taxable	\$95.10	\$93.00	2.26%
677	Inspection fee for Open Air Burning	Council	Per inspection	Not Taxable	\$95.10	\$93.00	2.26%
678	Inspection fee for Camping on Roads	Council	Per inspection	Not Taxable	\$347.70	\$340.00	2.26%
679	Inspection fee for Building Site Fee	Council	Per inspection	Not Taxable	\$158.50	\$155.00	2.26%
680	Impound Fee for Abandoned Vehicles	Council	Per application	Not Taxable	\$506.10	\$495.00	2.24%
681	Daily storage fee Abandoned Vehicle and other items	Council	Per application	Not Taxable	\$52.10	\$51.00	2.16%
682	Release fee for shopping trolleys	Council	Per application	Not Taxable	\$121.70	\$119.00	2.27%
683	Impound Fee for Seized items	Council	Per application	Not Taxable	\$495.90	\$485.00	2.25%
684	Local Laws Permits						
685	Goods on Footway (small item)	Council	Per application	Not Taxable	\$191.20	\$187.00	2.25%
686	Goods on Footway	Council	Per application	Not Taxable	\$357.90	\$350.00	2.26%
687	A Boards (standard)	Council	Per application	Not Taxable	\$126.80	\$124.00	2.26%
688	A Boards (large)	Council	Per application	Not Taxable	\$191.20	\$187.00	2.25%
689	A Boards (extra-large)	Council	Per application	Not Taxable	\$357.90	\$350.00	2.26%
690	Tables & chairs (Per set)	Council	Per application	Not Taxable	\$191.20	\$187.00	2.25%
691	Permit for more than 3 Animals (Other than Restricted breed dogs)	Council	Per application	Not Taxable	\$52.10	\$51.00	2.16%
692	Permit for other animals (once off fee)	Council	Per application	Not Taxable	\$52.10	\$51.00	2.16%
693	Permit for more than 3 Restricted Breed Dogs	Council	Per application	Not Taxable	\$664.60	\$650.00	2.25%
694	Rubbish Skip Non-commercial shopping centres (up to and including 3 days)	Council	Per application	Not Taxable	\$57.30	\$56.00	2.32%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
695	Rubbish Skip Non-commercial shopping centres (per day, four days or more)	Council	Per application	Not Taxable	\$31.70	\$31.00	2.26%
696	Rubbish Skips (Commercial shopping centres per day)	Council	Per application	Not Taxable	\$63.40	\$62.00	2.26%
697	Rubbish Skips ( additional days to max of 7 days)	Council	Per application	Not Taxable	\$25.60	\$25.00	2.40%
698	Shipping containers on council land (3 days)	Council	Per application	Not Taxable	\$143.20	\$140.00	2.29%
699	Storage of building materials on Council land (per day)	Council	Per application	Not Taxable	\$36.80	\$36.00	2.22%
700	Itinerant trader (per day)	Council	Per application	Not Taxable	\$36.80	\$36.00	2.22%
701	Mobile food Vendor Permit (Daily)	Council	Per application	Not Taxable	\$214.70	\$210.00	2.24%
702	Special Mobile food Vendor Permit (site specific tendered)	Council	Per application	Not Taxable	\$4,294.50	\$4,200.00	2.25%
703	Standard Mobile food Vendor Permit	Council	Per application	Not Taxable	\$3,272.00	\$3,200.00	2.25%
704	Sale of Abandon Vehicles	Council	Per application	Taxable	POA	POA	0.00%
705	Private Standard Waste Bins on Council Land Permit	Council	Per application	Not Taxable	\$317.00	\$310.00	2.26%
706	Private Skip Waste Bins on Council Land Permit	Council	Per application	Not Taxable	\$526.60	\$515.00	2.25%
707	Maribyrnong Parking Permit						
708	1st Maribyrnong permit (valid for 1 year)	Council	Per application	Taxable	\$-	\$-	0.00%
709	2nd Maribyrnong permit (valid for 1 year)	Council	Per application	Not Taxable	\$63.40	\$62.00	2.26%
710	3rd Maribyrnong permit (valid for 1 year)	Council	Per application	Not Taxable	\$89.00	\$87.00	2.30%
711	1st Visitor permit (valid for 1 year)	Council	Per application	Not Taxable	\$52.10	\$51.00	2.16%
712	2st Visitor permit (valid for 1 year)	Council	Per application	Not Taxable	\$73.60	\$72.00	2.22%
713	Replacement of "lost" visitor permit	Council	Per application	Not Taxable	\$89.00	\$87.00	2.30%
714	Replacement of "lost" disability parking permit	Council	Per application	Not Taxable	\$10.20	\$10.00	2.00%
715	Special purpose parking permit (per bay/per day)	Council	Per application	Not Taxable	\$25.60	\$25.00	2.40%
716	Hospital South Carpark (HSCP) staff permit (Daily rate)	Council	Per application	Not Taxable	\$7.20	\$7.00	2.86%
717	Private residential parking permit short term	Council	Per application	Not Taxable	\$12.30	\$12.00	2.50%
718	Private residential parking permit 1 year	Council	Per application	Not Taxable	\$26.60	\$26.00	2.31%
719	Work zone Construction Permit(Restricted non Commercial) per day per bay	Council	Per application	Not Taxable	\$25.60	\$25.00	2.40%
720	Work zone Construction Permit(Commercial Shopping Strip) per day per bay	Council	Per application	Not Taxable	\$36.80	\$36.00	2.22%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
721	Work zone Construction Permit(Unrestricted) per day per bay	Council	Per application	Not Taxable	\$20.50	\$20.00	2.50%
722	Residential Tradespersons Permit (restricted) per vehicle max 4 weeks	Council	Per application	Not Taxable	\$54.20	\$53.00	2.26%
723	Residential Tradespersons Permit (non restricted) per vehicle max 4 weeks	Council	Per application	Not Taxable	\$25.60	\$25.00	2.40%
724	Special Event Parking Permit 10 per event (Each)	Council	Per application	Not Taxable	\$73.60	\$72.00	2.22%
725	Infringements (set by State Govt.) Animal registration						
726	Unsterilized dogs	Council	Per application	Not Taxable	\$173.80	\$170.00	2.24%
727	Reduced fee dogs (Mandatory 1/3 of full fee or less)	Council	Per application	Not Taxable	\$57.30	\$56.00	2.32%
728	Eligible recipients unsterilized dog*	Council	Per application	Not Taxable	\$89.00	\$87.00	2.30%
729	Eligible recipients (reduced fee) dogs*	Council	Per application	Not Taxable	\$31.70	\$31.00	2.26%
730	Dangerous Dog Registration	Council	Per application	Not Taxable	\$222.90	\$218.00	2.25%
731	Unsterilized cats	Council	Per application	Not Taxable	\$173.80	\$170.00	2.24%
732	Reduced fee cats (Mandatory 1/3 of full fee or less)	Council	Per application	Not Taxable	\$57.30	\$56.00	2.32%
733	Eligible recipients unsterilized cats*	Council	Per application	Not Taxable	\$89.00	\$87.00	2.30%
734	Eligible recipients reduced fee cats*	Council	Per application	Not Taxable	\$31.70	\$31.00	2.26%
735	Fee to view registration register	Council	Per application	Not Taxable	\$41.90	\$41.00	2.20%
736	Copy fee to obtain certificate of registration (per record)	Council	Per application	Not Taxable	\$73.60	\$72.00	2.22%
737	Registration / Renewal of Domestic Animal Business	Council	Per application	Not Taxable	\$163.60	\$160.00	2.25%
738	Animal Pound Release fee	Council	Per application	Not Taxable	\$184.10	\$180.00	2.28%
739	* Eligible recipient covers arrange of people that may have health care cards, aged animals etc.	Council	Per application	Not Taxable	\$-	\$-	0.00%
740	Pay & Display Ticket Machines	Council	Per Hour	Not Taxable	\$-	\$-	0.00%
741	Rates per policy between \$0.50 and \$3.00 per hour (from \$5.80 and \$10.00 per day).						
742	INFRASTRUCTURE SERVICES BULDING SERVICES						
743	Residential (Class 1 and 10)						
744	Demolish detached dwelling	Council	Per application	Taxable	\$1,453.30	\$1,421.30	2.25%
745	Demolish attached dwelling	Council	Per application	Taxable	\$1,751.20	\$1,712.70	2.25%
746	Demolish outbuilding	Council	Per application	Taxable	\$815.50	\$797.60	2.24%
747	Swimming pool including barrier to AS 1926	Council	Per application	Taxable	\$2,415.10	\$2,362.00	2.25%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
748	Fences	Council	Per application	Taxable	\$883.40	\$864.00	2.25%
749	Carport/garage <\$20,000	Council	Per application	Taxable	\$1,150.10	\$1,124.80	2.25%
750	Carport/garage >\$20,000	Council	Per application	Taxable	\$1,463.70	\$1,431.50	2.25%
751	Alterations and additions to dwelling <\$100,000	Council	Per application	Taxable	\$1,746.00	\$1,707.60	2.25%
752	Alterations and additions to dwelling \$100,001-\$200,000	Council	Per application	Taxable	\$2,091.00	\$2,045.00	2.25%
753	Alterations and additions to dwelling \$200,001-\$300,000	Council	Per application	Taxable	\$2,404.70	\$2,351.80	2.25%
754	Alterations and additions to dwelling >\$300,001	Council	Per application	Taxable	\$2,948.40	\$2,883.50	2.25%
755	New dwelling <\$250,000	Council	Per application	Taxable	\$3,011.10	\$2,944.80	2.25%
756	New dwelling \$250,001-\$500,000	Council	Per application	Taxable	\$3,837.00	\$3,752.60	2.25%
757	New dwelling >\$500,000	Council	Per application	Taxable	\$4,220.70	\$4,127.80	2.25%
758	Multiple dwellings (2)	Council	Per application	Taxable	\$6,043.10	\$5,910.10	2.25%
759	Multiple dwellings (3)	Council	Per application	Taxable	\$6,618.00	\$6,472.40	2.25%
760	Multiple dwellings (4+)	Council	Per application	Taxable	\$7,820.40	\$7,648.30	2.25%
761	Amendment to building permit	Council	Per application	Taxable	\$661.30	\$646.70	2.26%
762	Extension of time to building permit	Council	Per application	Taxable	\$419.70	\$410.50	2.24%
763	Lapsed permit renewal (Class 1 or 10)	Council	Per application	Taxable	\$661.30	\$646.70	2.26%
764	Residential & outbuildings inspections (Additional)	Council	Per application	Taxable	\$271.90	\$265.90	2.26%
765	Issue Occupancy Permit (1 dwelling)	Council	Per application	Taxable	\$1,207.60	\$1,181.00	2.25%
766	Inspection, report and statement of compliance for subdivision (1 dwelling)	Council	Per application	Taxable	\$1,207.60	\$1,181.00	2.25%
767	Commercial and Industrial (Class 2-9)						
768	Internal alterations to apartment (Class 2)	Council	Per application	Taxable	\$1,505.50	\$1,472.40	2.25%
769	Shop fit out <\$100,000	Council	Per application	Taxable	\$1,569.80	\$1,535.30	2.25%
770	Shop fit out \$100,001-\$200,000	Council	Per application	Taxable	\$1,874.50	\$1,833.30	2.25%
771	Shop fit out >\$200,001	Council	Per application	Taxable	\$2,162.10	\$2,114.50	2.25%
772	Alterations/additions/new buildings up to \$40,001-\$100,000	Council	Per application	Not Taxable	\$-	\$-	0.00%
773	Building permit lodgement fees only for over \$5,000 cost of works. Private Building Survey or to Council: Class 1 & 10 class 2 to 9.	Statutory	Per application	Taxable	\$-	\$-	0.00%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
774	Building Commission Levy applying to all building permits based on value of works over \$10,000 in addition to building application fees.	Statutory	Per application	Not Taxable	\$-	\$-	0.00%
775	Commercial and industrial inspections (Additional)	Council	Per application	Taxable	\$266.60	\$260.70	2.26%
776	Amendment to building permit	Council	Per application	Taxable	\$601.10	\$587.90	2.25%
777	Extension of time to building permit	Council	Per application	Taxable	\$606.40	\$593.10	2.24%
778	Lapsed permit renewal (Class 2-9)	Council	Per application	Taxable	\$1,087.30	\$1,063.40	2.25%
779	Issue Occupancy Permit - Small building - Price on application (POA)	Council	Per application	Taxable	\$1,207.60	\$1,181.00	2.25%
780	Issue Occupancy Permit - Medium building (POA)	Council	Per application	Taxable	\$3,622.70	\$3,543.00	2.25%
781	Issue Occupancy Permit - Large building (POA)	Council	Per application	Taxable	\$6,037.80	\$5,904.90	2.25%
782	Inspection, report and statement of compliance for subdivision-Small building (POA)	Council	Per application	Taxable	\$1,212.80	\$1,186.10	2.25%
783	Inspection, report and statement of compliance for subdivision-Medium building (POA)	Council	Per application	Taxable	\$3,627.90	\$3,548.10	2.25%
784	Inspection, report and statement of compliance for subdivision-Large building (POA)	Council	Per application	Taxable	\$6,043.10	\$5,910.10	2.25%
785	Hoarding application	Council	Per application	Taxable	\$156.90	\$153.40	2.28%
786	Hoarding Permit (On street public protection) - private dwellings	Council	Per application	Not Taxable	\$5.50m2/wk min\$420	\$5.50m2/wk min\$420	0.00%
787	Hoarding Permit (On street public protection) - commercial property	Council	Per application	Not Taxable	\$7.50m2/wk min\$570	\$7.50m2/wk min\$570	0.00%
788	Hoarding Inspections x 2	Council	Per application	Taxable	\$125.50	\$122.70	2.28%
789	Hoarding Extension application	Council	Per application	Taxable	\$125.50	\$122.70	2.28%
790	Construction Zone application (Commercial or Multi Dwelling)	Council	Per application	Taxable	\$167.30	\$163.60	2.26%
791	Construction zone Inspection (Commercial or Multi Dwelling)	Council	Per application	Taxable	\$135.90	\$132.90	2.26%
792	Construction zone rate	Council	Per application	Not Taxable	\$8.50/m2	\$8.50/m2	0.00%
793	Administration Fee for extension of Hoarding Permit time	Council	Per application	Not Taxable	\$219.50	\$214.70	2.24%
794	Permit fee No road closure	Council	Per application	Taxable	\$261.40	\$255.60	2.27%
795	Permit fee Road closure	Council	Per application	Taxable	\$418.20	\$409.00	2.25%
796	Road Occupation permit application	Council	Per application	Taxable	\$125.50	\$122.70	2.28%
797	Permit to Occupy the Street (mobile crane/concrete pump - day pass) one	Council	Per application	Not Taxable	\$439.20	\$429.50	2.26%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
	variation to date included - private dwellings						
798	Permit to Occupy the Street (mobile crane/concrete pump - day pass) one variation to date included - commercial property	Council	Per application	Not Taxable	\$554.10	\$541.90	2.25%
799	Each additional variation to date for Application to Occupy the Street (mobile crane/concrete pump - day pass)	Council	Per application	Not Taxable	\$219.50	\$214.70	2.24%
800	<b>Council Consent</b>						
801	Land Liable to Flooding	Statutory	Per application	Not Taxable	Fixstat.fee	Fixstat.fee	0.00%
802	Building over an Easement	Statutory	Per application	Not Taxable	Fixstat.fee	Fixstat.fee	0.00%
803	Siting Dispensations	Statutory	Per application	Not Taxable	Fixstat.fee	Fixstat.fee	0.00%
804	Siting where 173 agreement applies	Council	Per application	Taxable	POA	POA	0.00%
805	<b>Other Fees</b>						
806	Search of records for: Residential unit / Apartment	Council	Per application	Taxable	\$287.50	\$281.20	2.24%
807	Search of records for: Commercial	Council	Per application	Taxable	\$402.60	\$393.70	2.26%
808	Search of records for: Private dwelling	Council	Per application	Taxable	\$115.00	\$112.50	2.22%
809	Search of records for: Occupancy Permit/Certificate of Final Inspection	Council	Per application	Taxable	\$120.20	\$117.60	2.21%
810	Essential Safety Measures (ESM) Maintenance Determination & Schedule - Small buildings (POA)	Council	Per application	Taxable	\$690.10	\$674.90	2.25%
811	ESMs Maintenance Determination & Schedule - Medium buildings (POA)	Council	Per application	Taxable	\$2,247.90	\$2,198.40	2.25%
812	ESMs Maintenance Determination & Schedule - Large buildings (POA)	Council	Per application	Taxable	\$3,408.40	\$3,333.40	2.25%
813	Swimming Pool/Spa Barriers Inspection & Letter of Compliance	Council	Per application	Taxable	\$224.70	\$219.80	2.23%
814	Additional inspection for Swimming Pool/Spa Barriers	Council	Per application	Taxable	\$120.20	\$117.60	2.21%
815	Adjoining Property Owner's Details (Protection works Notice)	Council	Per application	Taxable	\$88.90	\$86.90	2.30%
816	Building Certification of Illegal works acceptance	Council	Per application	Taxable	\$2,132.80	\$2,085.90	2.25%
817	Inspection of site outside business hours	Council	Per inspection	Taxable	\$428.60	\$419.20	2.24%
818	Inspection of site, pre and post permit issue	Council	Per application	Taxable	\$162.10	\$158.50	2.27%
819	Initial registration for swimming pool or spa	Statutory	Per application	Not Taxable	\$51.25	\$51.25	0.00%
820	Issue of Certificate of compliance for swimming pool or spa, including safety barrier	Council	Per application	Taxable	\$32.00	\$31.30	2.24%
821	Issue of Certificate of NON compliance for swimming pool or spa, including safety barrier	Council	Per application	Taxable	\$402.60	\$393.70	2.26%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
822	Drawings of Residential and industrial buildings Copies of plans/Documentation						
823	Cancellation of building permit application (Class 1 & 10)	Council	Per application	Taxable	\$245.70	\$240.30	2.25%
824	Cancellation of building permit application (Class 2-9)	Council	Per application	Taxable	\$616.90	\$603.30	2.25%
825	Application for Siting for Prescribed Temporary Structures - 1 Structure	Council	Per application	Taxable	\$548.90	\$536.80	2.25%
826	Application for Siting for Prescribed Temporary Structures - 2-5 Structure	Council	Per application	Taxable	\$862.60	\$843.60	2.25%
827	Application for Siting for Prescribed Temporary Structures - 6-9 Structure	Council	Per application	Taxable	\$1,359.20	\$1,329.30	2.25%
828	Application for Siting for Prescribed Temporary Structures - 10+ Structure	Council	Per application	Taxable	\$2,143.30	\$2,096.10	2.25%
829	Part 5 Siting - Building regulation consent and report	Statutory	Per application	Not Taxable	\$294.70	\$294.70	0.00%
830	Additional Inspection /Inspection over weekend or Public Holidays for Siting for Prescribed Temporary Structures (per hour)	Council	Per application	Taxable	\$303.20	\$296.50	2.26%
831	Application for Occupancy Permit for Prescribed Temporary Structure - Place of Public Entertainment (POPE) (500-999)	Council	Per application	Taxable	\$2,143.30	\$2,096.10	2.25%
832	Application for Occupancy Permit for Prescribed Temporary Structure (POPE) (1,000-4,999)	Council	Per application	Taxable	\$3,180.40	\$3,110.40	2.25%
833	Application for Occupancy Permit for Prescribed Temporary Structure (POPE) (5,000-9,999)	Council	Per application	Taxable	\$4,317.90	\$4,222.90	2.25%
834	Application for Occupancy Permit for Prescribed Temporary Structure (POPE) (>10,000)	Council	Per application	Taxable	\$7,506.80	\$7,341.60	2.25%
835	Additional structures over limit	Council	Per application	Taxable	\$188.20	\$184.10	2.23%
836	Additional Inspection / Inspection over weekend or Public Holidays for POPE (per hour)	Council	Per application	Taxable	\$303.20	\$296.50	2.26%
837	Copies of Reports/Specifications -per 1	Council	Per application	Taxable	\$182.90	\$178.90	2.24%
838	Property information requests (reg 327)	Statutory	Per application	Not Taxable	\$-	\$-	0.00%
839	Note: A 15% surcharge will apply on all building permits and inspection fees in the case of owner builder applications.	Statutory	Per application	Not Taxable	\$-	\$-	0.00%
840	INFRASTRUCTURE SERVICES ENVIRONMENTAL HEALTH						
841	Food Act 35A(1)						
842	Food Premises up to & including 10 employees - Aged Care / Childcare-Class 1	Council	Per renewal	Not Taxable	\$650.00	\$636.00	2.20%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
843	Food Premises, Temporary Food Premises, Mobile Food Premises with 20 employees (pro rata) - Class 2	Council	Per renewal	Not Taxable	\$1,002.00	\$980.00	2.24%
844	Food Premises, Temporary Food Premises, Mobile Food Premises up to 10 employees - Class 2	Council	Per renewal	Not Taxable	\$650.00	\$636.00	2.20%
845	Food Premises, Temporary Food Premises, Mobile Food Premises up to 10 employees - Supermarket, Milk Bars, Convenience Store, Bars, Nuts, Groceries, - Class 3	Council	Per renewal	Not Taxable	\$501.00	\$490.00	2.24%
846	Food Premises, Temporary Food Premises, Mobile Food Premises - Extra employees - Class 1, 2 and 3	Council	Per renewal	Not Taxable	\$38.00	\$37.00	2.70%
847	Food Premises - Non Profit, Social/Sporting Club / Schools, Temporary Food Premises, Mobile Food Premises up to & including 10 employees - Class 1 and 2	Council	Per renewal	Not Taxable	\$325.00	\$318.00	2.20%
848	Food Premises, Temporary Food Premises, Mobile Food Premises - Non Profit - Class 3	Council	Per renewal	Not Taxable	\$250.00	\$245.00	2.04%
849	Food Premises Pre-packaged Food Only - Warehouses, Greengrocers, Cold stores - Class 3	Council	Per renewal	Not Taxable	\$383.00	\$375.00	2.13%
850	Vending Machines Class 2	Council	Per renewal	Not Taxable	\$197.00	\$193.00	2.07%
851	Vending Machines Class 3	Council	Per renewal	Not Taxable	\$160.00	\$156.00	2.56%
852	Food Premises Maximum Fee - All Classes	Council	Per renewal	Not Taxable	\$2,878.00	\$2,815.00	2.24%
853	New Food Premises and Change of Ownership Application for all Class 3 premises (MCC, Streatrader premises)	Council	Per application	Not Taxable	\$1,000.00	\$1,000.00	0.00%
854	New Food Premises and Change of Ownership Application for Class 1, 2 & 3A premises, (Including MCC premises and Streatrader premises)	Council	Per application	Not Taxable	\$1,250.00	\$1,250.00	0.00%
855	New premises application fees (non for profit) - 50% of application fee	Council	Per application	Not taxable	\$-		
856	Schools and Institutions non for profit - one off events, fetes etc. Class 2, 3	Council	Per application	Not Taxable	\$116.00	\$113.00	2.65%
857	New Food Premises Pre Application Meeting	Council	Per meeting	Taxable	FREE	FREE	
858	Fast Track Front of Line Fee	Council	Per application	Not Taxable	\$750.00	\$750.00	0.00%
859	Additional or multiple Mobile Food Vehicles, Temporary Food Premises per unit for Class 2	Council	Per renewal	Not Taxable	\$325.00	\$318.00	2.20%
860	Additional or multiple Mobile Food Vehicles, Temporary Food Premises per unit for Class 3	Council	Per renewal	Not Taxable	\$252.00	\$246.00	2.44%
861	Public Health & Wellbeing ACT Sect 69 (1)						
862	Tattooists, Cosmetic Tattooists, Body Piercing, Colonic irrigation	Council	Per renewal	Not Taxable	\$549.00	\$537.00	2.23%

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
863	Beauty Therapy, Hairdressers (including ear piercing, waxing)	Council	Per renewal	Not Taxable	\$421.00	\$412.00	2.18%
864	Prescribed Accommodation Sect 67						
865	Prescribed Accommodation Up to & including 5 Beds	Council	Per renewal	Not Taxable	\$394.00	\$385.00	2.34%
866	Prescribed Accommodation With more than 5 Beds - extra for each	Council	Per bed	Not Taxable	\$64.00	\$62.00	3.23%
867	Up to the Prescribed Accommodation maximum fee	Council	Per renewal	Not Taxable	\$1,056.00	\$1,033.00	2.23%
868	Transfer Public Health Wellbeing (PHW) Act Premises	Council	Per transfer	Not Taxable	\$-	\$-	0.00%
869	Caravan Parks						
870	Caravan Parks (Long term/Short term Site) per caravan site	Council	Per renewal	Not Taxable	\$13.50	\$13.30	1.50%
871	Transfer Caravan Parks	Council	Per transfer	Not Taxable	\$366.00	\$358.00	2.23%
872	Professional Services						
873	Solicitors/Premises Enquiry Report / 5 business days	Council	Per enquiry	Taxable	\$554.00	\$542.00	2.21%
874	Solicitors/Premises Enquiry Report / 10 business days	Council	Per enquiry	Taxable	\$383.00	\$375.00	2.13%
875	Additional compliance assessment fee and other professional services as requested	Council	Per hour	Taxable	\$133.00	\$130.00	2.31%
876	On-Site premises Suitability Inspection	Council	Per request	Taxable	\$277.00	\$271.00	2.21%
877	Plans Processing						
878	Plans processing	Council	Per application	Taxable	\$398.80	\$390.00	2.26%
879	Alterations	Council	Per application	Taxable	\$309.00	\$303.00	1.98%
880	Product Sales						
881	Thermometer & Swabs	Council	Per unit	Taxable	\$86.00	\$84.00	2.38%
882	Swabs	Council	Per unit	Taxable	\$10.00	\$10.00	0.00%
883	Sharps Container (fee includes container and disposal)	Council	Per unit	Taxable	\$32.00	\$31.00	3.23%
884	Food Act						
885	Temporary Food onsite inspection and assessment (Non MCC registered premises) - Class 2 and 3	Council	Per stall	Taxable	\$125.00	\$150.00	-16.67%
886	Change of Classification Assessment - Class 3 to 2	Council	Per application	Not Taxable	\$680.00	\$665.00	2.26%
887	Duplicate Registration Certificate	Council	Per request	Taxable	FREE	FREE	0.00%
888	ENVIRONMENTAL PROTECTION ACT 2017 - Septic Tanks, Regulation 196 (1)(b), (2)						
889	Installation permit fee	Statutory	Per application	Not Taxable	\$734.70		
890	Installation hourly fee>8.2 hrs	Statutory	Per application	Not Taxable	\$92.00		
891	Amend a permit fee	Statutory	Per application	Not Taxable	\$156.00		
892	Minor alteration permit fee	Statutory	Per application	Not Taxable	\$559.90		

Council Ref	Service	Fee Set By	Unit of Measure	GST Status	2022/2023 Price GST Inclusive \$	2021/2022 Price GST Inclusive \$	% Increase
893	Exemption assessment fee	Statutory	Per application	Not Taxable	\$220.50		
894	Transfer a Permit - Regulation 197	Statutory	Per application	Not Taxable	\$149.25		
895	Renewal Permit - Regulation 200	Statutory	Per application	Not Taxable	\$124.90		
896	<b>Additional Services</b>						
897	Solicitors/Premises enquiry follow up compliance inspection - 5 business days	Council	Per request	Taxable	\$348.00	\$340.00	2.35%
898	Solicitors/Premises enquiry follow up compliance inspection - 10 business days	Council	Per request	Taxable	\$230.00	\$225.00	2.22%
899	Administration fee (Update of Personal Information)	Council	Per request	Taxable	\$75.00	\$73.00	2.74%
900	<b>Food Premises Closure</b>						
901	Food Premises Closure - All Classes	Council	Per closure	Taxable	\$750.00	\$750.00	0.00%
902	Food Premises Closure - Per additional day	Council	Per day (or part)	Taxable	\$500.00	\$500.00	0.00%
903	Food Premises Closure - Per additional hour	Council	Per hour	Taxable	\$133.00	\$130.00	2.31%
904	<b>PHW Act New Premises</b>						
905	Tattooing / Beauty Therapy	Council	Per renewal	Not Taxable	\$949.00	\$928.00	2.26%
906	New Hairdresser	Council	Per Application	Not Taxable	\$673.00	\$658.00	2.28%
907	Application for Prescribed Accommodation premises - registration & assessment of application	Council	Per Application	Not Taxable	\$774.00	\$757.00	2.25%
908	<b>Public Health &amp; Wellbeing Act - Aquatic Facilities - Section 71</b>						
909	Swimming Pool Application	Council	Per application	Not Taxable	\$300.00		
910	Swimming Pool Registration	Council	Per renewal	Not Taxable	\$300.00		
911	Swimming Pool Transfer of Registration	Council	Per application	Not Taxable	50%ofrenewal fee		
912	Aquatic Waterpark Application	Council	Per application	Not Taxable	\$500.00		
913	<b>Food Act</b>						
914	Failed Food Sample Fee - one sample	Council	Per sample	Taxable	\$260.00	\$256.00	1.56%
915	Failed Food Sample Fee - per additional sample	Council	Per sample	Taxable	\$130.00	\$128.00	1.56%
916	Outside School Hours Care (OSHC) Commercial - All classes	Council	Per renewal	Not Taxable	\$320.00	\$313.00	2.24%
917	Outside School Hours Care (OSHC) Non Profit - All classes	Council	Per renewal	Not Taxable	\$160.00	\$156.50	2.24%
918	Food Premises - Commercial 'One off' (e.g. trade shows) - All classes	Council	Per Application	Not Taxable	\$210.00	\$205.00	2.44%

## Appendix A Budget Processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2022/2023 budget, which is included in this report, is for the year 1 July 2022 to 30 June 2023 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, and Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ending 30 June 2023 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

A 'Proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council as per community engagement policy give 28 days' for the public to provide comment. A person can make a feedback on any proposal contained in the budget and any feedback will be considered before adoption of the budget by Council.

With the introduction of the State Governments Rate Capping legislation in 2015 Councils are now unable to determine the level of rate increase and instead must use a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). The ESC will determine whether the rate increase variation submission has been successful by 31 May. In many cases this will require Councils to undertake 'public notice' on two separate proposed budgets simultaneously, i.e. the Ministers maximum rate increase and the Council's required rate increase.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June 2022 and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

The key dates to the 2022/2023 budget process is as follows:

Process	Timing
Community Engagement – Phase 1	November 2021
First Cut Budget For Officers Review	22 December 2021
Councillor Planning Day	11 - 12 Feb 2022
First Councillor Briefing – Budget 2022/2023 (Overview)	22 February 2022
Second Councillor Briefing – Budget (Rating Structure, Fees & Charges & Capital Overview)	8 March 2022
Third Councillor Briefing – Budget 2022/2023 (Budget Submissions, Council Plan actions & Capital Overview)	22 March 2021
Fourth Councillor Briefing – Budget 2020/2021 (Budget Companion Doc)	29 March 2022
Councillor Strategic Briefing On Proposed Budget	5 April 2022
Ordinary Council Meeting to Resolve On Proposed Budget And Call For Feedback (Community Engagement – Phase 2)	12 April 2022
Proposed Budget 2022/2023 – CEO & Mayor Live Webinar	27 April 2022
Budget Briefing Key Stake holders	April - May 2022
Feedback Closed	11 May 2022
Hearing of feedbacks to Budget – 6.30pm	31 May 2022
Meeting To Discuss & Consider Feedbacks To Budget	31 May 2022
Councillor Strategic Briefing On Adoption of Budget	7 June 2022
Ordinary Council Meeting to Adopt Budget	14 June 2022

# Appendix B Gender Equality Statement

## Council's Commitment to Gender Equality

Maribyrnong City Council has a strong commitment to Gender Equality and preventing family violence that is reflected in the Towards Gender Equity Strategy 2030. The Strategy outlines the actions Council will take to help prevent family violence and promote gender equity, both within the community and the organisation itself, while also meeting the recommendations for Local Government from the 2015 Royal Commission into Family Violence. The Strategy is framed around the 'Our Watch Change the Story Framework', which uses evidence to demonstrate the direct links between gender inequality and violence against women and children. The second edition of the Framework was released in November 2021 and includes a stronger focus on the ways in which intersecting forms of oppression, discrimination, power and privilege influence the perpetration, experience and dynamics of violence.

This includes:

- Sexism and gender inequality
- Ableism
- Ageism
- Racism and colonialism
- Class Discrimination
- Transphobia and cisnormativity (Rigid gender norms are reinforced by the idea that the only 'normal' and 'natural' bodies and gender identities are 'male' and 'female').
- Heteronormativity, homophobia and biphobia (Heteronormativity is a belief and general perspective that heterosexuality is the only 'normal' sexual orientation, and heterosexual experiences are the only, or central, view of the world).

Council is also developing a LGBTIQ+ Strategy and Action Plan that will identify tangible actions to strengthen social and economic inclusion of the LGBTIQ+ community and reduce barriers to their participation.

## Gender Equality Act

The Victorian Gender Equality Act 2020 aims to improve gender equality in the Victorian public sector, local councils and universities. The Act promotes gender equality by requiring these organisations to:

- Develop Gender Equality action plans to take positive action towards achieving workplace gender equality.
- Develop Gender Impact assessments that consider and promote gender equality in their policies, programs and services.

## Gender Equality Budget

In 2022/23, Council is investing significantly in staff, programs, services and infrastructure to support gender equality. This includes:

- 2.04 staff positions dedicated to Gender Equality issues including prevention of family violence and workforce strategies.
- \$128,000 in programs and projects relating to gender equality.
- \$14,261,000 for new projects and upgrades to address barriers to participation in sport for women and girls.

A full list of Council resources supporting gender equality, is outlined in the next section.

## List of Council Resources Supporting Gender Equity

Programs and Projects			
Program or Project	Description	Team and Department	Budget
Gender Equality Action Plan	The Gender Equality Action Plan (GEAP) is one of the key requirements of the <i>Gender Equality Act 2020</i> . It includes strategies and measures to promote gender equality in the workplace, based on the results of a workplace gender audit.	Community Infrastructure and Social Planning, Community Services and Social Infrastructure Planning	Within existing budgets
Gender Impact Assessments	Gender Impact Assessments (GIAs) are also required under the <i>Gender Equality Act 2020</i> and are designed to help organisations, such as councils, consider how policies, programs and services meet the different needs of women, men and gender diverse people.	Community Infrastructure and Social Planning, Community Services and Social Infrastructure Planning	Within existing budgets
LGBTIQA+ Strategy and Action Plan	The Strategy and Action Plan will identify tangible actions to strengthen social and economic inclusion for the LGBTIQA+ community and reduce barriers to their participation in our City.	Community Development, Positive Ageing and Inclusion.	Within existing budgets
Baby Makes 3	This interactive program encourages participants to talk openly about how things have changed since becoming parents and what having a family means.	Maternal and Child Health, Community Services and Social Infrastructure Planning	\$14,000
Respectful Relationships	The Youth Services Team supports the Western English Language School (WELS) – Human Relations Program (linking back to respectful relationships).	Youth Services, Community Services and Social Infrastructure Planning	\$14,000
Sport and Recreation programs including: Active Maribyrnong (Spring into Summer and Get Active Expo), Braybrook, After School Program, Leaders of the Pack, and Sons and Daughters of the West	Funding is invested in these programs supporting women's health and wellbeing.	Sport and Recreation	\$100,000
Preventing Family Violence Training	This training is organised by the Municipal Association of Victoria (MAV) and focuses on preventing family violence in the workforce and in the community.	People and Culture	No cost
<b>Total</b>			<b>\$128,000</b>

## Infrastructure Projects

Project	Team	Budget
Henry Turner Reserve South Pavilion: female friendly change space (Construction to commence February 2022)	Sport and Recreation	\$5,549,000 (Funded in partnership with State Government)
Maribyrnong Aquatic Centre Splash Park and Water Slides (includes new gender neutral/female friendly change spaces)	Sport and Recreation	\$6,968,000 (Funded in Partnership with State Government)
Mclvor Reserve: female friendly change rooms in the existing Soccer Pavilion	Sport and Recreation	\$1,184,000
Hansen Reserve Pavilion: female friendly change facilities and amenities (detailed design)	Sport and Recreation	\$200,000
Johnson Reserve Pavilion: female friendly change facilities and amenities (detailed design)	Sport and Recreation	\$100,000
Bicycle River Trail Lighting	Sport and Recreation	\$260,000
<b>Total</b>		<b>\$14,261,000</b>

## Appendix C Climate Statement

Local governments have a key role in reducing carbon emissions, engaging with and supporting their community, and undertaking advocacy to higher levels of government. This is highlighted in the *Local Government Act 2020* which recognises the promotion of economic, social and environmental sustainability of the municipal district, including mitigation and planning for climate change risks, as an overarching governance principle.

On 19 of February 2019, Maribyrnong City Council acknowledged that we are in a state of climate emergency that requires urgent action by all levels of government. This acknowledgement recognises that, as a Council and as a community, we must take action to restore a safe climate at emergency speed.

As the climate continues to warm, the frequency and intensity of heatwaves, floods, bushfires, and extreme weather events are increasing around Australia. Climate change is accelerating species loss and contributing to mass extinction events.

These impacts will be felt by everyone. The Maribyrnong community has already been experiencing the local impacts of climate change, and we recognise that our most vulnerable residents will be the most highly affected.

In 2020, Council adopted the Climate Emergency Strategy, which was developed in collaboration with the Climate Emergency Community Advisory Group. The Climate Emergency includes overarching goals that Council should aim for to minimise our contribution to climate change, and transition to zero emissions and beyond. The Strategy is underpinned by six key priority areas for action:

- The Climate Emergency
- Energy
- Efficient Buildings and Infrastructure
- Transport
- Consumption and Waste
- Land Use and Drawdown

In the 2021/22 financial year, Council has been developing the Climate Emergency Action Plan which will identify programs, projects and actions that respond to the six key priority areas and meet the high-level goals and visions set out in the Climate Emergency Strategy.

In 2022/23, Council is investing significantly in staff, programs, services and infrastructure which seeks to address climate impacts.

The table below details the key initiatives which support the implementation of the Climate Emergency Strategy:

Program and Projects			
Project or Program	Description	Lead Department	Budget
Climate emergency education programs	<ul style="list-style-type: none"> <li>- Delivery of community climate emergency education sessions/programs</li> <li>- Delivery of climate emergency training for staff, EMT and Councillors</li> </ul>	City Futures	Within operational budget
Adaptation framework and risk modelling	<ul style="list-style-type: none"> <li>- Development of an Adaptation Framework to increase Council and community resilience to climate risk</li> <li>- Detailed climate risk modelling including impacts to Council buildings, infrastructure, financial risk, health impacts, and environmental impacts</li> </ul>	City Futures	Within operational budget
Community engagement/emissions reduction programs	<ul style="list-style-type: none"> <li>- Programs working with community to facilitate emissions reduction</li> <li>- Energy efficiency kits for community</li> <li>- Showcase of energy efficient design</li> </ul>	City Futures	Within operational budget
Research into low carbon and recyclable products	<ul style="list-style-type: none"> <li>- Research of best available low carbon and recycled materials, and the financial impacts/ business case for use</li> </ul>	City Futures	Within operational budget
Use Smart Cities for climate data and communications	<ul style="list-style-type: none"> <li>- Use Smart Cities data for tracking climate impacts and actions</li> <li>- Use Smart Cities Kiosks as information points for climate</li> </ul>	City Futures	Within operational budget
Business engagement and inclusion of climate in business programs	<ul style="list-style-type: none"> <li>- Inclusion of climate information in education/engagement tools</li> <li>- Engagement program</li> </ul>	City Futures	Within operational budget
First Nations engagement	<ul style="list-style-type: none"> <li>- Work with First Nations on climate programs</li> <li>- Development of cross-cultural education program</li> </ul>	City Futures	\$20,000
Work with others on "Elevating ESD targets in the Planning Scheme"	<ul style="list-style-type: none"> <li>- Work with Council Alliance for a Sustainable Built Environment, local government and state government on investigating "Elevating ESD targets in the Planning Scheme" and options to implement into the Planning Scheme and other mechanisms</li> </ul>	City Places	Within operational budget
Progress Medium Density Guidelines	<ul style="list-style-type: none"> <li>- Progress Medium Density Guidelines for new developments, including investigating ways to implement into the Planning Scheme to encourage best practice climate outcomes for private developments</li> </ul>	City Places	Within operational budget.
Solar City Project	<ul style="list-style-type: none"> <li>- Opportunities report to investigate several suitable solar and sustainable energy project options.</li> </ul>	Major Projects and Strategic Partnerships	\$100,000

Capital Projects		
Project	Department	Budget
Bicycle and Pedestrian Upgrades	City Places	\$1.9million
Footpath Renewal	Assets and Capital	\$505,000
Separate Footpath Program	Assets and Capital	\$427,000
Footpath and Pram Crossings	City Places	\$250,000
Braybrook Active Transport Infrastructure	City Places	\$2,527,000
Tree planting and Urban Forest Strategy	Recreation and Open Space	\$700,000
Street lights LED upgrade	City Futures	\$185,000
Flood modelling	Assets and Capital	\$250,000