



PROPOSED BUDGET 2023/2024

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Message from the Mayor and CEO

This year's proposed Budget acknowledges the challenges our city continues to face managing cost of living increases in a post COVID-19 environment, while recognising the impact of last October's major flood event on our community.

It has been prepared with a lower rate cap than allowed for by the State Government to support our community to thrive while still delivering quality services you are expecting from us. The Proposed Budget is premised on a 2.98% increase in total rates revenue collected (less than the 3.5% maximum rates cap set by the State Government).

It aims to support the rejuvenation of our City while balancing revenue and expenses to deliver the services and facilities our community has told us are important in helping them to rebuild and reconnect. This includes providing the fit for purpose infrastructure required to remain active, healthy and well, mobile and connected, as part of a more targeted proposed capital works program.

Recognising and considering the ongoing challenges of returning to pre-pandemic service delivery levels, specifically given availability of contractors, supply chain interruptions and escalating costs, Council is proposing this financial year to invest \$72.96 million to maintain, redevelop, renew, and improve services and assets.

Just under a quarter of this would be spent on road reconstruction, resurfacing and associated infrastructure, including new pedestrian crossings – one of the areas our community specifically nominated in the 2022 Community Survey for us to address to ensure greater safety, improved accessibility and our city's liveability. This includes proposed funding of \$4 million for Cowper Street works and a further \$1 million to support the reconstruction of Summerhill Road in Footscray.

Three significant continuing projects also feature, with \$12.7 million proposed to bring the Civic Precinct and Community Hub closer to completion, \$4 million to complete the Splash Park at the Maribyrnong Aquatic Centre, and \$1.3 million for improvements to the Western Lawn at Footscray Park.

Council is also looking to invest an additional \$18.7 million to improve the public realm, \$11.2 million on sporting facilities, and \$9.89 million on streetscape works. This would fund final designs for Bunbury and Barkly Street, along with long-awaited upgrades to Shorten Reserve, and detailed design or delivery of upgraded pavilions at Dobsons, Hansen and Pennell Reserves, and at Yarraville Oval. Funding is also included to deliver the first elements of a new park at Lae Street, following an extensive engagement with the local community, and continue planning for upgrades to McIvor Reserve.

In recognition of the value of open space to our community, Council is also proposing to draw down \$4.4 million from open space reserves for land remediation and open space improvements at Quarry Park, the Raleigh Street Pop-Up Park, and Footscray Park pond landscaping and remedial works. An additional \$1.4 million is to be allocated to improving parks and gardens across the municipality.

We know from our community survey in 2022 that our waste services are considered important and our community has expressed high levels of satisfaction with these. While this is pleasing, unfortunately with the additional landfill levies imposed by the Victorian Government, and increased recycling, processing and contract costs, to continue to deliver the current service at the current level requires an increase in our waste service charges.

We welcome your feedback and again thank our community for their input and comments that have helped inform this Proposed Budget.

Cr Sarah Carter
Mayor of the City of Maribyrnong
Celia Haddock
CEO of Maribyrnong City Council



Executive Summary

Council has prepared a Budget for 2023/2024 which is aligned to the vision in the Council Plan 2021/2025. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

This Budget projects an adjusted underlying surplus of \$10.7 million for 2023/2024.

Key Things We Are Funding

- ongoing delivery of services to the Maribyrnong City Council community funded by a budget of \$136 million. These services are summarised in Section 2.
- continued investment in infrastructure assets (\$32.02m including carry forward projects) primarily for upgrade works. This includes roads (\$21.72m); footpaths and bicycle paths (\$818k); drainage (\$1.43m); parks, open space and streetscapes (\$2.8m); bridges (\$350k); waste management (\$250k) and Recreational and leisure's and community facility (\$4.649m). The Statement of capital works can be found in Section 3.5 and further details on the capital works budget can be found in Sections 4.4.

The Rate Rise

- The rate cap passed through of 2.98% of the 3.5% allowable rates cap set by the Minister for Local Government on 29 December 2022 under the Fair Go Rates System. The rate cap applies to the council's total rate revenue only - not individual properties. Individual rates bills may increase or decrease by more (or less) than the capped rise amount due to their valuation movements.
- Key drivers are
 - o to fund ongoing service delivery – business as usual (balanced with greater service demands from residents)
 - o to fund renewal of infrastructure and community assets
 - o to manage a reduction in funding from the Commonwealth Government via the Victoria Grants Commission caused by the freezing of grant indexation since 2011

Refer to Section 4.1.1 for further Rates and charges details.

Key Statistics

Total revenue:	\$172.1m (2022/2023F = \$163.9m)
Total expenditure:	\$150.6m (2022/2023F = \$145.6m)
Accounting result:	\$21.5m surplus (2022/2023F = \$18.4m)

(Refer Income Statement in Section 3.1)

The Accounting surplus result of \$21.5m is not a cash surplus.

The adjusted underlying operating result is showing a surplus for the year as per the Australian Accounting Standard – Accounting Result. Adjusted for non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure other than grants and non-monetary asset contributions. It is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.

Underlying Operating Result

Surplus of \$10.7m (2022/2023F = Surplus of \$8.4m)

(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses). A positive result indicates a surplus.

Underlying revenue does not take into account non-cash developer contributions and other one-off (non-recurring) adjustments.

Capital & Improvement Works Expenditure

(Refer Summary of Capital & Improvement Works in Section 4.4)

This is the net funding result after considering the funding requirements for capital work projects from reserve transfers.

Total capital & Improvement works program of \$72.964m.

- \$29.19m from Council operations (2023/2024 rates funded)
- \$7m from borrowings
- \$0.4m from asset sales
- \$7.987m from external grants
- \$5m from contribution
- \$4.488m from open space reserves
- \$18.899m from major projects reserves & Other reserves

Budget Reports

The following reports include all statutory disclosures of information and are supported by the analysis contained in sections 6 of this report.

This section includes the following reports and statements in accordance with the Local Government Act 2020 and the Local Government Model Financial Report.

1. Linkage to the Council Plan
2. Services, initiatives & performance indicators
3. Financial statements
4. Notes to Financial Statements
5. Targeted and Financial Performance Indicators
6. Summary of Financial Position
7. Rating Strategy & Other Long term Strategy (Includes Borrowing Strategy)
8. Fees & Charges Schedule

Appendix A – Budget Process

Appendix B – Gender Equality Statement

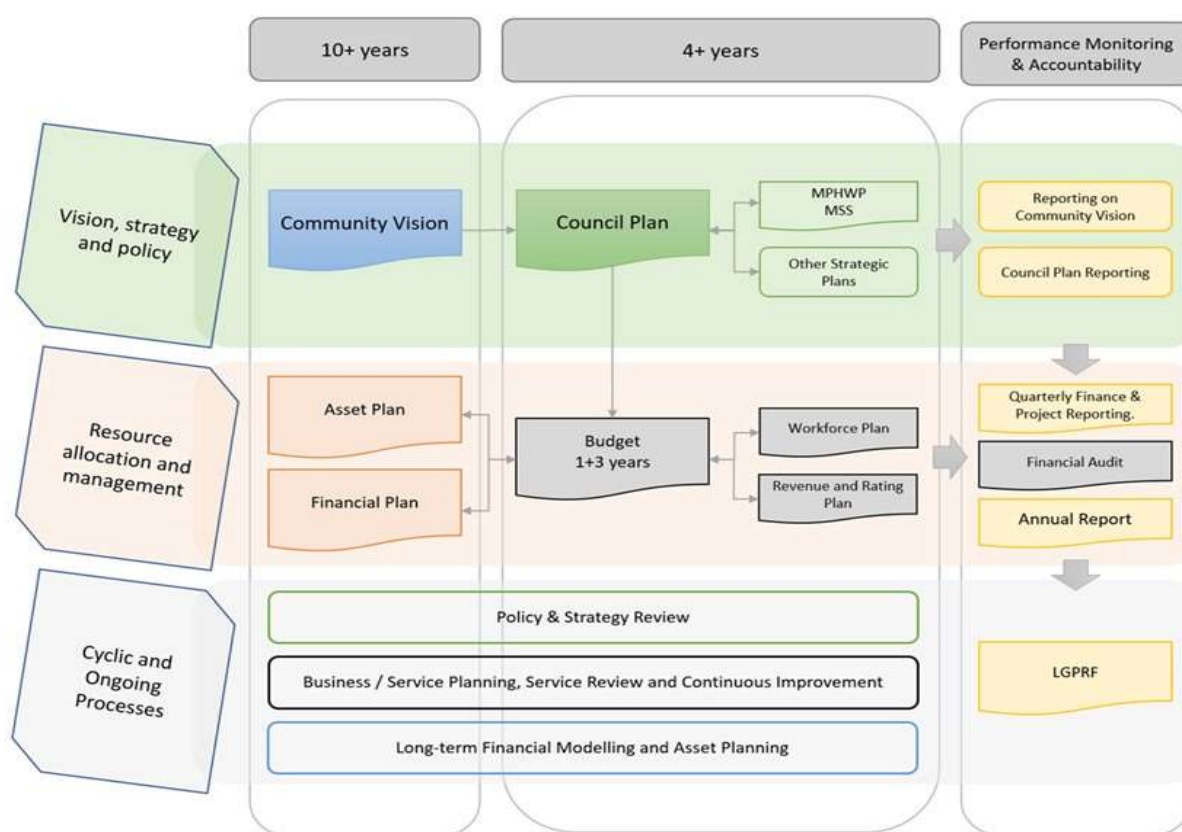
Appendix C – Climate Statement

1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative Planning and Accountability Framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key Planning Considerations

Service Level Planning

Although councils have a legal obligation to provide some services—such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a council's adopted Community Engagement Policy and Public Transparency.

1.2 Our Purpose

Our Council Plan Vision

An inclusive, flourishing, progressive city that cares for both its residents and its environment.

Our Wellbeing Commitment

Maribyrnong City Council is committed to promoting and protecting the wellbeing of our community across all life stages. We will achieve this through working to create and improve the physical, social, natural, cultural and economic environments that promote health and wellbeing. Council is committed to social justice and equity for all and has a vital role to play as leader, partner, advocate and planner in developing and implementing strategies to protect and promote health, now and into the future.

Council is required under the Public Health and Wellbeing Act 2008 to produce a Municipal Public Health and Wellbeing Plan every four years to identify and respond to community health and wellbeing needs. Council has chosen for the fourth time to meet this requirement through including health and wellbeing matters in the Council Plan. In doing so, Council elevates its commitment to health and wellbeing and acknowledges the importance of considering health and wellbeing as part of everything we do.

In addition to the links with the Council Plan strategic objectives, Council's health and wellbeing action is guided by three broad wellbeing outcome areas. In light of the pandemic, effective social recovery and building community resilience are seen to be crucial components of our health and wellbeing responses over the next four years. This approach is summarised in the diagram below, acknowledging the many influences on the health and wellbeing of the community.



Our Values

RESPECT	Inclusiveness, empathy, communication and goodwill
COURAGE	Innovation, considered risk, creativity, problem solving, initiative, accountability and responsibility
INTEGRITY	Honesty, loyalty, ethical behaviour and trustworthiness

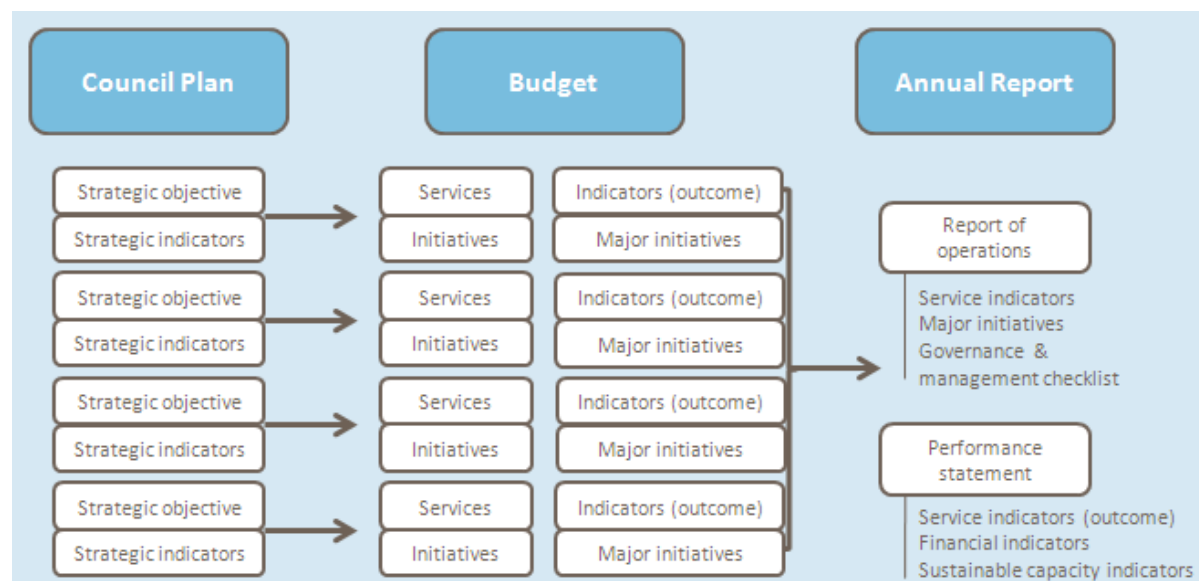
Strategy Objectives

Council provides 58 services to the community. Each contributes to the achievement of one of the five *Strategic Objectives* as set out in the Council Plan for the years 2021-25. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objectives	Description
Safe climate and healthy environment	Council will proactively identify opportunities to support a return to a safe climate and healthy environment and work with our community to respond to climate emergency challenges.
Liveable neighbourhoods	Council will partner with its community to provide and advocate for integrated built and natural environments with access to open spaces that are well maintained, accessible and respectful of the community and neighbourhoods.
A place for all	Council will provide well-planned neighbourhoods and a strong local economy delivering services that support wellbeing healthy and safe living, connection to the community, and cultural interaction.
Future focussed	Council will plan and advocate for new infrastructure and safe, sustainable and effective transport networks and a smart innovative city that encourages and supports new generations to thrive.
Ethical leadership	Council will proactively lead our changing City using strategic foresight, innovation, transparent decision-making and well-planned and effective collaboration to support economic growth during the ongoing challenges of the pandemic and beyond.

2. Services, Initiatives & Performance Outcome Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2023/2024 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in the following sections.

2.1 Strategic Objective 1: Safe Climate and Healthy Environment

Council will proactively identify opportunities to support a return to a safe climate and healthy environment and work with our community to respond to climate emergency challenges.

Summary of the community's key priorities

- greener streets – enhanced canopy cover
- reduce greenhouse emissions
- increase carbon draw-down
- net zero by 2030
- enhanced waste management and recycling
- cleaner air quality
- sustainable energy initiatives
- Council to lead by example with its buildings, facilities and transport

Other strategies, plans and services supporting the objective:

- Climate Emergency Strategy 2021-25 and action plan
- Biodiversity Strategy
- Zero Waste Strategy 2030
- Maribyrnong Open Space Strategy
- Hansen Reserve Masterplan
- Urban Forest Strategy
- Water Management Strategy
- Stoney Creek Future Directions Plan

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Arboriculture	The Arboriculture team maintains the Urban Tree Network. They manage and maintain street trees for compliance with Electric Line Clearance Plan legislative requirements, while also managing and maintaining trees in parks and reserves. Arboriculture also deliver street and park tree planting programs.	Inc.	63,981	202,000	133,877
		Exp	2,101,244	2,111,059	2,152,250
		Net	2,037,263	1,909,059	2,018,373
Asset Management	The Asset Management team provides internal policy, strategies and advice on asset management services. The team is the custodian of Council's civil assets, the Infrastructure Plan and planning for capital and renewal. They also maintain data and registers for all civil infrastructure assets, the Road Management Plan, compliance and asset management plans, as well as service levels.	Inc.	30,528	-	-
		Exp	506,985	529,554	513,841
		Net	476,457	529,554	513,841
Building Services	The Building Services team regulates and enforces building controls, ensuring building sites are safe. This includes conducting inspections to ensure compliance with building permits, enforcing the Building Act 1993, Public Health and Wellbeing Act 2008, and the National Construction Code 2016. Building Services also prosecutes illegal building works and acts on illegal rooming houses.	Inc.	1,454,513	1,688,218	1,402,716
		Exp	1,348,136	1,689,782	1,541,594
		Net	-106,377	1,564	138,878
City Amenity	The City Amenity team provides the community with well-presented infrastructure. This includes ensuring public places are clean and well-presented and planning and delivering street and footpath sweeping, and cleansing programs. The team also empties street litter bins and maintains Safe City CCTV, syringe and sharps facilities, and fire hydrants.	Inc.	156,424	163,662	130,000
		Exp	5,915,878	6,317,886	5,913,153
		Net	5,759,454	6,154,224	5,783,153

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Civil Design & Drainage	The Civil Design & Drainage team is responsible for the design of the Roads and Drainage Improvement program, Active Transport, Transport LATM program, Water Sensitive Urban design, Carpark Improvement program and Laneways. This involves project managing external Civil Designers, Geotechnical/Pavement Consultants & Surveyors. The team organises underground service locations, Water Sensitive Urban designs, Tree Management Plans and consultation with external authorities. It also reviews and approves drainage plans for developments, Legal Points of Discharge applications and conducts drainage connection inspections, and is responsible for the Council Flood Management Plan (with Melbourne Water).	Inc.	115,445	168,009	149,320
		Exp	188,659	278,792	349,743
		Net	73,214	110,783	200,423
Community Centres	The Community Centres provide low-cost programs for lifelong learning, social inclusion and wellbeing, as well as providing low-cost spaces and support to community groups. Using a community development framework the team's strategies promote equitable access for all people and build the capacity of individuals, groups and the community to be active participants in community life. Through the Centres there are opportunities for volunteering, community leadership and civic participation. The Centres also provide support services through Council's social worker and Neighbourhood house program.	Inc.	655,516	455,638	167,253
		Exp	1,929,484	1,756,493	1,653,444
		Net	1,273,968	1,300,855	1,486,191
Compliance	The Compliance team administers Council's law enforcement processes including processing infringements issued by Council's enforcement staff, issuing permits for parking, skip bins, and road occupation and maintaining databases for parking permits and animal registrations.	Inc.	-	-	-
		Exp	2,282,964	3,962,918	3,006,769
		Net	2,282,964	3,962,918	3,006,769

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Environmental Health	The Environmental Health team monitors and enforces public health and safety regulations. This includes inspecting food business annually to ensure safe and hygienic practices and monitoring health premises to prevent the spread of infectious diseases. The team also enforces the Food Act 1984, Public Health and Wellbeing Act 2008 and Tobacco Act 1998.	Inc.	408,186	820,245	818,089
		Exp	1,110,524	1,215,865	1,450,530
		Net	702,338	395,620	632,441
Environmental Services	The Environmental Services team provides internal advice on environmentally sustainable management practices and the promotion of sustainable practice in the community. This includes maintaining the waste management policy and strategies to agreed standards. It also includes auditing Council's lighting, carbon neutral and environmentally sustainable design guidelines. Additionally, the team also develops the water action plan, conducts environmental and waste education programs, and land remediation projects. Environmental Services also manages land contamination registers and land remediation services.	Inc.	-	19,800	-
		Exp	2,046,498	2,944,119	3,871,514
		Net	2,046,498	2,924,319	3,871,514
Open Space Planning	The Open Space Planning team plans and manages Council's public open spaces and their built facilities. This includes setting standards for public open space design and management and developing masterplans for long-term improvements to public open space, and leads the acquisition of land for new open space. The team manages expenditure from the Open Space Contributions reserve and also plans and designs all open space projects in the capital works program.	Inc.	47,534	-	-
		Exp	612,049	673,180	702,110
		Net	564,515	673,180	702,110
Parks and Open Space	The Parks and Open Space team maintains and improves parks, reserves and open space. The team also ensures all parks, playgrounds, childcare centres and sports grounds are well maintained, safe and inviting. They deliver biodiversity education programs such as the Junior Ranger Program. The team also plants and maintains trees, shrubs and ground covers and assists Friends Groups in planting vegetation and maintain Council's playground assets.	Inc.	45,456	37,458	-
		Exp	6,341,201	6,906,672	6,989,879
		Net	6,295,745	6,869,214	6,989,879

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Property Management	The Property Management team conducts acquisitions, sales and leasing of Council properties. The team is responsible for the Property Management Strategy plans for current and future property needs. And also maintains Council's Lease Register.	Inc.	637,108	707,000	707,000
		Exp	455,017	722,762	753,419
		Net	-182,091	15,762	46,419
Strategic Planning	The Strategic Planning team manages land use through the Maribyrnong Planning Scheme and Council's planning policies. This includes preparing framework and precinct plans for activity centres and strategic redevelopment sites and preparing and assessing planning scheme amendments. The team also represents Council at Planning Panels Victoria, VCAT and Ministerial Advisory Committees, conducts land use research and monitors trends and provides heritage conservation advice, and coordinates the Heritage Advisory Committee.	Inc.	275	-	-
		Exp	1,174,513	1,544,476	1,904,383
		Net	1,174,238	1,544,476	1,904,383
Strategic Procurement and Risk Management	The Strategic Procurement and Risk Management team implements policies and procedures that minimise Council's business and operational risks. This includes maintaining a Risk Register which quantifies and prioritises risks. The team reviews and updates Council's Business Continuity Plan.	Inc.	-	281	-
		Exp	1,931,576	2,166,875	2,208,728
		Net	1,931,576	2,166,594	2,208,728
Waste Management	The Waste Management team facilitates a range of Council's waste management services. They also promote responsible waste disposal to extend the life of local landfills. The team manages waste and recycling contracts and implements Council's waste policy, while also supporting waste recycling and recovery programs.	Inc.	56,283	50,000	46,341
		Exp	9,087,592	10,725,843	12,994,947
		Net	9,031,309	10,675,843	12,948,606

Major Initiatives

- Implement the Hansen Reserve Masterplan
- Implement a Climate Emergency Adaptation Framework

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Waste Management	Waste Diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill).	[Weight of recyclables and green organics collected from kerbside bins/weight of garbage, recyclables and green organics collected from kerbside bins] x100.
Food Safety	Health and Safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Statutory Planning	Service Standard	Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100

2.2 Strategic Objective 2: Liveable Neighbourhoods

Council will partner with its community to provide and advocate for integrated built and natural environments with access to open spaces that are well maintained, accessible and respectful of the community and neighbourhoods.

Summary of the community's key priorities:

- better roads, footpaths and nature strips
- maximum height and minimal parking requirements for new builds
- quality mix of apartments that fit with existing housing
- direct traffic away from residential streets, remove trucks
- more and safer cycling infrastructure
- transport connections – better bus routes, more frequent trams
- more amenities – from arts, community events and facilities to toilets at reserves and activities for all ages
- support local businesses, more outdoor dining opportunities
- increase community safety – focus on crime, lighting, more police, address drugs and violence
- economic wellbeing – recovery from pandemic

Other strategies, plans and services supporting the objective:

- Public Art Strategy 2019-2029
- Plan Melbourne – urban planning and projects
- Medium Density Guidelines
- Planning Amendments and zoning
- Community Infrastructure plan
- Strategy for Children, Young People and their Families 2030
- Reconciliation Action Plan
- Diversity and Inclusion Plan
- Intercultural Cities/Inclusive Cities Framework

- Maribyrnong Libraries Plan 2023-2025
- Single Customer View experience enabling digital delivery of services to our customers
- Maribyrnong Tourism and Visitation Strategy
- Parklets program
- City Festival Program
- Local Area Traffic Management (LATM) program
- Safer Roads Program
- Inner West Air Quality action plan
- Road Safety Strategy and Action Plan 2021-2030
- Maribyrnong Bicycle Strategy

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Active Transport Planning	The Active Transport Planning is responsible for improving bicycle and walking networks. This includes advocating for active transport across the municipality and manages the Active Transport Advisory Committee.	Inc.	-	-	-
		Exp.	115,600	121,951	128,588
		Net	115,600	121,951	128,588
Animal Management	The Animal Management provides enforcement services for managing pets and other animals. This includes investigating breaches of the Domestic Animals Act and Council's local laws, and responds to nuisance animal complaints and administering pet registrations.	Inc.	770,557	866,700	848,523
		Exp.	922,152	923,901	894,433
		Net	151,595	57,201	45,910
Asset Protection	The Asset Protection team issues protection permits and road opening permits to ensure Council owned assets undamaged when building or other works are undertaken in the municipality. This includes vehicle crossing permits.	Inc.	320,404	315,588	321,370
		Exp.	441,013	453,655	516,898
		Net	120,609	138,067	195,528
Capital Projects Delivery	The Capital Projects Delivery team designs and manages the delivery of Council's infrastructure projects and Implement the Project Management Framework. Projects include building refurbishments and new buildings, and constructing roads laneways, carparks, footpaths and drainage systems. The team also manages all urban space projects including both design and constructions of wharves, pontoons, parks and open space.	Inc.	-	-	-
		Exp.	385,419	363,044	290,086
		Net	385,419	363,044	290,086
City Design	The City Design plans and manages the built environment in the public domain. This includes setting design and management standards for the built public realm, and developing masterplans for activity centres, precincts and streetscape projects. The team also provides architectural advice for infrastructure and building projects, advises on planning permit applications and strategic planning amendments.	Inc.	-	-	-
		Exp.	526,622	555,557	585,788
		Net	526,622	555,557	585,788

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
City Planning	The City Planning team provides statutory planning services, including development approvals, permits and regulatory advice. This includes making decisions in accordance with the Maribyrnong Planning Scheme and facilitating the development and release of land to accommodate the growing population and housing stock needs. The team also enforces planning permits and the Maribyrnong Planning Scheme and takes legal action against breaches; while also educating residents, applicants, Councillors and new businesses on planning regulations.	Inc.	2,039,096	2,305,903	1,470,597
		Exp.	3,150,610	3,505,893	3,216,089
		Net	1,111,514	1,199,990	1,745,492
Civil Works	The Civil Works team maintains Council's roads, reserve, footpaths and drainage infrastructure. They implement the Road Management Plan and asset protection system, while also maintaining Council's Road Register. The team also plans and delivers an annual maintenance program.	Inc.	145	-	-
		Exp.	3,433,285	4,178,117	4,463,555
		Net	3,433,140	4,178,117	4,463,555
Community Support	The Community Support team manages a range of services focused on the elderly and people with a disability. This includes home maintenance and modification services, the food services program and social support groups and activities. The team manages the sub-contracting arrangement with Uniting Age Well for the delivery of homecare, personal care and respite care.	Inc.	827,735	1,020,318	884,376
		Exp.	1,165,371	1,253,816	1,283,341
		Net	337,636	233,498	398,965
Development Engineering	The Development Engineering team advises Council departments on development, subdivision, re-zoning and building proposals. This includes assessing developers' designs for new civil infrastructure and monitoring their construction.	Inc.	125,363	67,491	50,920
		Exp.	263,598	226,870	263,673
		Net	138,235	159,379	212,753
Early Years	The Early Years team is responsible for the delivery of services and facilities focused on infants, young children and their families, engaging the local service sector to deliver the Maribyrnong Strategy for Children, Young People and their Families Strategy 2030. The team administers registrations for long day child care, kindergarten in partnership with local education and care services. Early Years delivers community development projects such as Family Strengthening initiatives and Supported playgroups.	Inc.	289,172	403,476	463,876
		Exp.	1,024,132	1,238,269	1,490,190
		Net	734,960	834,793	1,026,314

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Emergency Management	The Emergency Management team undertakes planning and preparedness, mitigation, response and relief and recovery for emergencies at the municipal level through internal and external collaboration. It implements whole of council structures, policies, and strategies to support council's Emergency Management legislative and functional requirements, enhancing staff capability and capacity to undertake Emergency Management. It also supports the community to build resilience to emergencies.	Inc.	15,508	1,000,000	-
		Exp.	952,140	2,413,360	384,008
		Net	936,632	1,413,360	384,008
Facilities Management and Maintenance	The Facilities Management and Maintenance team manages the life-cycle of Council's buildings. This includes providing building maintenance services and overseeing contracts for building security systems, plumbing, air conditioning, electrical systems, painting and cleaning. The team also manages Council's public lighting obligations.	Inc.	192,318	188,160	38,000
		Exp.	4,854,390	4,538,739	3,953,781
		Net	4,662,072	4,350,579	3,915,781
Corporate Reporting and Management Accounting	The Corporate Reporting and Management Accounting team prepares Council's key financial documents including Annual Budget and Long Term Financial Plan. The team develops financial monitoring, reporting, controls and forecasts; while playing a supporting role to ensure the integrity of financial systems and information including management of financial reserves. The team also oversees Council's reporting function. Council's overall operational performance is reported on in accordance with the legislated Local Government Performance Reporting Framework; and links individual services with the framework of objectives, goals and policies described in the four year Council Plan and the Annual Plan. The team also updates the Capital Value Register and ensures all legal and regulatory obligations are met.	Inc.	42,502	59,237	59,237
		Exp.	5,471,553	7,850,722	9,228,106
		Net	5,429,051	7,791,485	9,168,869

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Information Technology	The Information Technology team ensures that IT systems are maintained and have sufficient capacity to meet the organisation's needs. The team provides a range of services including, system and application support and training for key corporate systems such as Civica Authority, TRIM, GIS, IT infrastructure, telephony and IT related consultancy and procurement providing support and advice on best use of business applications. Ensuring a consultative approach the IT service aims to establish and maintain best practice processes and oversee the maintenance of quality services and systems by ensuring availability and capacity.	Inc.	-	-	-
		Exp.	4,732,701	6,276,680	6,903,237
		Net	4,732,701	6,276,680	6,903,237
Library Services	Maribyrnong Libraries provide safe and welcoming spaces and build community capacity by helping individuals improve their knowledge and skills, and to access information. Services are delivered to residents, workers and visitors to the municipality over five branches as well as online and in the community. More than 160,000 collection items are accessible to the community and programs are delivered for adults, young adults and families offering opportunities to learn, create and connect.	Inc.	735,090	710,765	680,676
		Exp.	4,282,372	4,863,319	5,299,175
		Net	3,547,282	4,152,554	4,618,499
Local Laws	The Local Laws team monitors and enforces local laws relating to public amenity. Their primary focus is on litter enforcement, unsightly properties, abandoned vehicles, fire hazards and graffiti. The team also provides advice to the community on maintaining clean and safe places.	Inc.	769,303	658,253	700,252
		Exp.	1,602,203	1,684,585	1,869,967
		Net	832,900	1,026,332	1,169,715
Maribyrnong Aquatic Centre	The Maribyrnong Aquatic Centre is Council owned and run. The centre provides health, fitness, leisure and education including swimming programs, childcare and customer service. Centre staff also manage operations including pool supervision, safety and management.	Inc.	2,729,075	5,141,029	5,416,539
		Exp.	5,172,067	6,018,124	6,538,984
		Net	2,442,992	877,095	1,122,445

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Maternal Child Health & Immunisation	The Maternal Child Health (MCH) service provides assessments, support, referrals and parent education for families with pre-school aged children. Families are given 10 key ages and stages assessments. The service also provides consultations and support to those experiencing domestic violence and delivers an enhanced service for children and families at risk. The MCH team run new parents groups, provide breast feeding support and outreach consultations to early years services. The immunisation team delivers free immunisation programs for pre-school and school aged children, plus annual influenza vaccinations.	Inc.	1,227,216	1,164,964	1,036,312
		Exp.	3,495,073	3,650,207	3,805,533
		Net	2,267,857	2,485,243	2,769,221
Parking	The Parking team enforces parking regulations and issues infringements for parking over-stays, unsafe parking and compliance in resident parking zones. The team also reports damaged or obscured parking signs.	Inc.	9,986,266	14,067,371	14,178,281
		Exp.	6,509,596	5,907,915	7,437,056
		Net	-3,476,670	-8,159,456	-6,741,225
Positive Ageing	The Positive Ageing seeks to provide programs and activities to support older people who are on a low income, homeless or at risk of homelessness while promoting Maribyrnong as an Age Friendly City. The team delivers programs for seniors as well as providing support for older people in need.	Inc.	393,417	354,171	310,642
		Exp.	1,075,114	1,047,439	1,030,001
		Net	681,697	693,268	719,359
Social Policy & Social Infrastructure Planning	The Social Policy & Social Infrastructure Planning team conducts social health and wellbeing research, policy development and community infrastructure planning. The team also focuses on the Councils Health and wellbeing commitments through development and implementation of policies and programs related to; community safety, homelessness, alcohol and other drugs, gender equity and family violence.	Inc.	26,195	-	-
		Exp.	1,292,532	1,099,519	1,342,108
		Net	1,266,337	1,099,519	1,342,108
Strategic Project Management	The Strategic Project Management provide project development and management for new community infrastructure and strategic projects.	Inc.	202,500	315,000	315,000
		Exp.	427,340	431,610	348,745
		Net	224,840	116,610	33,745
Transport Planning	The Transport Planning team plans and manages Council's traffic, parking assets and delivers road safety programs. The team also provides transport planning support to Council departments, including Traffic Management Plans, Building Hoarding applications and administers National Heavy Vehicle Regulator applications.	Inc.	-	-	-
		Exp.	769,054	822,819	964,333
		Net	769,054	822,819	964,333

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Youth Services	The Youth Services works to enhance and promote positive development, wellbeing outcomes and civic participation of young people aged 12-25 years. Youth Services provide, direct services through a range of programs as well as strategic planning, advocacy and partnerships to support young people, including the management of Phoenix Youth Hub.	Inc.	170,426	145,850	143,081
		Exp.	1,211,544	1,292,294	1,433,111
		Net	1,041,118	1,146,444	1,290,030

Major Initiatives

- Develop and consult on a Walking Strategy (within the Active Transport Framework)
- Develop and implement Maribyrnong Libraries Plan 2023-2027 and Action Plan

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Maternal and Child Health	Participation	Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
		Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
Animal Management	Health and safety	Animal management prosecutions (The percentage of successful animal management prosecutions)	[Number of successful animal management prosecutions/Total number of animal management prosecutions]x100
Roads	Condition	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100

2.3 Strategic Objective 3: A place for all

Council will provide well-planned neighbourhoods and a strong local economy delivering services that support wellbeing, healthy and safe living, connection to the community, and cultural interaction.

Summary of the community's key priorities

- Affordable and social housing
- Support the vulnerable in our community
- More youth, aged, mental health and maternity services.
- Provide additional platforms to encourage active youth and older persons
- Citywide expansion of economic, cultural and livability opportunities
- More emphasis on local ethnic communities and their cultures

Other strategies, plans and services supporting the objective:

Council's Advocacy Plan

- Council's Advocacy Plan
- LGBTIQ+ Strategy and action plan
- Disability Action Plan
- Intercultural Maribyrnong Strategy
- People and participation Strategy 2021 and beyond
- Maribyrnong Libraries Plan 2023-27
- Footscray University Town Plan 2020-25
- Smart Cities
- Council's alcohol and other drugs policy
- Arts and Culture Strategy 2018-23
- Social Infrastructure Plan
- Gender Equity Strategy 2030
- Strategy for Children, Young People and their Families 2030

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Activation & Festivals	The Activation & Festivals team supports and delivers festivals, local tourism, and key city activation projects. This includes delivering Council's Festival City Program including the grants, partnership and producing programs attracting festivals across the city. The team also manages the Activation and Tourism programs and initiatives across the city in line with the Tourism Visitation Strategy. Activation & Festivals support Maribyrnong's Inner Melbourne Action Plan (IMAP) project, the delivery of Footscray University Town and delivers the festive season program and Council's New Year's Eve celebration.	Inc.	44,861	242,680	68,019
		Exp.	1,471,812	1,973,813	1,654,173
		Net	1,426,951	1,731,133	1,586,154

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Arts & Culture	The Arts & Culture team develops arts and cultural practices unique to Maribyrnong's people, landscape and history by providing grants, low-cost leases to local arts organisations and artist in-residence programs. Arts & Culture manage the Council's Art and Heritage Collection, promote and deliver cultural experiences programs for the community and commission dynamic and engaging public art for everyone's enjoyment.	Inc.	11,620	20,964	16,627
		Exp.	1,147,217	1,185,312	1,229,894
		Net	1,135,597	1,164,348	1,213,267
Economic Development	The Economic Development team supports Maribyrnong's business community, in particular the growth of new and existing businesses and fosters positive relationships between Council and business. In conjunction with other Council services, the Economic Development team advises on relevant local laws and regulations. The team promotes the city as a place to establish new enterprises and provides training opportunities for businesses and publishes Maribyrnong's Business Bulletin e-news. Economic Development maintains partnerships with peak bodies and government agencies, provides advice on conducting commercial activities in the municipality. They also support Smart City initiatives and the Enterprise Maribyrnong Special Committee and deliver's Council's Business Improvement District grant program.	Inc.	213,529	183,107	4,001
		Exp.	1,371,944	1,569,037	1,451,719
		Net	1,158,415	1,385,930	1,447,718
Access and Participation	The Access and Participation team design and enable approaches that build wellbeing, social cohesion and social capital and that strengthen the capacity of community to participate, contribute and connect. Using a community development framework the team's strategies promote equitable access for all people and build the capacity of individuals, groups and the community to be active participants in community life in ways that are fair, meaningful and inclusive. The team are responsible for, the development and implementation of the DAP (Disability Action Plan), implementation of the LGBTIQA+ Plan, development and implementation of the MPPS (Maribyrnong People and Participation Strategy), intercultural city planning and delivery of grants redesign project. The team deliver the annual community grants program and promote volunteer development and leadership opportunities.	Inc.	857,050	238,418	110,000
		Exp.	1,798,123	1,339,566	1,357,224
		Net	941,073	1,101,148	1,247,224

Major Initiatives

- Continue to implement strategies to respond to family violence and promote gender equality through the Gender Equity 2030 Strategy
- Develop and implement the LGBTIQ+ Strategy and Action Plan

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	$\left[\frac{\text{Number of businesses with an ABN in the municipality at the end of the financial year} - \text{Number of businesses at the start of the financial year}}{\text{Number of businesses with an ABN in the municipality at the start of the financial year}} \right] \times 100$

2.4 Strategic Objective 4: Future Focussed

Council will plan and advocate for new infrastructure and safe, sustainable and effective transport networks and a smart innovative city that encourages and supports new generations to thrive.

Summary of the community's key priorities:

- collaborative community that initiates projects (not solely reliant on Council)
- infrastructure/service provision to meet growth in population and density
- increased focus on youth – the number one generational project
- multi-purpose facilities with links to public transport
- advocating for community outcomes for State Government projects

Other strategies, plans and services supporting the objective:

- Council's Advocacy Plan
- Heritage plan
- Reconciliation Action Plan

Major Initiatives

- Single Customer View experience enabling digital delivery of services to our customers.

Service area	Description of services provided		2021/2022 Actuals \$	2020/2021 Forecast \$	2022/2023 Budget \$
Community Engagement	The Community Engagement team facilitates opportunities for the community to provide feedback to support Council decision-making on programs, projects and activities that impact them. The team designs and facilitates community engagement activities and supports the delivery of information and education about significant issues. The Community Engagement Team also conducts the Annual Community Satisfaction Survey.	Inc.	-	-	-
		Exp.	592,254	701,557	750,400
		Net	592,254	701,557	750,400

Service area	Description of services provided		2021/2022 Actuals \$	2020/2021 Forecast \$	2022/2023 Budget \$
Major Projects & Strategic Relationships	The Major Projects & Strategic Relationships service provides high-level professional advice and direction relating to the implementation of Council's major projects.	Inc.	176,158	323,838	250,000
		Exp.	380,151	539,420	796,635
		Net	203,993	215,582	546,635
Sports & Recreation	The Sport & Recreation team plans and manages Council's recreation facilities, user agreements and also provides development training and support to clubs. Council's recreation facilities include sports grounds, pavilions, and a range of sporting and community facilities. The team conducts recreation planning and oversees capital works projects; while also administering sporting club leases, bookings and event permits for Council's parks and gardens.	Inc.	30,705	111,716	103,449
		Exp.	1,561,507	1,706,233	1,741,802
		Net	1,530,802	1,594,517	1,638,353

2.5 Strategic Objective 5: Ethical Leadership

Council will proactively lead our changing City using strategic foresight, innovation, transparent decision-making and well-planned and effective collaboration to support economic growth during the ongoing challenges of the pandemic and beyond.

Summary of the community's key priorities:

- Council operating financially sustainable
- ethical and sensitive leadership is demonstrated across Council
- ensure broad participation in decision making, including Youth, CALD and First Nations People
- Council decisions are sound and address economic, health, climate and sustainability outcomes

Other strategies, plans and services supporting the objective:

- Human Rights Charter
- Gender Equity Strategy
- Budget – annual and 4 year
- Long term financial Plan
- Asset Management plan
- Workforce plan
- Reconciliation Action Plan

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Capability & Innovation	The Capability & Innovation is responsible for the organisation's human and strategic capability. It delivers programs that monitor and improve organisational performance with a focus on creating a high performing organisation. Developing leadership skills to foster a culture of continuous improvement by providing internal coaching and development support. It provides training and learning programs, including e-learning platforms, corporate induction, leadership skills and professional development.	Inc.	-	-	-
		Exp.	98,042	107,791	146,646
		Net	98,042	107,791	146,646
Customer Services and Civic Facilities	The Customer Service team fields enquiries from the public and refers many of these to Council's services for response or resolution. The team maintains customer contact records and monitors response times, receipt and process all payments received in person, mail and over the phone and manages civic spaces, facilities and catering on behalf of community and Council.	Inc.	-	50,000	-
		Exp.	1,125,132	1,340,248	1,335,690
		Net	1,125,132	1,290,248	1,335,690
Financial Accounting	The Financial Accounting team oversees the systems, processes and record keeping relating to cash flow and financial investments. This includes raising purchase orders and paying or issuing invoices; while ensuring compliance with taxation and statutory reporting requirements and optimum returns on term deposit investments.	Inc.	3,428,727	3,686,393	7,118,724
		Exp.	961,527	3,460,079	4,897,609
		Net	-2,467,200	-226,314	-2,221,115
Fleet Management	The Fleet Management team provides policy, strategies and fleet services for Council's operational and light vehicles, and maintains the Council fleet's effectiveness and efficiency.	Inc.	2,863,625	2,926,500	3,014,544
		Exp.	2,027,186	2,200,765	2,190,036
		Net	-836,439	-725,735	-824,508
Governance	The Governance team manages Council's decision making cycle to ensure accountability and transparency, including administering Freedom of Information requests. The team develops briefings, reports and recommendations available to Councillors and prepares agendas and minutes for Council meetings.	Inc.	103,463	6,483	640
		Exp.	1,922,457	2,389,759	2,546,884
		Net	1,818,994	2,383,276	2,546,244
Health Safety & Wellbeing	The Health, Safety & Wellbeing team advises on safety direction to assist in making the workplace safe and coordinates hazard and incident reporting. The team is responsible for the Occupational Health and Safety Strategy, provides support and assistance to injured employees and delivers an annual health and wellbeing program to improve employees' health and wellbeing.	Inc.	8,682	-	-
		Exp.	302,240	510,123	571,851
		Net	293,558	510,123	571,851

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Human Resources	The Human Resources team administers employee rights and responsibilities and staff recruitment. While overseeing recruitment, it ensures position descriptions are to standard and classified correctly. Human Resources provides Enterprise Agreement interpretations and employee relations advice and assistance and manages the Employee Assistance Program contract.	Inc.	1,022	-	-
		Exp.	1,406,727	1,352,853	1,930,768
		Net	1,405,705	1,352,853	1,930,768
Information Management	The Information Management team provides a range of services including system support and training (CM9), knowledge and information management advisory, information management, document management and mail services. Ensuring a consultative approach the team aims to establish and maintain best practice processes and oversee the maintenance of quality services and systems by ensuring availability and capacity. Through the provision of operational and strategic advice, IM develops and implements related policies and procedures to meet regulatory compliance and enhance performance by supporting the achievement of the Council's business objectives.	Inc.	-	-	-
		Exp.	524,996	561,996	586,314
		Net	524,996	561,996	586,314
Media & Communications	The Media and Communications Team is responsible for ensuring Council's programs, projects and activities are communicated to the community. The team also manages, media across the organisation and is responsible for brand and issues management. This includes managing the website, intranet and social media channels, responding to media enquiries, providing advice on emerging issues, raising Maribyrnong's profile and reputation amongst the community and stakeholders, and ensuring communication channels and policies reflect best practice. The Media and Communications Team also prepares and delivers internal communications and organises citizenship ceremonies and other civic events.	Inc.	-	-	-
		Exp.	927,837	1,154,410	1,206,009
		Net	927,837	1,154,410	1,206,009
Payroll	The Payroll provides services to Council employees and ensures all transactions are conducted in accordance with the Maribyrnong Council Enterprise Agreement, and other relevant awards and industrial agreements.	Inc.	-	-	-
		Exp.	362,412	365,248	376,244
		Net	362,412	365,248	376,244

Service area	Description of services provided		2021/2022 Actuals \$	2022/2023 Forecast \$	2023/2024 Budget \$
Revenue Services (Rates)	The Revenue Services team Collects property rates and maintains Council's property database and provides customer services for rates and property enquiries. Note: Properties are valued every year by the Valuer General Office. They analyse multiple sources of information to determine individual property values e.g. recent property sales, the local rental market, building and planning permits.	Inc.	109,874,777	116,642,483	123,983,729
		Exp.	1,307,838	1,410,244	1,505,024
		Net	108,566,939	115,232,239	122,478,705

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Governance	Consultation and engagement	Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement

2.6 Reconciliation with Budgeted Operating Result

Reconciliation with Budgeted Operating Result	2023/2024 Budget Net \$(000)	2023/2024 Budget Income \$(000)	2023/2024 Budget Expenditure \$(000)
Strategic Objective 1	42,451	3,555	46,006
Strategic Objective 2	36,753	26,918	63,671
Strategic Objective 3	5,494	199	5,693
Strategic Objective 4	2,936	353	3,289
Strategic Objective 5	-116,824	134,117	17,293
Total Maribymong City Council - Operating	-29,190	165,142	135,952
Capital Works Program	29,190	43,774	72,964
Balanced Budget	0	208,916	208,916
Income & Expenditure reduced by Internal Charges		-2,712	-2,712
Expenses added in:			
Loss on disposal of property, infrastructure, plant and equipment		-1,420	
Depreciation			19,273
Finance cost & Right of use of Asset			1,551
Expenses reduced by:			
Transfer to Reserve			-10,542
Capitalised Expenditure transfer to Assets (Section 3.5)			-65,355
Repayment of borrowings			-510
Income added in:			
Contribution monetary (Open Space & DCP)		3,151	
Contribution non-monetary			
Income reduced by:			
Asset sales		-400	
Borrowings		-7,000	
Major Projects Reserves		-18,899	
Contributions/DCP reserve		-5,000	
Open Space Reserve		-4,488	
Balance as per Income Statement	21,527	172,148	150,621

Reconciliation with Budgeted Operating Result	2023/2024 Budget Net \$(000)	2023/2024 Budget Income \$(000)	2023/2024 Budget Expenditure \$(000)
Community Services	16,145	4,128	20,273
Corporate Services	-96,377	132,120	35,743
Infrastructure Services	43,477	9,404	52,881
Planning and Environment Services	7,565	19,490	27,055
Total Maribyrnong City Council - Operating	-29,190	165,142	135,952
Capital Works Program	29,190	43,774	72,964
Balanced Budget	0	208,916	208,916

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2023/2024 has been supplemented with projections to 2026/2027.

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

3.1 Comprehensive Income Statement for the Four Years Ending 30 June 2027

		Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Projections 2024/2025 2025/2026 2026/2027 \$'000 \$'000 \$'000		
	Notes					
Income / Revenue						
Rates and charges	4.1.1	116,290	123,786	128,450	132,868	137,440
Statutory fees and fines	4.1.2	13,164	13,100	13,100	13,493	13,493
User fees	4.1.3	12,327	12,552	12,860	13,175	13,497
Grants - operating	4.1.4	7,889	6,461	6,590	6,722	6,856
Grants - capital	4.1.4	7,099	7,987	958	962	970
Contributions - monetary	4.1.5	3,318	3,215	4,322	6,115	7,945
Contributions - non-monetary		-	-	-	-	-
Net gain (or loss) on disposal of property, infrastructure, plant and equipment	4.1.6	(1,382)	(1,340)	(1,343)	(1,348)	(1,355)
Fair value adjustments for investment property		-	-	-	-	-
Share of net profits (or loss) of associates and joint ventures		-	-	-	-	-
Other income	4.1.7	5,242	6,387	5,837	5,277	4,687
Total income / revenue		163,947	172,148	170,774	177,264	183,533
Expenses						
Employee costs	4.1.8	58,712	64,964	66,558	68,223	69,962
Materials and services	4.1.9	63,184	61,026	63,485	65,444	66,470
Depreciation	4.1.10	18,625	19,273	19,786	20,354	20,927
Amortisation - intangible assets		-	-	-	-	-
Amortisation - right of use assets	4.1.11	1,348	1,419	1,129	1,022	955
Bad and doubtful debts - allowance for impairment losses		3,000	3,000	3,000	3,000	3,000
Borrowing costs		14	193	282	254	225
Finance costs - leases		176	147	94	153	156
Other expenses	4.1.12	516	599	623	642	661
Total expenses		145,575	150,621	154,957	159,092	162,356
Surplus/(deficit) for the year		18,372	21,527	15,817	18,172	21,177
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods		-	-	-	-	-
Net asset revaluation increment /(decrement)		-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)		-	-	-	-	-
Total other comprehensive income		-	-	-	-	-
Total comprehensive result		18,372	21,527	15,817	18,172	21,177

3.2 Balance Sheet for the Four Years Ending 30 June 2027

	Notes	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	2024/2025 \$'000	Projections 2025/2026 \$'000	2026/2027 \$'000
Assets						
Current assets						
Cash and cash equivalents		32,903	29,212	34,153	30,102	27,245
Trade and other receivables		13,880	13,529	12,380	11,650	10,505
Other financial assets		89,000	75,000	53,000	44,000	44,000
Inventories		7	7	7	7	7
Prepayments		1,162	970	865	760	740
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		2,033	2,006	2,057	2,100	2,140
Total current assets		138,985	120,724	102,462	88,619	84,637
Non-current assets						
Trade and other receivables		255	271	282	291	301
Other financial assets						
Investments in associates, joint arrangement and subsidiaries						
Property, infrastructure, plant & equipment		1,382,785	1,427,047	1,459,914	1,490,867	1,515,155
Right-of-use assets	4.2.2	4,081	2,738	1,808	3,120	2,309
Investment property						
Intangible assets						
Total non-current assets		1,387,121	1,430,056	1,462,004	1,494,278	1,517,765
Total assets		1,526,106	1,550,780	1,564,466	1,582,897	1,602,402
Liabilities						
Current liabilities						
Trade and other payables		8,697	8,515	8,774	8,975	9,183
Trust funds and deposits		3,950	3,690	3,292	2,982	2,982
Unearned income/revenue		3,990	2,451	2,514	2,577	2,639
Provisions		14,766	14,766	14,570	14,412	14,235
Interest-bearing liabilities	4.2.1	260	883	910	939	968
Lease liabilities	4.2.2	1,425	1,125	716	910	960
Total current liabilities		33,088	31,430	30,776	30,795	30,967
Non-current liabilities						
Provisions		965	965	952	942	930
Interest-bearing liabilities	4.2.1	2,740	8,607	7,697	6,758	5,789
Lease liabilities	4.2.2	2,837	1,775	1,221	2,410	1,547
Total non-current liabilities		6,542	11,347	9,870	10,110	8,266
Total liabilities		39,630	42,777	40,646	40,905	39,233
Net assets		1,486,476	1,508,003	1,523,820	1,541,992	1,563,169
Equity						
Accumulated surplus		442,754	478,975	507,184	534,711	556,416
Reserves		1,043,722	1,029,028	1,016,636	1,007,281	1,006,753
Total equity		1,486,476	1,508,003	1,523,820	1,541,992	1,563,169

3.3 Statement of Changes in Equity for the Four Years Ending 30 June 2027

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2023 Forecast Actual					
Balance at beginning of the financial year		1,468,104	422,958	950,255	94,891
Surplus/(deficit) for the year		18,372	18,372	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.1	-	22,850	-	(22,850)
Transfers from other reserves	4.3.1	-	(21,426)	-	21,426
Balance at end of the financial year		1,486,476	442,754	950,255	93,467
2024 Budget					
Balance at beginning of the financial year		1,486,476	442,754	950,255	93,467
Surplus/(deficit) for the year		21,527	21,527	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.1	-	28,387	-	(28,387)
Transfers from other reserves	4.3.1	-	(13,693)	-	13,693
Balance at end of the financial year		1,508,003	478,975	950,255	78,773
2025					
Balance at beginning of the financial year		1,508,003	478,975	950,255	78,773
Surplus/(deficit) for the year		15,817	15,817	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	25,241	-	(25,241)
Transfers from other reserves		-	(12,849)	-	12,849
Balance at end of the financial year		1,523,820	507,184	950,255	66,381
2026					
Balance at beginning of the financial year		1,523,820	507,183	950,255	66,382
Surplus/(deficit) for the year		18,172	18,172	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	22,127	-	(22,127)
Transfers from other reserves		-	(12,772)	-	12,772
Balance at end of the financial year		1,541,992	534,711	950,255	57,029
2027					
Balance at beginning of the financial year		1,541,992	534,710	950,255	57,027
Surplus/(deficit) for the year		21,177	21,177	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	13,100	-	(13,100)
Transfers from other reserves		-	(12,572)	-	12,572
Balance at end of the financial year		1,563,169	556,416	950,255	56,498

3.4 Statement of Cash Flows for the Four Years Ending 30 June 2027

	Forecast Actual 2022/2023	Budget 2023/2024	Projections 2024/2025	2025/2026	2026/2027
Notes	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	116,712	123,174	128,069	132,507	137,066
Statutory fees and fines	13,302	12,924	13,100	12,656	13,493
User fees	12,327	12,552	12,860	13,175	13,497
Grants - operating	7,307	6,251	6,609	6,741	6,876
Grants - capital	1,797	6,567	958	962	970
Contributions - monetary	3,318	3,215	4,322	6,115	7,945
Interest received	3,137	4,800	4,250	3,690	3,100
Dividends received	-	-	-	-	-
Trust funds and deposits taken	-	1,008	960	1,258	-
Other receipts	(1,323)	(17)	257	655	160
Net GST refund / payment	-	-	-	-	-
Employee costs	(58,712)	(64,964)	(66,768)	(68,394)	(70,152)
Materials and services	(61,095)	(61,172)	(63,278)	(65,283)	(66,305)
Short-term, low value and variable lease payments	-	-	-	-	-
Trust funds and deposits repaid	(2,168)	(1,268)	(1,358)	(1,568)	-
Other payments	(516)	(599)	(623)	(642)	(661)
Net cash provided by/(used in) operating activities	34,086	42,471	39,358	41,872	45,989
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(40,904)	(65,355)	(54,475)	(53,135)	(47,050)
Proceeds from sale of property, infrastructure, plant and equipment	430	480	480	480	480
Payments for investments	-	-	-	-	-
Proceeds from sale of investments	-	14,000	22,000	9,000	-
Loans and advances made	-	-	-	-	-
Payments of loans and advances	-	-	-	-	-
Net cash provided by/ (used in) investing activities	(40,474)	(50,875)	(31,995)	(43,655)	(46,570)
Cash flows from financing activities					
Finance costs	(14)	(193)	(282)	(254)	(225)
Proceeds from borrowings	3,000	7,000	-	-	-
Repayment of borrowings	-	(510)	(883)	(910)	(939)
Interest paid - lease liability	(176)	(147)	(94)	(153)	(156)
Repayment of lease liabilities	(1,244)	(1,437)	(1,163)	(951)	(956)
Net cash provided by/(used in) financing activities	1,566	4,713	(2,422)	(2,268)	(2,276)
Net increase/(decrease) in cash & cash equivalents	(4,822)	(3,691)	4,941	(4,051)	(2,857)
Cash and cash equivalents at the beginning of the financial year	37,725	32,903	29,212	34,153	30,102
Cash and cash equivalents at the end of the financial year	32,903	29,212	34,153	30,102	27,245

3.5 Statement of Capital Works For the four years ending 30 June 2027

	Forecast Actual 2022/2023 Notes \$'000	Budget 2023/2024 \$'000	Projections		
			2024/2025 \$'000	2025/2026 \$'000	2026/2027 \$'000
Property					
Land	-	-	5,000	6,000	7,000
Land improvements	100	200	200	200	200
Total land	100	200	5,200	6,200	7,200
Buildings	17,583	27,596	22,750	19,750	11,450
Total buildings	17,583	27,596	22,750	19,750	11,450
Total property	17,683	27,796	27,950	25,950	18,650
Plant and equipment					
Plant, machinery and equipment	1,790	3,400	1,825	1,850	1,850
Computers and telecommunications	1,161	1,220	1,220	1,250	1,250
Library books	920	920	930	950	970
Total plant and equipment	3,871	5,540	3,975	4,050	4,070
Infrastructure					
Roads	9,918	21,721	16,850	15,250	14,050
Bridges	-	350	200	200	200
Footpaths and cycleways	1,619	818	1,100	1,125	1,140
Drainage	60	1,431	950	995	1,025
Recreational, leisure and community facilities	227	4,649	150	325	1,675
Waste management	250	250	250	250	250
Parks, open space and streetscapes	7,152	2,800	2,900	4,740	5,740
Other infrastructure	125	-	150	250	250
Total infrastructure	19,351	32,019	22,550	23,135	24,330
Total capital works expenditure	40,905	65,355	54,475	53,135	47,050
Represented by:					
New asset expenditure	10,101	11,425	10,750	12,750	13,250
Asset renewal expenditure	14,153	20,420	18,350	18,870	19,685
Asset expansion expenditure	4,293	3,135	-	-	-
Asset upgrade expenditure	12,358	30,375	25,375	21,515	14,115
Total capital works expenditure	40,905	65,355	54,475	53,135	47,050
Funding sources represented by:					
Grants	6,370	7,837	958	962	970
Contributions	27	-	-	-	-
Council cash	19,562	22,709	27,817	28,103	28,680
Asset Sales	350	400	400	400	400
Open Space reserve	3,140	3,723	5,000	6,000	7,000
Major Projects reserve	8,095	18,686	19,300	15,300	6,100
DCP Reserve	361	5,000	1,000	2,370	3,900
Borrowings	3,000	7,000	-	-	-
Total capital works expenditure	40,905	65,355	54,475	53,135	47,050

3.6 Statement of human resources for the four years ending 30 June 2027

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Projections		
			2024/2025 \$'000	2025/2026 \$'000	2025/27 \$'000
Staff expenditure					
Employee costs - operating	58,712	64,964	66,558	68,223	69,964
Employee costs - capital	4,697	4,567	4,679	4,794	4,911
Total staff expenditure	63,409	69,531	71,237	73,017	74,875
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	524.2	554.5	554.5	554.5	554.5
Total staff numbers	524.2	554.5	554.5	554.5	554.5

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2023/2024 \$'000	Comprises			
		Permanent Full Time \$'000	Part time \$'000	Casual \$'000	Temporary \$'000
Community Services	15,490	8,972	4,960	440	1,118
Corporate Services	12,678	10,965	1,227		486
Infrastructure Services	18,977	14,247	2,945	1,680	105
Planning and Environment Services	15,423	12,631	2,155	101	536
Total permanent staff expenditure	62,568	46,815	11,287	2,221	2,245
Other employee related expenditure	2,396				
Capitalised labour costs	4,567				
Total expenditure	69,531				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2023/2024	Comprises			
		Permanent Full Time	Part time	Casual	Temporary
Community Services	125.41	70.00	42.02	3.05	10.34
Corporate Services	97.20	82.32	11.88	-	3.00
Infrastructure Services	202.54	146.15	32.56	13.65	10.18
Planning and Environment Services	129.37	101.14	19.63	1.00	7.60
Total staff	554.52	399.61	106.09	17.70	31.12

Summary of Planned Human Resources Expenditure For the four years ended 30 June 2027

	2023/2024 \$'000	2024/2025 \$'000	2025/2026 \$'000	2026/2027 \$'000
Community Services				
Permanent - Full time	8,497	8,705	8,918	9,136
Women	6,903	7,072	7,245	7,422
Men	1,594	1,633	1,673	1,714
Persons of self-described gender				
Permanent - Part time	4,268	4,372	4,480	4,589
Women	3,987	4,084	4,185	4,287
Men	281	288	295	302
Persons of self-described gender				
Total Community Services	12,765	13,077	13,398	13,725
Corporate Services				
Permanent - Full time	9,777	10,016	10,261	10,512
Women	5,270	5,399	5,531	5,666
Men	4,507	4,617	4,730	4,846
Persons of self-described gender		-	-	-
Permanent - Part time	1,004	1,029	1,054	1,080
Women	1,004	1,029	1,054	1,080
Men	-	-	-	-
Persons of self-described gender		-	-	-
Total Corporate Services	10,781	11,045	11,315	11,592
Infrastructure Services				
Permanent - Full time	12,172	12,470	12,776	13,088
Women	2,701	2,767	2,835	2,904
Men	9,471	9,703	9,941	10,184
Persons of self-described gender		-	-	-
Permanent - Part time	1,131	1,159	1,187	1,217
Women	841	862	883	905
Men	290	297	304	312
Persons of self-described gender		-	-	-
Total Infrastructure Services	13,303	13,629	13,963	14,305
Planning and Environment Service				
Permanent - Full time	11,316	11,593	11,877	12,169
Women	5,320	5,450	5,584	5,721
Men	5,996	6,143	6,293	6,448
Persons of self-described gender		-	-	-
Permanent - Part time	1,838	1,883	1,929	1,976
Women	968	992	1,016	1,041
Men	870	891	913	935
Persons of self-described gender		-	-	-
Total Planning and Environment Service	13,154	13,476	13,806	14,145
Casuals, temporary and other expenditure	14,961	15,330	15,742	16,196
Capitalised labour costs	4,567	4,794	4,911	4,911
Total staff expenditure	69,531	71,237	73,016	74,873

	2023/2024 FTE	2024/2025 FTE	2025/2026 FTE	2026/2027 FTE
Community Services				
Permanent - Full time	66.00	67.62	69.28	70.97
Women	55.00	56.35	57.73	59.14
Men	11.00	11.27	11.55	11.83
Persons of self-described gender	-	-	-	-
Permanent - Part time	35.33	36.19	37.08	37.99
Women	32.69	33.49	34.31	35.15
Men	2.64	2.70	2.77	2.84
Persons of self-described gender	-	-	-	-
Total Community Services	101.33	103.81	106.36	108.96
Corporate Services				
Permanent - Full time	71.00	72.74	74.52	76.35
Women	39.00	39.96	40.93	41.94
Men	32.00	32.78	33.59	34.41
Persons of self-described gender	-	-	-	-
Permanent - Part time	9.39	9.62	9.86	10.10
Women	9.39	9.62	9.86	10.10
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Total Corporate Services	80.39	82.36	84.38	86.44
Infrastructure Services				
Permanent - Full time	110.60	113.31	116.09	118.93
Women	24.40	25.00	25.61	26.24
Men	86.20	88.31	90.48	92.69
Persons of self-described gender	-	-	-	-
Permanent - Part time	12.64	12.95	13.27	13.59
Women	9.39	9.62	9.86	10.10
Men	3.25	3.33	3.41	3.49
Persons of self-described gender	-	-	-	-
Total Infrastructure Services	123.24	126.26	129.36	132.52
Planning and Environment Services				
Permanent - Full time	88.80	90.97	93.20	95.49
Women	43.80	44.87	45.97	47.10
Men	45.00	46.10	47.23	48.39
Persons of self-described gender	-	-	-	-
Permanent - Part time	16.51	16.91	17.33	17.75
Women	9.56	9.79	10.03	10.28
Men	6.95	7.12	7.29	7.47
Persons of self-described gender	-	-	-	-
Total Planning and Environment Services	105.31	107.88	110.52	113.24
Casuals and temporary staff	113.97	116.76	119.62	122.55
Capitalised labour	30.28	31.02	31.78	32.56
Total staff numbers	554.52	568.09	582.02	596.28

4. Notes to Financial Statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1. Rates and Charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2023/2024 the FGRS cap has been set at 3.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.98%, (0.52% less than the rate cap of 3.5%). This will raise total rates and charges for 2023/2024 to \$123,785,977 (inclusive of waste management charge of \$12.888 million).

4.1.1(a)

The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Change \$'000	%
General rates*	104,038	109,494	5,456	5.24%
Municipal charge*	908	924	16	1.76%
Waste management charge	10,146	12,733	2,587	25.50%
Sub-total	115,092	123,151	8,059	7.00%
Waste management charge - Additional Bins	149	154	5	3.36%
Rates Adjustments	-40	-	40	-100.00%
Residential Vacant Land Rebate	-50	-100	-50	100.00%
Council Pensioner Discount	-789	-818	-29	3.68%
Supplementary rates and rate adjustments	1,693	990	-703	-41.52%
Interest on rates and charges	477	268	-209	-43.82%
Flood Rebate	-242	-	242	-100.00%
Rates - Legal Cost Recovered	-	141	141	100.00%
Total rates and charges	116,290	123,786	7,496	6.45%

*These items are subject to the rate cap established under the FGRS.

The difference between the rate increase of 2.98% and 6.45% is due to the annualised impact of supplementary rates raised in 2022/2023 and waste management charges.

4.1.1(b)

The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2022/2023 Budget cents/\$CIV*	2023/2024 Budget cents/\$CIV*	Change %
General rate for rateable residential properties	0.00249243	0.00251790	1.022%
General rate for rateable commercial properties	0.00336478	0.00339917	1.022%
General rate for rateable industrial properties	0.00398789	0.00402864	1.022%
General rate for rateable residential vacant properties	0.00498486	0.00503580	1.022%
General rate for rateable commercial vacant properties	0.00747729	0.00755370	1.022%
General rate for rateable industrial vacant properties	0.00747729	0.00755370	1.022%
General rate for rateable cultural & recreational properties	0.00149546	0.00151074	1.022%

4.1.1 (c)

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2022/2023 Budget \$'000	2023/2024 Budget \$'000		Change %
Residential	75,618	77,208	1,590	2.10%
Commercial	14,344	15,725	1,381	9.63%
Industrial	8,838	10,990	2,152	24.35%
Residential Vacant	2,292	2,753	461	20.11%
Commercial Vacant	1,723	1,458	-265	-15.38%
Industrial Vacant	1,168	1,303	135	11.56%
Cultural and recreational	55	57	2	3.64%
Total amount to be raised by general rates	104,038	109,494	5,456	5.24%

4.1.1 (d)

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2022/2023 Budget Number	2023/2024 Budget Number		Change %
Residential	40,650	41,835	1,185	2.92%
Commercial	2,480	2,521	41	1.65%
Industrial	1,211	1,214	3	0.25%
Residential Vacant	365	492	127	34.79%
Commercial Vacant	75	69	-6	-8.00%
Industrial Vacant	52	52	-	0.00%
Cultural and recreational	6	6	-	0.00%
Total number of assessments	44,839	46,189	1,350	3.01%

4.1.1 (e)

The basis of valuation to be used is the Capital Improved Value (CIV) in 2023/2024 and in 2022/2023.

4.1.1 (f)

The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2022/2023 Budget \$'000	2023/2024 Budget \$'000		Change %
Residential	30,338,928	30,663,755	324,827	1.07%
Commercial	4,262,980	4,626,122	363,142	8.52%
Industrial	2,216,238	2,727,953	511,715	23.09%
Residential Vacant	459,850	546,630	86,780	18.87%
Commercial Vacant	230,430	193,090	-37,340	-16.20%
Industrial Vacant	156,245	172,435	16,190	10.36%
Cultural and recreational	36,700	37,660	960	2.62%
Total value of land	37,701,371	38,967,645	1,266,274	3.36%

4.1.1. (g)

The municipal charge under section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2022/2023 Budget \$	Per Rateable Property 2023/2024 Budget \$		Change %
Municipal	20	20	-	0.00%

4.1.1(h)

The estimated total amount to be raised by municipal charges compared with the previous financial year.

Type of Charge	2022/2023 Budget \$	2023/2024 Budget \$		Change %
Municipal	896,780	923,780	27,000	3.01%

4.1.1. (i)

The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2022/2023 Budget \$	Per Rateable Property 2023/2024 Budget \$		Change %
Waste Management Charge 1 – 2 Services	233.00	292.30	59.30	25.45%
Waste Management Charge 2 – 3 Services	289.00	352.30	63.30	21.90%

4.1.1. (j)

The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2022/2023 Budget \$'000	2023/2024 Budget \$'000		Change %
Waste Management Charge 1 – 2 Services	4,230	4,897	667	15.77%
Waste Management Charge 2 – 3 Services	6,351	7,836	1,485	23.38%
Total	10,581	12,733	2,152	20.34%

4.1.1 (k)

The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2022/2023 Budget \$'000	2023/2024 Budget \$'000		Change %
General rates*	104,038	109,494	5,456	5.24%
Municipal charge*	908	924	16	1.76%
Waste management charge	10,146	12,733	2,587	25.50%
Supplementary rates and rate adjustments	1,693	990	-703	-41.52%
Total Rates and charges	116,785	124,141	7,356	6.30%

The difference between the rate increase of 2.98% and 6.30% is due to the annualised impact of supplementary rates and waste management charges.

4.1.1(l)

Fair Go Rates System Compliance (ESC)

Maribyrnong City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2022/2023 Budget \$	2023/2024 Budget \$
Total Annualised Rates & Municipal Charges	103,130,531	107,222,662
Number of rateable properties	44,839	46,189
Base Average Rate	2,300.02	2321.39
Maximum Rate Increase (set by the State Government)	1.75%	3.50%
Capped Average Rate	2,340.26	2,402.63
Maximum General Rates and Municipal Charges Revenue	104,935,315	110,975,455
Budgeted General Rates and Municipal Charges Revenue	104,934,988	110,417,643
Budgeted Supplementary Rates	1,097,049	990,431
Budgeted Total Rates (Including Supplementary Rates) and Municipal Charges Revenue	106,032,037	111,408,074

4.1.1. (m)

Any significant changes that may affect the estimated amounts to be raised by rates and charges. There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2023/2024: estimated \$990,431 and 2022/2023: \$1,693,049)
- Stage 3 valuations are used and Stage 4 is subject to Valuer General Certification.
- Valuation impacts.
- The variation of returned levels of value (e.g. valuation appeals).
- Changes of use of land such that ratable land becomes non-ratable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n)

Differential Rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- a general rate of 0.00251790 (0.00251790 cents in the dollar of CIV) for all ratable residential properties.
- a general rate of 0.00339917 (0.00339917 cents in the dollar of CIV) for all ratable commercial properties.
- a general rate of 0.00402864 (0.00402864 cents in the dollar of CIV) for all ratable industrial properties.
- a general rate of 0.00503580 (0.00503580 cents in the dollar of CIV) for all ratable residential vacant properties.
- a general rate of 0.00755370 (0.00755370 cents in the dollar of CIV) for all ratable commercial vacant properties.
- a general rate of 0.00755370 (0.00755370 cents in the dollar of CIV) for all ratable industrial vacant properties.
- a general rate of 0.00151074 (0.00151074 cents in the dollar of CIV) for all ratable Culture and Recreational properties.

For the purposes of identifying the types/classes of land applicable to each rate the properties are grouped in accordance with the Australian Valuation Property Classification Code (AVPCC) Categories, as adopted by the Valuer-General Victoria (VGV) for the 2023 Revaluation.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Residential Land

Characteristics:

Residential Land is any land;

- which is not Residential Vacant Land as described under the heading Vacant Residential land;
- on which a building is erected and the site is approved for occupation by the issue of an occupancy certificate from Council and the site is available or used for residential purposes.
- the primary use of which is residential; or
- which is unoccupied and is zoned residential under the Maribyrnong Planning Scheme.

Objective:

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the: Construction and maintenance of infrastructure assets; Development and provision of health and community services; and Provision of general support services.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2023/2024 financial year.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

The Act requires there to be a residential rate for the purposes of establishing differential rates.

Quantum:

Quantum is set as 1.0 in accordance with legislation.

Commercial Land

Characteristics:

Commercial Land is any land;

- which is not Commercial Vacant Land, as described under the heading Vacant Commercial land;
- on which a building designed or adapted for occupation is erected which is used for commercial purposes;
- which is used primarily for the sale of goods or services;
- which is used primarily for other commercial purposes.

Objective:

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the: Construction and maintenance of infrastructure assets; Development and provision of health and community services; and Provision of general support services.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2023/2024 financial year.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

The current rating differential is 1.35, or 35% higher than the residential land rate differential. Thus a commercial property will pay 35% more in rates than a residential land assuming both have the same valuation.

Quantum:

A 0.25 or 25% differential between commercial and Industrial property is deemed appropriate given the 'scale' of commercial activity is generally much higher than Industrial. It is recognised that these two rate groups underpin the financial and employment aspirations of Maribyrnong – if they are not strong and successful, it will be much harder for Maribyrnong to thrive.

Industrial Land

Characteristics:

Industrial Land is any land;

- which is not industrial vacant land under the heading vacant industrial land;
- on which a building is erected or the site is adapted for occupation and is used for industrial purposes;
- located in an industrial zone or other area in the Municipality.

Objective:

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the: Construction and maintenance of infrastructure assets; Development and provision of health and community services; and Provision of general support services.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2023/2024 financial year.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council.

The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

This rating differential currently is 1.60, thus 60% higher than the residential land rate differential. Thus, an industrial property will pay 60% more in rates than a residential property assuming they have the same valuation.

Quantum:

A 0.25 or 25% differential between commercial and Industrial property is deemed appropriate given the 'scale' of commercial activity is generally much higher than Industrial. It is recognised that these two rate groups underpin the financial and employment aspirations of Maribyrnong – if they are not strong and successful, it will be much harder for Maribyrnong to thrive.

Residential Vacant Land

Characteristics:

Residential Vacant Land

Residential Vacant Land is any land which is zoned residential under the Maribyrnong Planning Scheme and on which there is no dwelling or other building designed or adapted for occupation. It includes a land on which:

- a planning permit authorising the subdivision of the land has been issued; and
- no principal place of residence exists on the subdivided land.
- an occupancy certificate is not yet issued from Council for residential purposes.

Objective:

The objective of this differential rate is to:

- promote responsible land management through appropriate maintenance and development of the land
- encourage prompt development of vacant residential land and attract new residents to the Maribyrnong; and
- ensure that all ratable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:
 - Construction and maintenance of infrastructure assets;
 - Development and provision of health and community services;
 - Provision of economic development and general support services.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

This rating differential currently is 2.0, thus 100% higher than the residential property rate differential. Thus, a Residential Vacant Land property will pay 100% more in rates than a residential property assuming the same valuation.

Quantum:

For people / businesses who have purchased land with the intent to develop, an increase in rate is a small factor when compared to the costs they will incur with development, and the subsequent higher rate value (not differential) which will apply post development.

Commercial Vacant Land

Characteristics:

Commercial Vacant Land

Commercial Vacant land is any land on which no building is erected but which, by reason of its locality and zoning under the Maribyrnong Planning Scheme, would - if developed - be or be likely to be used primarily for Commercial Purposes.

Objective:

The objective of the rate is to encourage development for commercial purposes and ensure that the owners of the land having the characteristics of Commercial Vacant Land make an equitable financial contribution to the cost of carrying out Council's functions.

The Vacant Commercial Land differential is higher than the Residential Land differential for a number of reasons, including;

- To assist in the management of sustainable growth across metropolitan Melbourne;
- Council's financial commitment to economic development initiatives;
- Promote commercial development within the appropriate zone municipal areas;
- Reducing the possibility that land holders not progressing in reasonable time to develop the land may impede the ability of other businesses to access suitable land for their own commercial use.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

This rating differential currently is 3.0, thus 300% higher than the residential property rate differential. Thus, a Commercial Vacant Land property will pay 300% more in rates than a residential property assuming the same valuation.

Quantum:

For people / businesses who have purchased land with the intent to develop, an increase in rate is a small factor when compared to the costs they will incur with development, and the subsequent higher rate value (not differential) which will apply post development.

Industrial Vacant Land

Characteristics:

Industrial Vacant Land

Industrial Vacant land is any land on which no building is erected but which, by reason of its locality and zoning under the Maribyrnong Planning Scheme, would - if developed - be or be likely to be used primarily for Industrial Purposes.

The objective of this rate is to encourage development for industrial purposes and ensure that the owners of the land make an equitable financial contribution to the cost of carrying out Council's functions. Encouragement includes:

- Promoting land owners to develop their land, to bring about increased community benefits as covered in the 'Developed Industrial Land' discussion;
- Reducing the possibility that land holders not progressing in reasonable time to develop the land may impede the ability of other businesses to access suitable land for their own industrial use.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

This rating differential currently is 3.0, thus 300% higher than the residential property rate differential. Thus, a Commercial Vacant Land property will pay 300% more in rates than a residential property assuming the same valuation.

Quantum:

For people / businesses who have purchased land with the intent to develop, an increase in rate is a small factor when compared to the costs they will incur with development, and the subsequent higher rate value (not differential) which will apply post development.

Cultural & Recreational Lands

Characteristics:

Any land which is not rateable Land which is specifically set aside for the use of cultural and recreational activities whereby the members do not derive a financial benefit or profit from the activities.

The Act effectively provides for properties used for indoor/outdoor activities to be differentially rated. For the 2022-23 rating year Council will provide a concession to 6 properties coded with a description of 'Cultural and Recreational Lands' in Council's rate records. The residential rate is applied to these properties and then a 40 per cent discount on rates is apportioned to each property. It is considered that these clubs provide a benefit to the general community. This includes 1 Boat Club, 1 Golf course, 2 Tennis Clubs and 2 Bowling clubs.

Objective:

The following are the objectives of differential rates currently adopted for the different property types. To ensure that the promotion of cultural, heritage and recreational activity occurs within Council's municipal district and that this is supported in a way that encourages appropriate activity and development. Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under The Act.

Type and Class:

Under the provisions of the Cultural and Recreational Land Act 1963, the Council levies an amount of rates payable in respect of recreational lands that cater for sporting activities on the land.

Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2023/2024 financial year.

Geographic Location:
Wherever located within the municipal district.

Use of Differential rate:
The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:
The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning
The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:
The Act requires there to be an appropriate rate for the purposes of establishing differential rates for cultural & recreational lands.

Quantum:
This rating differential currently is 0.6, thus 40% lower than the residential property rate differential. Thus, a Cultural and Recreational property will pay 40% less in rates than a residential property assuming the same valuation.

4.1.2 Statutory Fees and Fines

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Change	
			\$'000	%
Infringements	8,274	8,326	52	0.63%
Infringements and costs	2,489	2,489	-	0.00%
Magistrate Court Payments	125	100	(25)	-20.00%
Town planning fees	1,330	1,093	(237)	-17.82%
Land information certificates	90	137	47	52.22%
Permit	557	628	71	12.75%
Other statutory fees	299	327	28	9.36%
Total statutory fees and fines	13,164	13,100	(64)	-0.49%

4.1.3 User Fees

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Change	
			\$'000	%
Aged and health services	325	260	-65	-20.00%
Leisure centre and recreation	5,116	5,322	206	4.03%
Child care/children's programs	82	92	10	12.20%
Parking	3,074	3,200	126	4.10%
Registration and other permits	746	728	-18	-2.41%
Building services	632	699	67	10.60%
Cemetery fees	130	130	-	0.00%
Other fees and charges	2,222	2,121	-101	-4.55%
Total user fees	12,327	12,552	225	1.83%

4.1.4 Grants – Operating & Capital

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Change \$'000 %	
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	2,318	3,709	1,391	60%
State funded grants	12,670	10,739	-1,931	-15%
Total grants received	14,988	14,448	-540	-4%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants - general purpose	567	2,307	1,740	307%
Health Support Programs	915	759	-156	-17%
Recurrent - State Government				
Aged care	452	452	-	0%
Community safety	496	406	-90	-18%
Libraries	650	638	-12	-2%
Maternal and child health	921	822	-99	-11%
School Crossing Supervisors	325	325	-	0%
Total recurrent grants	4,326	5,709	1,383	32%
Non-recurrent - Commonwealth Government				
Others	-	-	-	-
Non-recurrent - State Government				
Community Network	1,397	110	-1,287	-92%
Community Support	2,083	545	-1,538	-74%
Health Support Programs	29	-	-29	-100%
Open space	14	-	-14	-100%
Social Plannig and Equality	20	97	77	385%
Non-recurrent - Others	20	-	-20	-100%
Total non-recurrent grants	3,563	752	-2,811	-79%
Total operating grants	7,889	6,461	-1,428	-18%
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	305	358	53	17%
Financial Assistance Grants - Local Roads	153	-	-153	-100%
Recurrent - State Government				
Others	-	-	-	-
Total recurrent grants	458	358	-100	-22%
Non-recurrent - Commonwealth Government				
Roads	378	285	-93	-25%
Non-recurrent - State Government				
Buildings	4,033	6,010	1,977	49%
Roads	576	-	-576	-100%
Footpath and Cycleways	146	-	-146	-100%
Recreational, Leisure and Community Facilities	-	1,334	1,334	
Parks, Open Space and Streetscapes	1,494	-	-1,494	-100%
Non-recurrent - Other				
Roads - other	14	-	-14	-100%
Total non-recurrent grants	6,641	7,629	988	15%
Total capital grants	7,099	7,987	888	13%
Total Grants	14,988	14,448	-540	-4%

4.1.5 Contributions

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Change	
			\$'000	%
Monetary	3,318	3,215	-103	-3.10%
Non-monetary	0	0		
Total contributions	3,318	3,215	-103	-3.10%

4.1.6 Net gain/ (loss) on disposal of property, infrastructure, plant and equipment

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Change	
			\$'000	%
Proceeds of Sale	350	400	50	14%
Write Down Value of Assets Disposed	(1,732)	(1,740)	-8	.46%
Total Net gain/(loss) on disposal of property, infrastructure, plant and equipment	(1,382)	(1,340)	42	-3.04%

4.1.7 Other Income

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Change	
			\$'000	%
Interest	3,137	4,800	1,663	53.01%
Other rent	1,080	1,150	70	6.48%
Others	1,025	437	-588	-57.37%
Total other income	5,242	6,387	1,145	21.84%

4.1.8 Employee Costs

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Change	
			\$'000	%
Wages and salaries	50,315	55,772	5,457.00	10.85%
WorkCover	1,524	1,396	(128.00)	-8.40%
Superannuation	5,200	6,062	862.00	16.58%
Fringe Benefit Tax (FBT)	251	250	-1	0.00%
Other	1,422	1,484	62.00	4.36%
Total employee costs	58,712	64,964	6,252.00	10.65%

4.1.9 Material and Services

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Change	
			\$'000	%
Activation & Festivals	1,499	1,146	-353	-23.55%
Arts & Culture	796	805	9	1.13%
Asset Management	3,287	3,679	392	11.93%
Civil Works & Amenity	6,822	5,663	-1,159	-16.99%
Community Care	760	685	-75	-9.87%
Compliance Regulatory Services	1,645	584	-1,061	-64.50%
Diversity & Inclusion	139	-	-139	-100.00%
Environmental Services	690	1,078	388	56.23%
Facility Management	2,312	1,832	-480	-20.76%

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000		Change \$'000 %
Information Technology Services	4,128	4,546	418	10.13%
Library Services	724	765	41	5.66%
Major Projects & Strategic Relationships	142	292	150	105.63%
Maribyrnong Aquatic Centre	1,111	1,058	-53	-4.77%
Maternal & Child Health	193	208	15	7.77%
Media & Communications	529	482	-47	-8.88%
Neighbourhood Community Centres	136	141	5	3.68%
Parking & Local Laws	1,613	2,997	1,384	85.80%
Parks and Open Space	4,445	4,064	-381	-8.57%
Revenue & Valuations	667	758	91	13.64%
Risk Management	1,457	1,439	-18	-1.24%
Sport and Recreation	766	759	-7	-0.91%
Strategic Planning	663	772	109	16.44%
Waste Management	10,394	12,633	2,239	21.54%
Youth Services	264	259	-5	-1.89%
Capital improvement program	8,526	7,609	-917	-10.76%
Others	9,476	6,772	-2,704	-28.54%
Total materials and services	63,184	61,026	-2,158	-3.42%

4.1.10 Depreciation

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000		Change \$'000 %
Property	3,544	3,667	123	3.47%
Plant & equipment	2,450	2,535	85	3.47%
Infrastructure	12,631	13,071	440	3.48%
Total depreciation	18,625	19,273	648	3.48%

4.1.11 Amortisation - Right of use assets

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000		Change \$'000 %
Right of use assets	1,348	1,419	71	5.27%
Total amortisation - right of use assets	1,348	1,419	71	5.27%

4.1.12 Other Expenses

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000		Change \$'000 %
External Audit	65	65	-	0.00%
Other Audit Services	128	143	15	11.72%
Councillors Allowance	299	299	-	0.00%
Citizenship Ceremonies	22	22	-	0.00%
Election Costs	2	70	68	3400.00%
Total other expenses	516	599	83	16.09%

4.2 Balance Sheet

4.2.1 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2022/2023 \$	Budget 2023/2024 \$	2024/2025 \$	Projections 2025/2026 \$	2026/2027 \$
Amount borrowed as at 30 June of the prior year	-	3,000	9,490	8,607	7,697
Amount proposed to be borrowed	3,000	7,000	-	-	-
Amount projected to be redeemed	-	-510	-883	-910	-938
Amount of borrowings as at 30 June	3,000	9,490	8,607	7,697	6,759

4.2.2 Leases by Category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2022/2023 \$	Budget 2023/2024 \$
Right-of-use assets		
Property	591	149
Vehicles	3,114	2,334
Other, etc.	376	255
Total right-of-use assets	4,081	2,738
Lease liabilities		
Current lease Liabilities		
Land and buildings	487	173
Plant and equipment	938	952
Other, etc.	-	-
Total current lease liabilities	1,425	1,125
Non-current lease liabilities		
Land and buildings	172	-
Plant and equipment	2,665	1,775
Other, etc.	-	-
Total non-current lease liabilities	2,837	1,775
Total lease liabilities	4,262	2,900

4.3 Statement of changes in equity

4.3.1 Reserves

	Balance at beginning of reporting period \$'000	Transfer from Accumulated surplus \$'000	Transfer to Accumulated surplus \$'000	Balance at end of reporting period \$'000
Forecast Actual 2022/2023				
(a) Asset revaluation reserves	950,255	-	-	950,255
Asset revaluation reserves	950,255	-	-	950,255
Major projects	37,199	7,855	(9,134)	35,920
Unfunded Super	4,573	50	-	4,623
Plant	1,059	300	-	1,359
Footscray Cemetery	1,082	530	-	1,612
Statutory	31,912	3,130	(3,140)	31,902
Developer Contribution (DCP)	8,851	51	(361)	8,541
Carried forward grants & Council funds	10,215	9,510	(10,215)	9,510
Total Other Reserves	94,891	21,426	(22,850)	93,467
Total Reserves	1,045,146	21,426	(22,850)	1,043,722
Budget 2023/2024				
(a) Asset revaluation reserves	950,255	-	-	950,255
Asset revaluation reserves	950,255	-	-	950,255
Major projects	35,920	9,692	(9,389)	36,223
Unfunded Super	4,623	50	-	4,673
Plant	1,359	300	-	1,659
Footscray Cemetery	1,612	500	-	2,112
Statutory	31,902	3,000	(4,488)	30,414
Developer Contribution (DCP)	8,541	151	(5,000)	3,692
Carried forward grants & Council funds	9,510	-	(9,510)	-
Total Other Reserves	93,467	13,693	(28,387)	78,773
Total Reserves	1,043,722	13,693	(28,387)	1,029,028

4.4 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2023/2024 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.4.1 Summary

	Forecast Actual 2022/2023 \$'000	Budget 2023/2024 \$'000	Changes \$'000	%
Property	21,559	30,501	8,942	41%
Plant & Equipment	3,886	5,640	1,754	45%
Infrastructure	23,986	36,823	12,837	54%
Total Capital & Improvement Works Program 2023/2024	49,431	72,964	23,533	48%

Capital & Improvement Works Program	Project Cost	Asset Expenditure Types				Asset Improve ment Works	Summary of Funding Sources						
For The Year Ending 30 June 2024	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
Property	30,501	3,909	2,226	18,526	3,135	2,705	7,344	-	7,000	-	715	6,481	8,961
Plant & Equipment	5,640	900	4,640	-	-	100	-	-	-	400	-	-	5,240
Infrastructure	36,823	6,616	13,554	11,849	-	4,804	643	5,000	-	-	3,773	12,418	14,989
Total Capital & Improvement Works Program 2023/2024	72,964	11,425	20,420	30,375	3,135	7,609	7,987	5,000	7,000	400	4,488	18,899	29,190

Capital & Improvement Works Program	Project Cost	Asset Expenditure Types				Asset Improvement Works	Summary of Funding Sources						
For The Year Ending 30 June 2024	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
Property													
- Land	790	-	-	200	-	590	-	-	-	-	715	-	75
- Buildings	29,711	3,909	2,226	18,326	3,135	2,115	7,344	-	7,000	-	-	6,481	8,886
Total Property	30,501	3,909	2,226	18,526	3,135	2,705	7,344	-	7,000	-	715	6,481	8,961
Plant And Equipment													
- Computers And Telecommunications	1,220	900	320	-	-	-	-	-	-	-	-	-	1,220
- Fixtures, Fittings And Furniture	100	-	-	-	-	100	-	-	-	-	-	-	100
- Library Books	920	-	920	-	-	-	-	-	-	-	-	-	920
- Plant, Machinery And Equipment	3,400	-	3,400	-	-	-	-	-	-	400	-	-	3,000
Total Plant And Equipment	5,640	900	4,640	-	-	100	-	-	-	400	-	-	5,240
Infrastructure													
- Roads	22,813	-	11,546	10,175	-	1,092	643	5,000	-	-	-	8,738	8,432
- Bridges	365	350	-	-	-	15	-	-	-	-	-	15	350
- Footpath And Cycleways	2,394	-	198	620	-	1,576	-	-	-	-	-	108	2,286
- Drainage	1,431	-	1,100	331	-	-	-	-	-	-	-	331	1,100
- Recreational, Leisure And Community Facilities	4,699	4,141	285	223	-	50	-	-	-	-	1,423	3,226	50
- Parks, Open Space And Streetscapes	4,746	2,000	300	500	-	1,946	-	-	-	-	2,350	-	2,396
- Waste Management	375	125	125	-	-	125	-	-	-	-	-	-	375
Total - Infrastructure	36,823	6,616	13,554	11,849	-	4,804	643	5,000	-	-	3,773	12,418	14,989
Total - Capital Works	72,964	11,425	20,420	30,375	3,135	7,609	7,987	5,000	7,000	400	4,488	18,899	29,190

4.4.2 Current Budget New Works

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types					Summary of Funding Sources						
			Capital Works				Asset Improve- ment Works							
Ref	Capital Works & Asset Improvement Programs	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP1	Property													
CAP2	Land Improvements													
CAP3	LAND - Quarry Park remediation upgrade	200			200							200		-
CAP4	Contamination Remediation Works	515			-		515					515		-
CAP5	Land Remediation - Asbestos Removal	75					75							75
CAP6	Total Land Improvements	790	-	-	200	-	590	-	-	-	-	715	-	75
CAP7	Total Land	790	-	-	200	-	590	-	-	-	-	715	-	75
CAP8	Buildings													
CAP9	Civic Precinct Redevelopment	3,450			3,450								226	3,224
CAP10	Community Centres, Arts and Libraries													-
CAP11	Footscray library NEXT/ Creative west	300	300											300
CAP12	Bluestone Church Arts Space Forecourt - Construction	60			60									60
CAP13	Griffith & Baird Waterside Artworks Concrete Slab (Construction)	100		100										100
CAP14	Artsbox Fit out & Accessibility Upgrades	10					10							10
CAP15	Painting Maintenance of Libraries	250					250							250
CAP16	Council's Art Collection storage during Civic Centre construction	28					28							28
CAP17	Early Years and Young People													

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types					Summary of Funding Sources						
			Capital Works				Asset Improve ment Works							
Ref	Capital Works & Asset Improvement Programs	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP18	Maribyrnong Community Centre Kindergarten redevelopment Extend and refurbishment of the MCC	300			300									300
CAP19	Maribyrnong Community Centre - Kindergarten Expansion Project (DET) Construction - Maribyrnong Kinder Expansion	833				833		833						-
CAP20	Clare Court Children's Centre - Proximity Card Readers & Digital Keypad	120					120							120
CAP21	Maribyrnong River Children's Centre - Detailed Design – Includes Laundry, waste bin enclosure, gate and fence	50		50										50
CAP22	Angliss childrens centre - Internal refurbishment works	715			715			715						-
CAP23	Kingsville - Internal refurbishment works	375			375			375						-
CAP24	North Maidstone - Internal refurbishment works	337			337			337						-
CAP25	Aquatic and Leisure Centres	-												-
CAP26	MAC - Waterslide and splash park (Y2 - construction)	2,000				2,000		2,000						-
CAP27	MAC - Stage 3 investigation and Dry Change Rooms	30					30							30
CAP28	MAC - Plant Renewal	206					206							206
CAP29	MAC - Building Improvement	231					231							231
CAP30	MAC - HVAC Replacement - Year 2 - CONSTRUCTION	981		981										981

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types					Summary of Funding Sources						
			Capital Works				Asset Improve ment Works							
Ref	Capital Works & Asset Improvement Programs	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP31	Sport and Recreation Facilities													
CAP32	Footscray Trugo Club Pavilion - Detailed design	100	100											100
CAP33	Hansen Reserve Pavilion - Construction - year 1 of 2	500			500									500
CAP34	Pennell Reserve Pavilion - Detailed design	200	200											200
CAP35	Dobson Reserve Pavilion - Detailed design	200	200											200
CAP36	McIvor Reserve - Indoor Stadium - Schematic design and business plan/strategy	800	800											800
CAP37	Yarraville Oval Pavilion - Concepts and Elevations	21					21							21
CAP38	Parks and Gardens													-
CAP39	City Design - Public Toilet design (per Council's Public Toilet Strategy)	55	55											55
CAP40	Pipemakers Park - Visitor Centre Toilets works	200			200									200
CAP41	Public Realm													-
CAP42	Sunshine Transport Precinct Activation - Walking & Cycling Network	1,750			1,750			1,750						-
CAP43	Building Maintenance Renewal	920					920							920
CAP44	Total Buildings	15,122	1,655	1,131	7,687	2,833	1,816	6,010	-	-	-	-	226	8,886
CAP45	Total - Property	15,912	1,655	1,131	7,887	2,833	2,406	6,010	-	-	-	715	226	8,961
CAP46	Plant and Equipment													
CAP47	Computers and Telecommunications													-

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types					Summary of Funding Sources						
			Capital Works				Asset Improve ment Works							
Ref	Capital Works & Asset Improvement Programs	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP48	IT - Infrastructure and End User Device Renewals	300		300										300
CAP49	IT - Single Customer View (SCV)	900	900											900
CAP50	Public Library PC Renewal (Year 2 - Across 5 libraries)	20		20										20
CAP51	Total - Computers and Telecommunications	1,220	900	320	-	-	-	-	-	-	-	-	-	1,220
CAP52	Fixtures, fittings and furniture													
CAP53	Community Services Facilities Furniture Replacement	100					100							100
CAP54	Total - Fixtures, fittings and furniture	100	-	-	-	-	100	-	-	-	-	-	-	100
CAP55	Library Books													
CAP56	Library Collections	920		920			-							920
CAP57	Total - Library Books	920	-	920	-	-	-	-	-	-	-	-	-	920
CAP58	Plant, Machinery and Equipment													
CAP59	Fleet Renewal Program	3,400		3,400							400			3,000
CAP60	Total - Plant, Machinery and Equipment	3,400	-	3,400	-	-	-	-	-	-	400	-	-	3,000
CAP61	Total - Plant and Equipment	5,640	900	4,640	-	-	100	-	-	-	400	-	-	5,240
CAP62	Infrastructure													
CAP63	Roads													
CAP64	FCAA - Joseph Road Public Realm Works	6,000			6,000				5,000					1,000
CAP65	Cowper St - Construction (Year 2 of 2)	1,390			1,390									1,390
CAP66	Roads and Footpaths													-
CAP67	Road resurfacing works													

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types					Summary of Funding Sources						
			Capital Works				Asset Improve ment Works							
Ref	Capital Works & Asset Improvement Programs	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP68	Road Resurfacing - Distributor Roads (Year 2 of 2)	2,000		2,000										2,000
CAP69	Road reconstruction including kerb and channel													-
CAP70	Gilbert Street (Butler-Errol) - BRAYBROOK	350		350										350
CAP71	Hawkhurst Street, YARRAVILLE (Reconstruction: Francis to Francis St)	2,000		2,000				358						1,642
CAP72	Road Improvement Program													
CAP73	Forward design for unsealed roads	100		100										100
CAP74	Misc civil design works for future years	300		300										300
CAP75	Laneways													-
CAP76	Lynch laneway -Construction and Sealing of Laneway	600		600										600
CAP77	Duckworth Lane Yarraville Upgrade	175			175			175						-
CAP78	Henry Street Road and Laneway Rehabilitation	110		110				110						-
CAP79	City Design													
CAP80	City Design - Barkly Street, West Footscray (detailed designs)	200					200							200
CAP81	City Design - Beachley Street, Braybrook (shopping precinct upgrades, matching a \$200k grant from the State)	200					200							200
CAP82	City Design - Bunbury Street Upgrade (detailed design) DCP Project	300					300							300
CAP83	City Design - Seddon Village public realm works (concept designs)	150					150							150

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types					Summary of Funding Sources						
			Capital Works				Asset Improve ment Works							
Ref	Capital Works & Asset Improvement Programs	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP84	City Design - Yarraville Village level crossing removal project (concept designs)	200					200							200
CAP85	Total - Roads	14,075	-	5,460	7,565	-	1,050	643	5,000	-	-	-	-	8,432
CAP86	Bridges													
CAP87	Cruickshank Footbridge Yr. 2 construction	350	350											350
CAP88	Total - Bridges	350	350	-	-	-	-	-	-	-	-	-	-	350
CAP89	Footpath and Cycleways													
CAP90	Cycleways													
CAP91	Active transport behaviour change and minor works program	300					300							300
CAP92	Active transport Geelong road stage 2	220			220									220
CAP93	Bicycle Trail Lighting	300					300							300
CAP94	Active Transport design works	200					200							200
CAP95	Footpath Renewal Program													
CAP96	Blandford Street	55		55										55
CAP97	Campbell Street	9					9							9
CAP98	Mcnab Avenue	8					8							8
CAP99	Ovens Street	22		22										22
CAP100	Paramount Road	20		20										20
CAP101	Rippon Street	2					2							2
CAP102	Pedestrian Crossing													
CAP103	Charles St - Kingsville - Pedestrian Operated Signals	250					250							250
CAP104	Elphinstone St - Footscray - Pedestrian Operated Signals	350					350							350

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types					Summary of Funding Sources						
			Capital Works				Asset Improve ment Works							
Ref	Capital Works & Asset Improvement Programs	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP105	MAC Carpark Raised Crossing	50					50							50
CAP106	Footscray Central Pedestrian Priority Treatment (per Footscray Masterplan and Public Realm Plan) City Design	100					100							100
CAP107	Moreland St - Footscray - Construction	400			400									400
CAP108	Total - Footpath and Cycleways	2,286	-	97	620	-	1,569	-	-	-	-	-	-	2,286
CAP109	Drainage													
CAP110	28 Ormond Road	100		100										100
CAP111	283 Ballarat Road	100		100										100
CAP112	Butler Street outfall / Cranwell Reserve shared path	100		100										100
CAP113	46 Graingers Road	100		100										100
CAP114	90 Churchill Road	100		100										100
CAP115	Drainage - relining existing drains & construction	200		200										200
CAP116	Drainage - minor works program	400		400										400
CAP117	Total - Drainage	1,100	-	1,100	-	-	-	-	-	-	-	-	-	1,100
CAP118	Recreational, Leisure and Community Facilities													
CAP119	Hansen Reserve Basketball Court and Skate Elements Plaza	50					50							50
CAP120	Electronic Scoreboard - Scovell Reserve	123			123							123		-
CAP121	Total - Recreational, Leisure and Community Facilities	173	-	-	123	-	50	-	-	-	-	123	-	50
CAP122	Parks, Open Space and Streetscapes													-
CAP123	Public Art	154					154							154

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types					Summary of Funding Sources						
			Capital Works				Asset Improve ment Works							
Ref	Capital Works & Asset Improvement Programs	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP124	Public Art Renewal	46					46							46
CAP125	Lae Street Nursery - construction of a new park	400	400											400
CAP126	Footscray Park Pond - Landscaping & Remedial Works	500			500							500		-
CAP127	Fence at Medway Golf Course	400					400							400
CAP128	Maribyrnong Reserve Integrated Masterplan	75					75							75
CAP129	Stony Creek Plan Implementation	200					200					200		-
CAP130	Streetscape & Hard Surfaces Renewal	50					50							50
CAP131	Pipemakers Park Masterplan Review	51					51							51
CAP132	Emergency markers along the river	50					50					50		-
CAP133	Recreation and Open Space Audit	150					150							150
CAP134	Open Space Minor Asset Renewal	750					750							750
CAP135	Playground renewal	300		300										300
CAP136	Bellairs Reserve - Design	20					20							20
CAP137	RecWest Footscray and Shorten Reserve - Construction Yr. 1	1,500	1,500									1,500		-
CAP139	Raileigh Street Carpark pop up park - Conversion from pop up to permanent	100	100									100		-
CAP140	Total - Parks, Open Space and Streetscapes	4,746	2,000	300	500	-	1,946	-	-	-	-	2,350	-	2,396
CAP141	Waste Management													
CAP142	Waste Management - Public Place Recycling	125					125							125
CAP143	Waste Management - Bin Replacement	250	125	125										250
CAP144	Total - Waste	375	125	125	-	-	125	-	-	-	-	-	-	375

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types					Summary of Funding Sources						
			Capital Works				Asset Improve ment Works							
Ref	Capital Works & Asset Improvement Programs	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP145	Total Infrastructure	23,105	2,475	7,082	8,808	-	4,740	643	5,000	-	-	2,473	-	14,989
CAP146	Total Capital Works 2023/2024	44,657	5,030	12,853	16,695	2,833	7,246	6,653	5,000	-	400	3,188	226	29,190

4.4.3 Capital Works Carried Forward From the 2022/2023 Year

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types				Asset Improvement Works	Funding						
	Capital Works Program - Carried Forward from the 2022/2023 Year	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP147	Buildings													
CAP148	Civic Precinct Redevelopment (multiyear projects)	9,250			9,250					7,000			2,250	-
CAP149	Aquatic and Leisure Centres	-											-	-
CAP150	MAC - Waterslide and splash park (Y2 - construction)	2,000	2,000										2,000	-
CAP151	MAC - HVAC Replacement - Year 2 - CONSTRUCTION	829		829									829	-
CAP152	Sport and Recreation Facilities												-	-
CAP153	Mclvor Reserve Soccer Pavilion Change rooms upgrade - design in progress - Construction	1,198			1,198			1,184					14	-
CAP154	Community Centres, Arts and Libraries												-	-
CAP155	Pipemakers Park - Visitor Centre and Machine Shop	174	174										174	-
CAP156	Annual Early Years Facility Playground Upgrade Program (Maribyrnong CC)	191			191								191	-
CAP157	Yarraville/Norfolk Street Children's Centre - Building Blocks Planning Grant (DET)	206					206	150					56	-
CAP158	Operations Centre Washbay & Compliance Works	266		266									266	-
CAP159	FCAC Warehouse and 47 Moreland St - HVAC - Detailed Design	93					93						93	-
CAP160	Maribyrnong Community Centre - Expansion Supporting Works	302				302							302	-

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types				Asset Improvement Works	Funding						
	Capital Works Program - Carried Forward from the 2022/2023 Year	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP161	Early Years and Young People												-	-
CAP162	Church Street Children Centre - New Entrance Canopy	80	80										80	-
CAP163	Total Buildings	14,589	2,254	1,095	10,639	302	299	1,334	-	7,000	-	-	6,255	-
CAP164	Roads													-
CAP165	Cowper St - Construction (Year 2 of 2)	2,610			2,610								2,610	-
CAP166	Roads and Footpaths												-	-
CAP167	Road Improvement												-	-
CAP168	Road Renewal - Thompson Street - Seg 01 - Seg 02: Gamon - Dead End	300		300									300	-
CAP169	Alice Street: Fehon St to Dead End	237		237									237	-
CAP170	Gwelo Street: Aliwal to Bizana	313		313									313	-
CAP171	Dudley Street: Leigh to Barkly	385		385									385	-
CAP172	Road Renewal - Summerhill Road - West Footscray (Ballarat to Essex)	1,729		1,729									1,729	-
CAP173	Road reconstruction including kerb and channel												-	-
CAP174	Sims Street - (Windsor-Ruby) - BRAYBROOK	73		73									73	-
CAP175	Myalla Street - (Darnley-Duke) - BRAYBROOK	81		81									81	-
CAP176	Summerhille road	1,000		1,000									1,000	-
CAP177	Swan Street - (Essex St to end)	626		626									626	-
CAP178	Naismith Street - (Gordon-Dead End) - WEST FOOTSCRAY	105		105									105	-

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types				Asset Improvement Works	Funding						
	Capital Works Program - Carried Forward from the 2022/2023 Year	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP179	Newell Street, FOOTSCRAY (Reconstruction: Nicholson to Moore St)	793		793									793	-
CAP180	Road Refurfacing													
CAP181	Adrian Court - (Adrian-Dead End) - BRAYBROOK	16		16									16	-
CAP182	Stony Rise - (Bend-Dead End) - MARIBYRNONG	0.30					0.30						0	-
CAP183	Adelaide Street - (Naismith-Essex) - FOOTSCRAY	50		50									50	-
CAP184	Breen Street - (South-Scotland) - BRAYBROOK	7					7						7	-
CAP185	Dodd Street - (Ballarat-Balmoral) - BRAYBROOK	11		11									11	-
CAP186	Errol Street - (Cranwell-Ballarat) - BRAYBROOK	17		17									17	-
CAP187	Exhibition Street - (Glamis-Robbs) - WEST FOOTSCRAY	10					10						10	-
CAP188	Owen Street - (Gordon-Skyline) - FOOTSCRAY	25		25									25	-
CAP189	Richelieu Street - (Suffolk-Ballarat) - MAIDSTONE	28		28									28	-
CAP190	Fabian Court - (Dead End-Grandview) - MARIBYRNONG	6					6						6	-
CAP191	Muriel Reidy Street - (Eveline - William Cooper) MARIBYRNONG	19		19									19	-
CAP192	Middleton Street - (Hargreaves - Dead End) BRAYBROOK	29		29									29	-
CAP193	River Street - (Rosamond - Rowe) MARIBYRNONG	74		74									74	-

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types				Asset Improvement Works	Funding						
	Capital Works Program - Carried Forward from the 2022/2023 Year	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP194	Lisa Court - (Dead End - Dead End) BRAYBROOK	10					10						10	-
CAP195	Jade Court - (Opal - End) BRAYBROOK	12		12									12	-
CAP196	Leunig Place - (Railway - Dead End) FOOTSCRAY	11		11									11	-
CAP197	Leigh Street - (Liverpool - Dead End) FOOTSCRAY	14		14									14	-
CAP198	River Street - (Rowe - Gordon) MARIBYRNONG	70		70									70	-
CAP199	Tottenham Parade	9					9						9	-
CAP200	Williamstown Road - (Geelong - Geelong) KINGSVILLE	34		34									34	-
CAP201	Williamstown Road - (Geelong - Geelong) SEDDON	34		34									34	-
CAP202	Total - Roads	8,738	-	6,086	2,610	-	42	-	-	-	-	-	8,738	-
CAP203	Drainage													
CAP204	Drainage Condition Audit	331			331								331	-
CAP205	Total - Drainage	331	-	-	331	-	-	-	-	-	-	-	331	-
CAP206	Bridges													
CAP207	Footscray Park - Rock walls and Shelter (Investigate replace and construct) - Structural bridges rectification	15					15						15	-
CAP208	Total - Bridges	15	-	-	-	-	15	-	-	-	-	-	15	-
CAP209	Footpath													
CAP210	Cuming Street	2					2						2	-

	For The Year Ending 30 June 2024	Project Cost	Asset Expenditure Types				Asset Improvement Works	Funding						
	Capital Works Program - Carried Forward from the 2022/2023 Year	2023/2024 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Improvement \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP211	Ballarat Road	101		101									101	-
CAP212	Hoadley Court	3					3						3	-
CAP213	Ryan Street	1					1						1	-
CAP214	Shelley Street	1					1						1	-
CAP215	Total - Footpath and Cycleways	108	-	101	-	-	7	-	-	-	-	-	108	-
CAP216	Sport and Recreation Facilities													
CAP217	Johnson Reserve Pavilion - Detail Design (22/23)	80			80								80	-
CAP218	Mclvor Reserve - Fencing at Hockey and Soccer Club	285		285									285	-
CAP219	Mclvor Reserve Hockey Pavillion - Social Room	20			20								20	-
CAP220	Hansen Reserve - Sports Playing Field and Lighting (Year 2 of 2)	1,000	1,000										1,000	-
CAP221	Footscray Park - West Lawn (Year 2 of 2)	1,300	1,300									1,300	-	-
CAP222	Seddon Village Public Toilet (Year 2 of 2)	179	179										179	-
CAP223	Quarry Park New Park - Landscape Upgrade and Capping (Year 2 of 2)	1,662	1,662										1,662	-
CAP224	Total - Recreational, Leisure and Community Facilities	4,526	4,141	285	100	-	-	-	-	-	-	1,300	3,226	-
CAP225	Total Capital Works carry forward from 2022/2023	28,307	6,395	7,567	13,680	302	363	1,334	-	7,000	-	1,300	18,673	-
CAP226	Total Capital Works 2023/2024 (Including C/fwd)	72,964	11,425	20,420	30,375	3,135	7,609	7,987	5,000	7,000	400	4,488	18,899	29,190

4.5 Summary of Planned Capital Works Expenditure for the years ending 30 June 2025, 2026 & 2027

2024/2025	Asset Expenditure Types					Funding Sources							
	Total	New	Renewal	Expansion	Upgrade	Total	Asset Sales	Grants	Contribution	Open Space reserve	Major Projects & Other Reserve	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property													
Land	5,000	5,000	-	-	-	5,000		-	-	5,000		-	-
Land improvements	200	-	-	-	200	200		-	-			200	-
Total Land	5,200	5,000	-	-	200	5,200	-	-	-	5,000	-	200	-
Buildings	22,750	3,750	4,000	-	15,000	22,750		-	-		17,150	5,600	-
Total Buildings	22,750	3,750	4,000	-	15,000	22,750	-	-	-	-	17,150	5,600	-
Total Property	27,950	8,750	4,000	-	15,200	27,950	-	-	-	5,000	17,150	5,800	-
Plant and Equipment													
Plant, machinery and equipment	1,825	-	1,825	-	-	1,825	400	-	-			1,425	-
Fixtures, fittings and furniture	-	-	-	-	-	-		-	-			-	-
Computers and telecommunications	1,220	900	320	-	-	1,220		-	-			1,220	-
Library books	930	-	930	-	-	930		-	-			930	-
Total Plant and Equipment	3,975	900	3,075	-	-	3,975	400	-	-	-	-	3,575	-
Infrastructure													
Roads	16,850	-	7,950	-	8,900	16,850		958	1,000		2,150	12,742	-
Bridges	200	-	200	-	-	200		-	-			200	-
Footpaths and cycleways	1,100	-	750	-	350	1,100		-	-			1,100	-
Drainage	950	-	525	-	425	950		-	-			950	-
Recreational, leisure and community facilities	150	-	150	-	-	150		-	-			150	-
Waste management	250	-	250	-	-	250		-	-			250	-
Parks, open space and streetscapes	2,900	1,100	1,300	-	500	2,900		-	-			2,900	-
Other infrastructure	150	-	150	-	-	150		-	-			150	-
Total Infrastructure	22,550	1,100	11,275	-	10,175	22,550	-	958	1,000	-	2,150	18,442	-
Total Capital Works Expenditure	54,475	10,750	18,350	-	25,375	54,475	400	958	1,000	5,000	19,300	27,817	-

2025/2026	Asset Expenditure Types					Funding Sources							
	Total	New	Renewal	Expansion	Upgrade	Total	Asset Sales	Grants	Contribution	Open Space reserve	Major Projects & Other Reserve	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property													
Land	6,000	6,000	-	-	-	6,000		-	-	6,000		-	-
Land improvements	200	-	-	-	200	200		-	-			200	-
Total Land	6,200	6,000	-	-	200	6,200	-	-	-	6,000	-	200	-
Buildings	19,750	3,750	4,000	-	12,000	19,750		-	870		13,150	5,730	-
Total Buildings	19,750	3,750	4,000	-	12,000	19,750	-	-	870	-	13,150	5,730	-
Total Property	25,950	9,750	4,000	-	12,200	25,950	-	-	870	6,000	13,150	5,930	-
Plant and Equipment													
Plant, machinery and equipment	1,850	-	1,850	-	-	1,850	400	-	-			1,450	-
Fixtures, fittings and furniture	-	-	-	-	-	-		-	-			-	-
Computers and telecommunications	1,250	900	350	-	-	1,250		-	-			1,250	-
Library books	950	-	950	-	-	950		-	-			950	-
Total Plant and Equipment	4,050	900	3,150	-	-	4,050	400	-	-	-	-	3,650	-
Infrastructure													
Roads	15,250	-	7,450	-	7,800	15,250		962	1,500		2,150	10,638	-
Bridges	200	-	200	-	-	200		-	-			200	-
Footpaths and cycleways	1,125	-	775	-	350	1,125		-	-			1,125	-
Drainage	995	-	580	-	415	995		-	-			995	-
Recreational, leisure and community facilities	325	-	325	-	-	325		-	-			325	-
Waste management	250	-	250	-	-	250		-	-			250	-
Parks, open space and streetscapes	4,740	2,100	1,890	-	750	4,740		-	-			4,740	-
Other infrastructure	250	-	250	-	-	250		-	-			250	-
Total Infrastructure	23,135	2,100	11,720	-	9,315	23,135	-	962	1,500	-	2,150	18,523	-
Total Capital Works Expenditure	53,135	12,750	18,870	-	21,515	53,135	400	962	2,370	6,000	15,300	28,103	-

2026/2027	Asset Expenditure Types					Funding Sources							
	Total	New	Renewal	Expansion	Upgrade	Total	Asset Sales	Grants	Contribution	Open Space reserve	Major Projects & Other Reserve	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property													
Land	7,000	7,000	-	-	-	7,000		-	-	7,000		-	-
Land improvements	200	-	-	-	200	200		-	-			200	-
Total Land	7,200	7,000	-	-	200	7,200	-	-	-	7,000	-	200	-
Buildings	11,450	3,250	4,250	-	3,950	11,450		-	2,100		3,950	5,400	-
Total Buildings	11,450	3,250	4,250	-	3,950	11,450	-	-	2,100	-	3,950	5,400	-
Total Property	18,650	10,250	4,250	-	4,150	18,650	-	-	2,100	7,000	3,950	5,600	-
Plant and Equipment													
Plant, machinery and equipment	1,850	-	1,850	-	-	1,850	400	-	-			1,450	-
Computers and telecommunications	1,250	900	350	-	-	1,250		-	-			1,250	-
Library books	970	-	970	-	-	970		-	-			970	-
Total Plant and Equipment	4,070	900	3,170	-	-	4,070	400	-	-	-	-	3,670	-
Infrastructure													
Roads	14,050	-	7,950	-	6,100	14,050		970	1,800		2,150	9,130	-
Bridges	200	-	200	-	-	200		-	-			200	-
Footpaths and cycleways	1,140	-	790	-	350	1,140		-	-			1,140	-
Drainage	1,025	-	610	-	415	1,025		-	-			1,025	-
Recreational, leisure and community facilities	1,675	-	325	-	1,350	1,675		-	-			1,675	-
Waste management	250	-	250	-	-	250		-	-			250	-
Parks, open space and streetscapes	5,740	2,100	1,890	-	1,750	5,740		-	-			5,740	-
Other infrastructure	250	-	250	-	-	250		-	-			250	-
Total Infrastructure	24,330	2,100	12,265	-	9,965	24,330	-	970	1,800	-	2,150	19,410	-
Total Capital Works Expenditure	47,050	13,250	19,685	-	14,115	47,050	400	970	3,900	7,000	6,100	28,680	-

5. Financial Performance Indicators

5a Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted performance indicators – Service

Indicator		Measure	Notes	Actual 2021/2022	Forecast 2022/2023	Target 2023/2024	Target Projections			Trend +/-
				2024/2025	2025/2026	2026/2027				
Governance										
Satisfaction with community consultation and engagement	Community satisfaction rating out of 100 with the consultation and engagement efforts of Council			67	68	69	70	70	70	+
Roads										
Sealed local roads below the intervention level	Number of kms of sealed local roads below the renewal intervention level set by Council/kms of sealed local roads	1		99.44%	96.20%	96.16%	96.16%	95.87%	95.39%	-
Statutory planning										
Planning applications decided within the relevant required time	Number of planning application decisions made within the relevant required time / Number of decisions made			67.48%	65.00%	70.00%	74.97%	74.97%	74.97%	+
Waste management										
Kerbside collection waste diverted from landfill	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	2		40.78%	42.80%	44.90%	47.15%	49.50%	51.98%	+

Targeted performance indicators – Financial

Indicator	Measure	Notes	Actual 2021/2022	Forecast 2022/2023	Target 2023/2024	Target Projections			Trend +/-
						2024/2025	2025/2026	2026/2027	
Liquidity									
Working Capital	Current assets / current liabilities	3	379.30%	420.05%	384.10%	349.17%	320.24%	321.75%	-
Obligations									
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	4	95.94%	142.34%	263.56%	220.99%	198.41%	161.51%	o
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	78.06%	74.85%	76.11%	76.55%	77.03%	77.67%	-
Efficiency									
Expenditure level	Total expenses / no. of property assessments		\$2,982.49	\$3,194.72	\$3,303.50	\$3,325.53	\$3,413.62	\$3,410.65	+

Key to Target Trend:

+ Increase in Council's overall targets

o Maintaining Council's overall targets

- Decrease in Council's overall targets

Notes to indicators

1. Sealed local roads below the intervention level: The initial drop in % (2020/21 vs 2021/2022) reflects the change in calculation method, from previously the OSI (Overall Service Index) to PCI (Pavement Condition Index). We believe using the PCI is more indicative of the condition on field, and reflects the reality on site. The four year projection is not a downward trend per se, but rather a minor year on year oscillation within that 95% - 96% band. This reflects a natural variation in the condition state distribution of its road assets.
2. Kerbside collection waste diverted from landfill:
3. Working Capital: Working capital is forecast to decrease in 2023/2024 year due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.
4. Asset renewal: This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.
5. Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

5b Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual 2021/2022	Forecast 2023/2024	Budget 2023/2024	2024/2025	Projections 2025/2026	2026/2027	Trend +/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	4.42%	5.41%	6.57%	6.85%	6.99%	7.48%	+
Liquidity									
Unrestricted cash	Unrestricted cash / current liabilities	2	155.56%	202.24%	207.87%	180.06%	162.34%	178.11%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0.00%	2.58%	7.67%	6.70%	5.79%	4.92%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	3	0.00%	0.01%	0.57%	0.91%	0.88%	0.85%	+
Indebtedness	Non-current liabilities / own source revenue	3	2.90%	4.45%	7.28%	6.16%	6.13%	4.89%	+
Stability									
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.33%	0.30%	0.32%	0.32%	0.33%	0.33%	o
Efficiency									
Revenue level	General rates and municipal charges / no. of property assessments		\$2,262.82	\$2,295.91	\$2,397.78	\$2,434.77	\$2,513.90	\$2,541.53	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to Indicators

1. Adjusted underlying result - An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.
2. Unrestricted Cash – Unrestricted cash is forecast to decrease in 2023/2024 year due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.
3. Obligations - Trend indicates that borrowings are required to fund future city infrastructure projects.

6. Summary of Financial Position

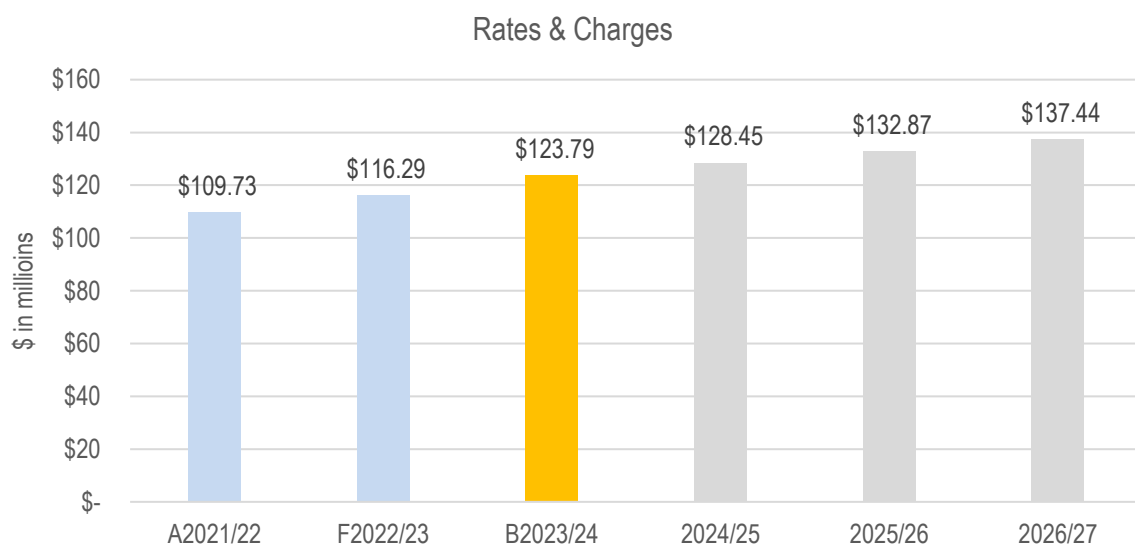
The following reports provide detailed analysis to support and explain the budget reports in the previous section.

This section includes the following analysis and information:

6.1 Summary of Financial Position

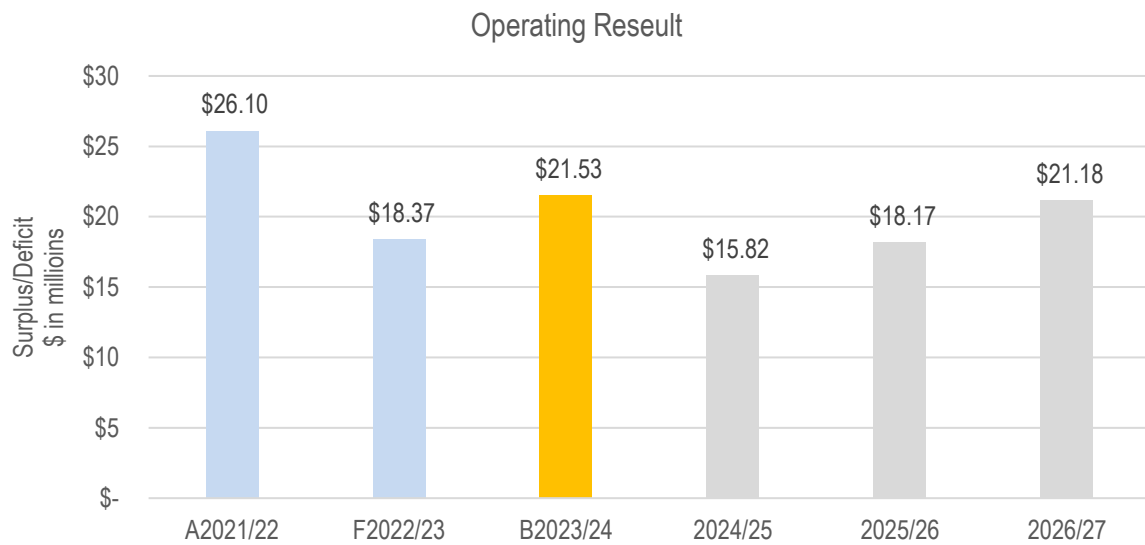
Council has prepared a Budget for the 2023/2024 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

6.1.1 Rates & Charges



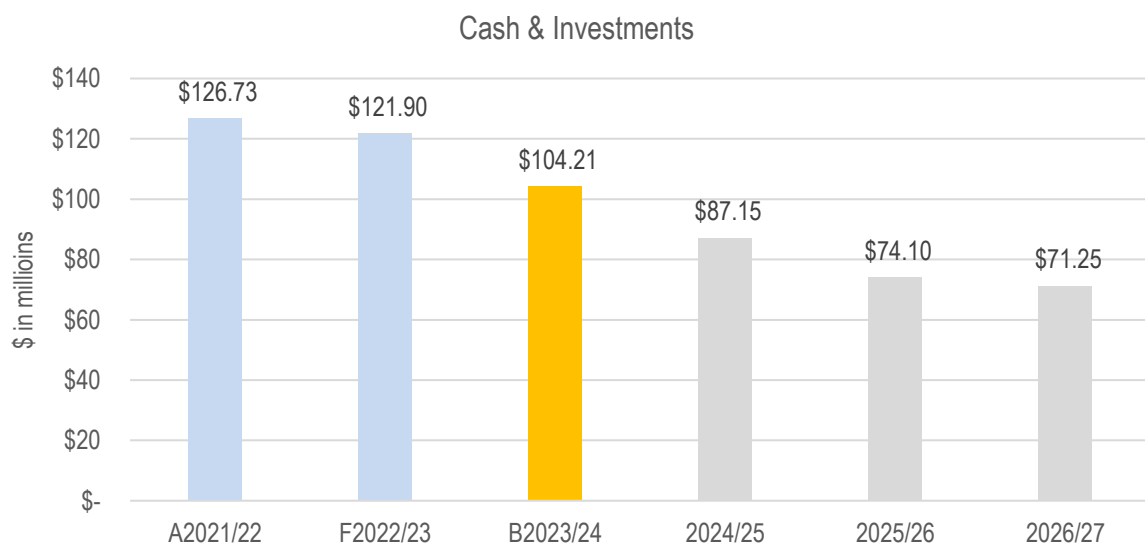
It is proposed that the average rates increase by 2.98% (rate cap 3.5%) for the 2023/2024 year, raising total rates and charges of \$123.79 million, including \$0.990 million generated from supplementary rates. This will result in an increase in total revenue from rates and service charges of 6.45%. The difference between the rate cap of 2.98% and 6.45% is due to the annualised impact of supplementary rates raised in 2022/2023 and increase in waste service charge.

6.1.2 Operating Result



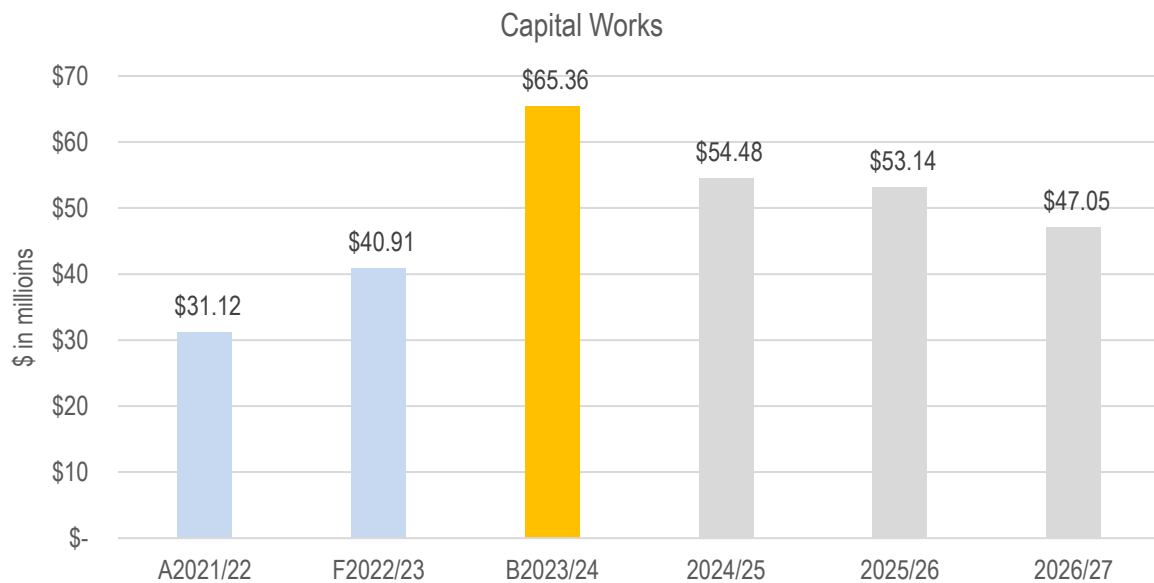
The expected operating result for the 2023/2024 year is a surplus of \$21.52 million, which is an increase of \$3.16 million over forecast of 2022/2023.

6.1.3 Cash & Investments



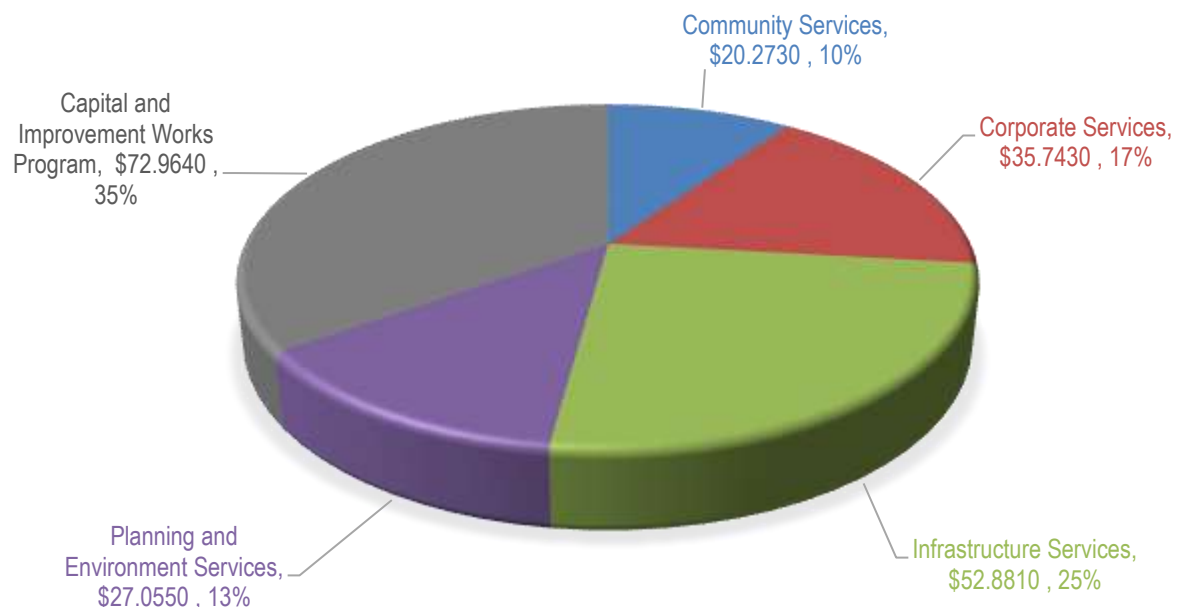
Cash and Investments is forecast to decrease over 4 years due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.

6.1.4 Capital Works



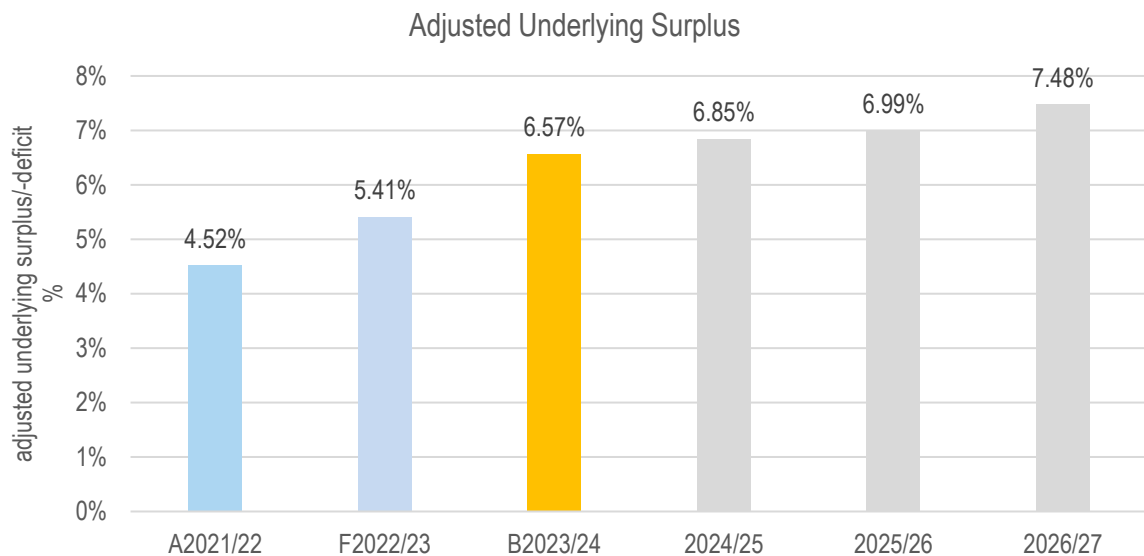
The capital works program for the 2023/2024 year is expected to be \$65.36 million. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. This year's program includes a number of major building projects. (Capital works is forecast to be \$40.91 million for the 2022/2023 year).

6.1.5 Council Expenditure Allocations (\$ million)



The previous chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

6.1.6 Financial Sustainability

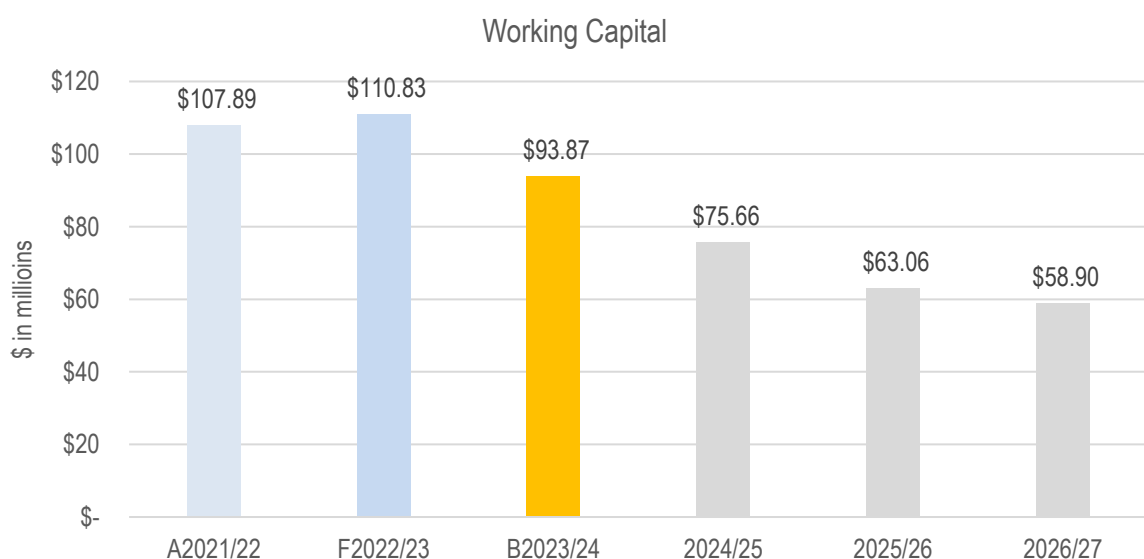


The adjusted underlying result, which excludes items such as non-recurrent capital grants and contributions is a surplus of \$8.413 million for 2022/2023 forecast and will remain at the similar level of \$10.683 million for 2023/2024. Some of the improvement works carried forward from 2022/2023 to 2023/2024 which affects the underlying surplus of both years.

A high level Projections for the years 2023/2024 to 2026/2027 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The adjusted underlying result, which is a measure of financial sustainability, shows an increasing surplus over the four year period.

6.1.7 Financial Position

The financial position (working capital) is expected to decrease by \$16.96 million when compare from 2022/2023 forecast to 2023/2024 budget. This is mainly due to spending of capital works.



The key outcomes are as follows:

- Financial sustainability - Cash and investments is forecast to decrease from 2022/2023 forecast actuals of \$110.83 million to \$93.87 million.
- Service delivery strategy – Service levels have been maintained throughout the four year period. Despite this, operating surpluses are forecast in years 2023/2024 to 2025/2026.
- Borrowing strategy – New borrowings will be required in 2022/2023 and in 2023/2024.

7. Rating Information

7.1 Rating Information

Introduction

The rating system determines how Council will raise the total budgeted funds. It does not affect the total amount of money to be raised by Council, but rather the relative share of revenue contributed by each property type.

The Local Government Act 1989 requires that the rating system provide a “reasonable degree of stability in the level of the rates burden”.

Financial Management Principles

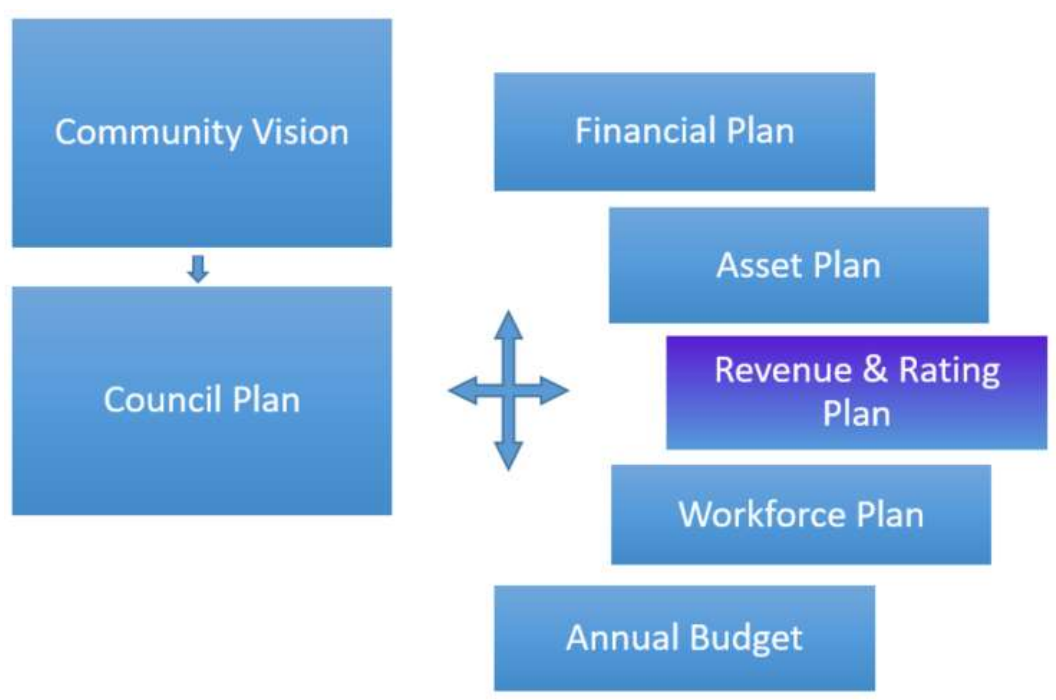
The Local Government Act prescribes the key principles of sound financial management for councils. All councils are required to implement and establish budgeting and reporting frameworks that are consistent with the following principles:

- Manage financial risks faced by Council prudently, having regard to economic circumstances.
- Pursue spending and rating policies that are consistent with a reasonable degree of stability in the level of the rate burden.
- Ensure that decisions and actions have regard to financial effects on future generations.
- Ensure full, accurate and timely disclosure of financial information relating to the Council.

These broad fiscal principles are reflected in the Revenue and Rating Plan.

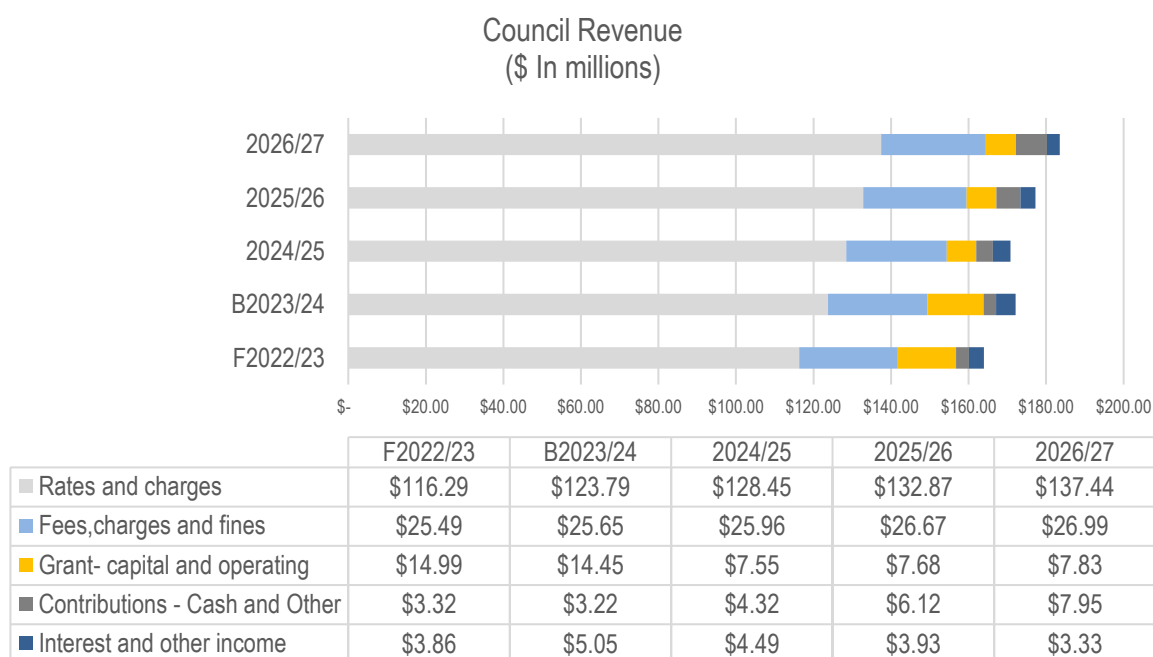
Relationship to other Plans and Processes

Council uses a number of planning processes and instruments to conduct operations. They enable us to identify and raise the necessary funds to provide services, balance competing needs and maintain the City’s assets and facilities. The following illustration shows the Rating Strategy in the context of Council’s other key strategic and financial planning processes and instruments:



Total Revenue

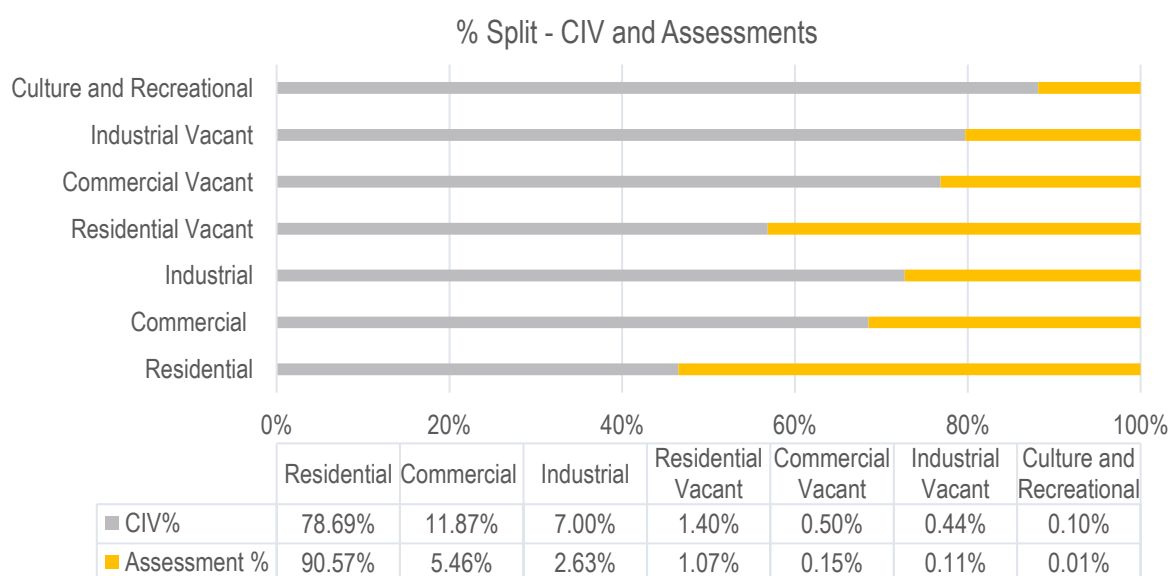
The City of Maribyrnong levies property rates under the Local Government Act 1989 with rates being the Council's main revenue source. The following chart provides a breakdown Council's key revenue sources in 2023/2024 and for the following 3 years under the Revenue and Rating Plan.



This chart shows that rates are the Council main revenue source, accounting for 71.9% (\$23.79 million) of total income. Rates and charges revenue is raised by rates levied, municipal charge or waste charges levied.

Rateable Assessments and Valuations

The following chart shows the distribution of rate assessments (by number) in the City of Maribyrnong. The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year. The following chart shows the % breakdown of rate assessments compared to the % breakdown by valuation (\$CIV):



This chart shows that, whilst residential assessments account for the vast majority (90.57%) of the total number of rateable assessments, they account for only 78.69% of total CIV (reflecting the lower average assessment size for residential properties). Conversely, commercial and industrial assessments, with a combined 8.09% of rateable assessments (by number), account for a combined 18.87% of total CIV (reflecting larger average assessment size).

Rating Structure

The current (2022/2023) City of Maribyrnong rating structure is as follows:

Type or class of land		2022/2023 cents/\$CIV*
General rate for rateable residential properties	100%	0.00249243
General rate for rateable commercial properties	135%	0.00336478
General rate for rateable industrial properties	160%	0.00398789
General rate for rateable Residential vacant properties	200%	0.00498486
General rate for rateable Commercial vacant properties	300%	0.00747729
General rate for rateable Industrial vacant properties	300%	0.00747729
General rate for rateable Cultural and Recreational properties	60%	0.00149546

- Municipal Charge \$20 or waste charge 1 \$233 and waste charge 2 \$289
- Rebate for pensioners (in addition to State funded pensioners rates remission scheme) of 50% of total rates and charges up to a maximum of \$204.85.
- Residential Vacant Land Rebate (new) – The objective is to provide the rate relief to the residential vacant land owners whose current differential is 200% to residential ratepayers. Upon application the rebate applied is 50% of the residential vacant land rate provided the Certificate of Occupancy is issued within 18 months of the completed building demolition.
- Provisions for the deferment and/or waivers of rates and charges in specific hardship cases including the flood affected properties.

The (2023/2024) City of Maribyrnong rating structure is as follows:

Type or class of land		2023/2024 cents/\$CIV*
General rate for rateable residential properties	100%	0.00251790
General rate for rateable commercial properties	135%	0.00339917
General rate for rateable industrial properties	160%	0.00402864
General rate for rateable Residential vacant properties	200%	0.00503580
General rate for rateable Commercial vacant properties	300%	0.00755370
General rate for rateable Industrial vacant properties	300%	0.00755370
General rate for rateable cultural and recreational properties	60%	0.00151074

- Municipal Charge \$20 or waste charge 1 \$292.20 and waste charge 2 \$352.30
- Rebate for pensioners (in addition to State funded pensioners rates remission scheme) of 50% of total rates and charges up to a maximum of \$211.
- Provisions for the deferment and/or waivers of rates and charges in specific hardship cases including the COVID-19 Financial Hardship policy.
- Residential Vacant Land Rebate – The objective is to provide the rate relief to the residential vacant land owners whose current differential is 200% to residential ratepayers. Upon application the rebate applied is 50% of the residential vacant land rate provided the Certificate of Occupancy is issued within 18 months of the completed building demolition.

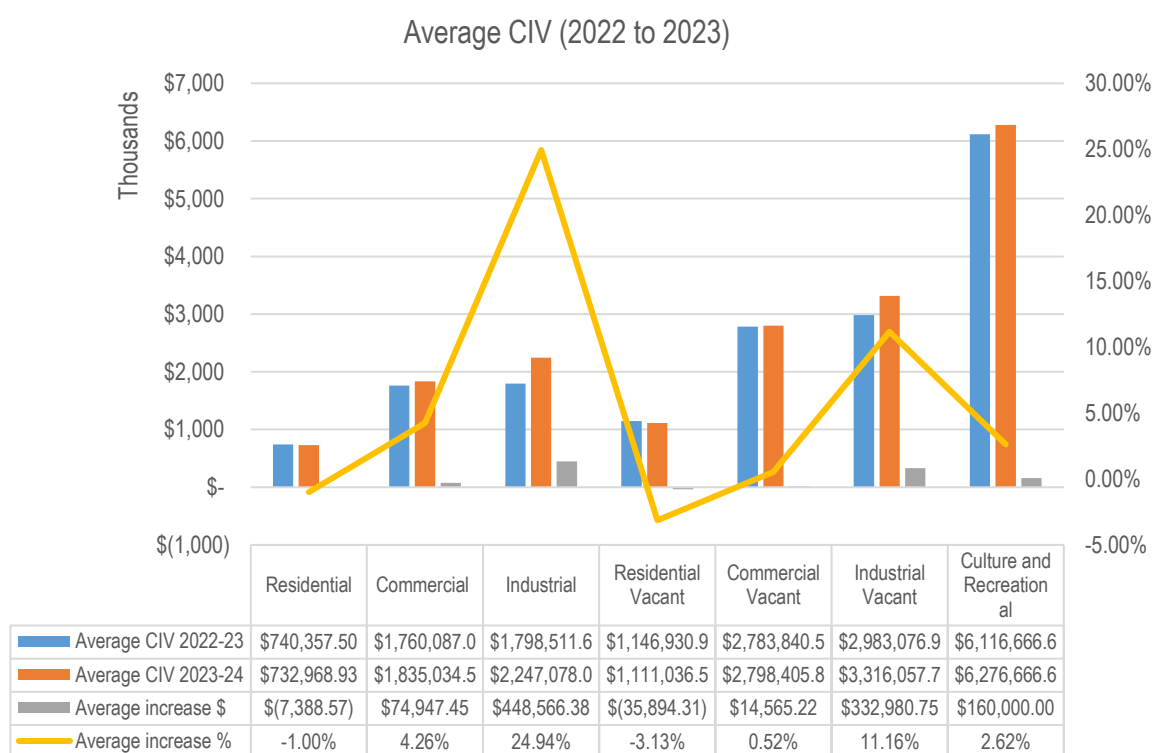
Valuation System

Capital Improved Value (CIV)

Maribyrnong City Council has in the past levied rates based on the Net Annual Value (NAV) of rateable property in the City. This has reflected the history of The City of Maribyrnong as an inner-city council with a high proportion of commercial and industrial assessments. Maribyrnong was one of six councils in Victoria that still use the NAV system (Melbourne City, Port Phillip, Yarra, Whittlesea and Glen Eira). In February 2019, Maribyrnong Council decided (in principle) to change over to the capital improved value (CIV) system of rating from 2019/20 onwards. This decision was confirmed in April 2019. This proposition was then explored further during early 2019 as part of the community engagement process. Based on this, this Rating Strategy changed from the NAV system to CIV rating on 1 July 2019.

2023 Revaluation Outcomes

The chart below shows the impact of the most recent property revaluation in the City of Maribyrnong (returned in 2023). It shows the change in average CIV per assessment (by type) and the % change from 2022 to 2023.



This shows that the industrial sector is to have increased in value over the previous 12 month period (24.94% increase). The average residential assessment has decreased in value by 1.00%, with the average commercial assessment increasing by 4.26%.

Supplementary Valuations

Whilst the Council budget and the Rating Strategy is based on a 'snapshot' of the City rate base at the present point in time, Council is continually adding new rate assessments throughout the rating year. New property developments, including subdivisions, strata (unit) developments, consolidations, as well as property improvements and renovations to existing properties, lead to supplementary valuations.

The long-term average of supplementary valuations is that these add approximately 1.0% to 1.5% to Council's valuation base (CIV) each year. This is included in Council's Long-term financial strategy. In 2023/2024, in the current property market climate, supplementary valuations are assumed to be approximately 1%.

Fair Go Rates System' (Rate Cap)

Planning for future rate increases has therefore been an important component of the Strategic Resource Planning and the Rating Strategy process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2023/2024 the FGRS cap has been set at 3.50% however Council has decided to pass only 2.98% increase. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The FGRS is overseen by the Essential Services Commission. The current LTFP applies the following assumed rate cap/rate increase assumptions:

4 Years Budget	Yr1	Yr2	Yr3	Yr4
Year	2023/2024	2024/2025	2025/2026	2027/28
Assumed Rate Increase	2.98%	2.75%	2.50%	2.50%

Revenue Raising Principles

In considering what rating tools and mechanisms are appropriate and equitable, Council must deal with all facets of the rating structure. This includes the valuation, budgetary requirements, differential rating and broad taxation principles. It must also consider rebates and concessions, as well as how to deal with situations of genuine hardship. With the goal of balancing service levels to meet the needs and expectations of the community, it must adopt a rating and charge system that will adequately resource its operations.

Public Goods' and the 'Benefit' Principle:

A key determinant for Council to consider in a broader revenue policy sense is whether a service or activity should be funded from rates or through user charges (or through a combination of both). In determining if services should be funded by specific user charges or through rates, Council considers whether services are either entirely or partially 'public goods'. 'Public goods' are those services that provide a broad benefit to the community rather than a particular benefit to specific, identifiable individuals or groups. In the case of 'public goods', it is often difficult or impractical to exclude non-payers from the flow of benefits or to attribute costs to that user group.

Where possible, Council sets user charges based on the cost of provision of those services where there is clearly a direct line of benefit to users (i.e.; waste collection service). At the same time small scale services or those where it would be difficult to reliably attribute costs or collect fees are funded through rates.

Stability and Fiscal Responsibility:

Council ensures that the rating strategy is consistent with the principles of sound financial management. It also needs to be fiscally responsible and sustainable in the context of the adopted Long-term financial strategy. The Local Government Act (1989) requires that Council "...pursue spending and rating policies that are consistent with a reasonable degree of stability in the level of the rates burden".

In this regard, it is Council's goal to minimise the impact of variations and fluctuations in the property market on the relative share of rates and charges paid by different ratepayer groups/sectors.

Balancing of Needs/Affordability:

A key goal in the rating strategy (together the Council's budgeting process) is balancing the competing community demands and needs of keeping rate increases as low as practicable (and within the State-wide rate cap). Rate setting and budgeting needs to be done whilst ensuring that the current and future needs of the community are adequately accounted for in terms of services, facilities and infrastructure.

Equity Principle:

This is a broad principle that applies to all public sector taxation. It includes so-called 'horizontal' and 'vertical' equity. Horizontal equity means that those in the same position (e.g. with the same property value) should be treated the same. Vertical equity in respect to property taxation means that higher property values should incur higher levels of tax.

Efficiency Principle:

This principle means that, in a technical sense, the rating system applied should not unduly interfere with the efficient operation of the economy. For Local Government, rates should be consistent with the policy objectives of Council.

Simplicity:

The simplicity principle refers to both administrative ease (and therefore lower administrative cost) and to the ability of ratepayers to understand how the rating system works. This second aspect aims to make the rating system transparent and capable of being questioned and challenged by ratepayers.

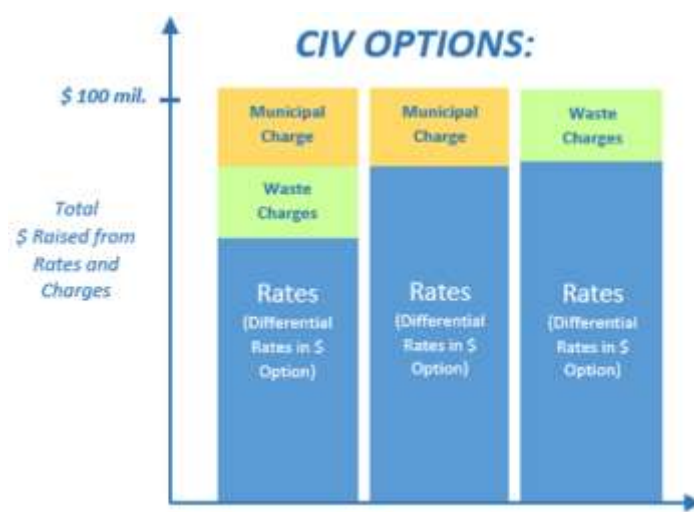
Capacity to Pay:

Council also takes into account the impacts on different ratepayers and service user groups and their capacity to pay. The rating strategy is based on Council's view of the most equitable, fair and fiscally responsible mix of rates and charges for the City of Maribyrnong under CIV rating.

Rates and Charges 'Mix' Options

By changing to CIV rating, this makes more rates and charges options available to Council to achieve a fair and equitable distribution of the rating burden on the community.

These are shown below:



The 'mix' of rates and charges is applied by Council can only be applied to raise the same budgeted total amount of rates and charges according to the adopted Council budget. Each of the rates and charges options that are available to Council under CIV rating is addressed below:

Municipal Charge

Under the Local Government Act 1989, Councils that use the CIV system of rating also have the option of applying a flat annual municipal charge. A Municipal Charge is not permitted where NAV rating is applied. The purpose of a municipal charge as part of an overall rate mix is to provide a base revenue pool to cover part of Council's base administrative and governance cost structure. It does not fluctuate with and is independent of market-driven property valuations.

As a flat charge (applies equally to all assessments across the valuation spectrum), a Municipal Charge will impact on lower value assessments (i.e.; which are mostly residential) proportionately more than on higher value assessments (which are mostly commercial and industrial).

Under the Local Government Act 1989, a municipal charge may be levied on all rateable assessments, including residential, commercial and industrial. The maximum amount of revenue that may be raised from a municipal charge is 20% of total rates and charges levied. In Maribyrnong's case, that equates to approximately \$22.0 million.

Waste Charge

Under the Local Government Act 1989, Councils are able to levy a waste charge to recoup the costs of providing the weekly waste and recycling collection and disposal services. A waste charge is allowed to be used under either the NAV or the CIV system but has not been applied in the City of Maribyrnong in the past.

Key features of a waste charge are:

- Waste charges are a compulsory (non-optional) fee-for-service charge levied only on those receiving the service. These are mostly (but not all) the residential assessments.
- Waste charges can be set as either a single, cross-the-board charge levied on all service recipients or at variable levels reflecting different service levels (i.e.; different charges for landfill and recycling and different charges for different bin sizes etc.).
- The total amount raised from waste charges cannot exceed the total expenses incurred by Council in delivering the relevant services. In the City of Maribyrnong's case, the total expense currently is approximately \$13m.
- On 19 November 2019 Council resolved to introduce food waste into the green waste bin.

A key advantage of a waste charge (or waste charges) is that it reflects the user-pays philosophy. A waste charge creates a direct and transparent link between the cost to Council of providing the service and the amount charged to users. Further, it creates the opportunity to introduce variable waste charges. The use of variable waste charges (i.e.; for different service types and levels etc.) creates the capacity for Council to use the pricing structure for waste services to pursue policy and behavioural change objectives. However, being a flat charge (like the municipal charge), waste charges tend to have a higher proportional impact on lower value assessments.

Differential rates

Under the Local Government Act 1989, where a Council applies the CIV rating system, it may choose to levy differential rates in the \$ on different property classes (residential, commercial, industrial and vacant lands).

In considering the differential rates options, Council must have regard to an overall rating strategy as well as the overriding principles of fairness and equity (and other general taxation principles) in distributing the costs of its services to the wider community. The application of these principles needs to occur in a holistic, overall way, with no single principle operating in isolation or taking precedence over another. In some cases, the individual/narrow application of a certain taxation principle can contradict the application of another principle.

Rebates (2022/2023)

Council has adopted the following rate rebates for the 2022/2023 financial year.

State funded Pensioners rates remissions scheme - this is a rebate of 50% of rates and charges up to a maximum of \$253.23 per assessment (plus \$50 for the fire services levy).

- Maribyrnong City-funded pensioner rates rebate scheme – This is an additional rebate payable to pensioners of 50% of rates and charges up to a maximum of \$204.85.
- Residential Vacant Land Rebate – The objective is to provide the rate relief to the residential vacant land owners whose current differential is 200% to residential ratepayers. Upon application the rebate applied is 50% of the residential vacant land rate provided the Certificate of Occupancy is issued within 18 months of the completed building demolition.

Relief measures to be provided to flood impacted properties

- Rebate of 50% on the Quarter 2,3 & 4 instalment of Rates and Municipal Charges upon application
- Rebate of 50% applied to the Residential Vacant Land Rate component where dwellings have been required to be demolished before reinstatement

Rebates (2023/2024)

Council is proposing the following rate rebates for the 2023/2024 financial year.

State funded Pensioners rates remissions scheme - this is a rebate of 50% of rates and charges up to a maximum of \$253.23 per assessment for 2022/2023 (not yet set for 2023/2024) plus \$50 for the fire services levy.

- Maribyrnong City-funded pensioner rates rebate scheme – This is an additional rebate payable to pensioners of 50% of rates and charges up to a maximum of \$211.00.
- Residential Vacant Land Rebate – The objective is to provide the rate relief to the residential vacant land owners whose current differential is 200% to residential ratepayers. Upon application the rebate applied is 50% of the residential vacant land rate provided the Certificate of Occupancy is issued within 18 months of the completed building demolition.

Relief measures to be provided to flood impacted properties

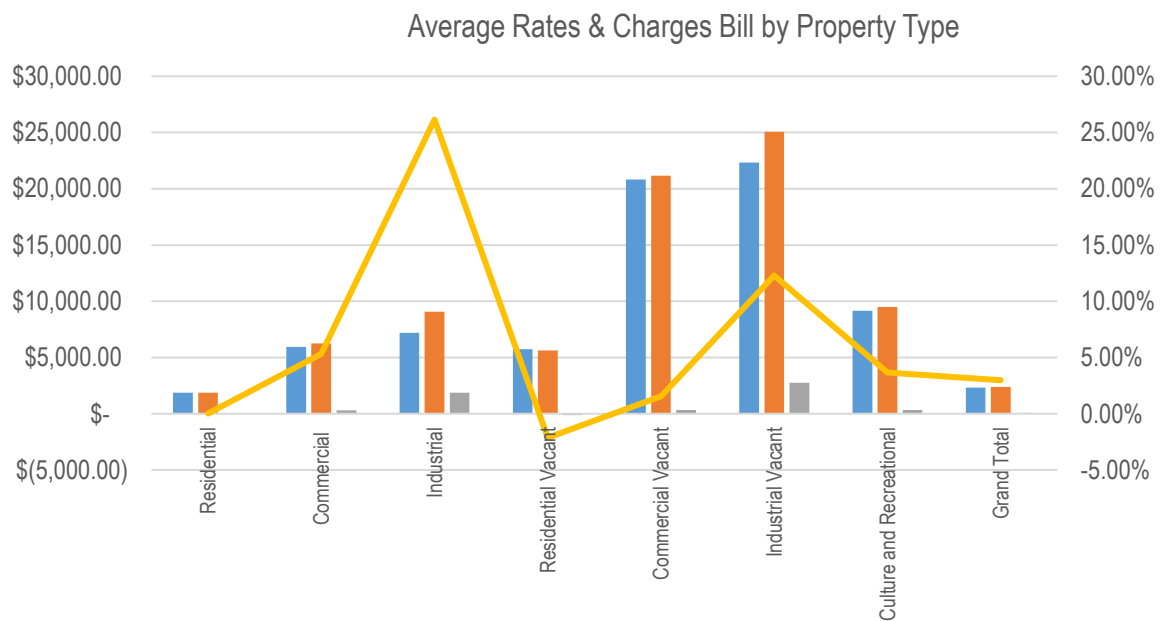
- Rebate of 50% applied to the Residential Vacant Land Rate component where dwellings have been required to be demolished before reinstatement

Financial Impact

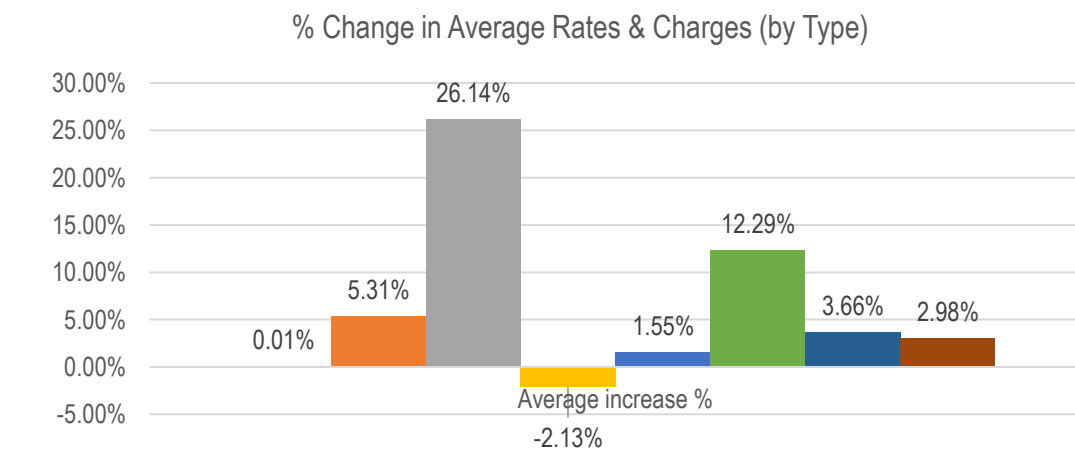
Average Rates bill (by type)

The following chart shows the average rates bill by assessment type under this rating strategy for 2023/2024 (including all rates and flat charges, before any rebates):

The following chart shows the % change in average rates bill by assessment type (including all rates and flat charges, before any rebates):



	Residential	Commercial	Industrial	Residential Vacant	Commercial Vacant	Industrial Vacant	Culture and Recreational	Grand Total
Average Rates & Charges 2022-23	\$1,865.29	\$5,942.31	\$7,192.27	\$5,737.29	\$20,835.58	\$22,325.33	\$9,167.23	\$2,321.39
Average Rates & Charges 2023-24	\$1,865.54	\$6,257.59	\$9,072.67	\$5,614.96	\$21,158.32	\$25,068.51	\$9,502.41	\$2,390.56
Average increase \$	\$0.25	\$315.29	\$1,880.40	\$(122.33)	\$322.73	\$2,743.17	\$335.18	\$69.17
Average increase %	0.01%	5.31%	26.14%	-2.13%	1.55%	12.29%	3.66%	2.98%



The previous graphs show that, under the adopted rating strategy, the average residential rates and charges bill would increase, on average, by 0.1% in 2023/2024. The average rates and charges for industrial and Industrial vacant will increase by 26.14% and 12.29% respectively. Rates and charges for residential vacant land will decrease by 2.13%.

Geographic Dispersal of Impacts

The following table shows the predicted % change to the average rates & charges bill (by assessment type and by locality/suburb) for 2023/2024 (including rates and municipal charges):

Row Labels	Rating Category	No. Of Assessments	Average Of Rates & Charges 2022/2023 \$	Average Of Rates & Charges 2023/2024 \$	Average Increase \$	Average Increase %
Braybrook	Residential	4,057	1,609.25	1,625.34	16.08	1.00
	Commercial	208	4,777.98	5,235.90	457.92	9.58
	Industrial	206	6,104.99	8,362.09	2,257.09	36.97
	Residential Vacant	96	3,438.78	3,424.15	-14.63	-0.43
	Commercial Vacant	11	6,634.00	6,838.93	204.93	3.09
	Industrial Vacant	5	22,078.01	23,240.07	1,162.07	5.26
Braybrook Total		4,583	2,027.86	2,165.79	137.93	6.80
Footscray	Residential	10,910	1,512.49	1,478.38	-34.11	-2.26
	Commercial	1,041	3,728.65	3,999.80	271.15	7.27
	Industrial	194	7,049.45	7,841.13	791.68	11.23
	Residential Vacant	55	4,173.75	4,153.93	-19.81	-0.47
	Commercial Vacant	43	23,909.94	24,248.05	338.11	1.41
	Industrial Vacant	8	19,951.65	21,245.90	1,294.25	6.49
	Cultural & Recreational	3	3,868.32	4,406.18	537.86	13.90
Footscray Total		12,254	1,891.57	1,898.84	7.27	0.38
Kingsville	Residential	1,866	1,973.30	2,020.45	47.15	2.39
	Commercial	48	3,279.98	3,403.59	123.61	3.77
	Industrial	4	3,319.98	4,481.72	1,161.74	34.99
	Residential Vacant	6	4,930.09	4,854.37	-75.72	-1.54
	Commercial Vacant	1	3,908.19	3,947.92	39.73	1.02
Kingsville Total		1,925	2,018.90	2,069.89	50.99	2.53
Maidstone	Residential	4,176	1,746.29	1,784.88	38.59	2.21
	Commercial	107	5,913.40	6,180.28	266.88	4.51
	Industrial	82	7,671.18	9,593.81	1,922.63	25.06
	Residential Vacant	53	6,605.66	6,486.73	-118.93	-1.80
	Commercial Vacant	2	45,276.30	43,453.78	-1,822.52	-4.03
	Industrial Vacant	3	21,878.61	24,720.60	2,841.99	12.99
	Cultural & Recreational	1	37,593.43	37,939.57	346.14	0.92
Maidstone Total		4,424	2,056.54	2,134.82	78.27	3.81
Maribymong	Residential	6,153	1,879.00	1,915.25	36.25	1.93
	Commercial	601	12,100.43	12,643.15	542.72	4.49
	Industrial	51	9,538.55	10,205.74	667.20	6.99
	Residential Vacant	61	5,537.26	5,427.71	-109.55	-1.98
	Commercial Vacant	1	24,321.19	23,512.01	-809.19	-3.33
	Industrial Vacant	2	17,329.93	15,920.54	-1,409.39	-8.13
Maribymong Total		6,869	2,870.44	2,953.85	83.41	2.91
Seddon	Residential	2,418	2,456.75	2,354.18	-102.57	-4.18
	Commercial	104	3,039.73	3,029.90	-9.83	-0.32
	Industrial	8	4,523.82	4,358.34	-165.48	-3.66
	Residential Vacant	27	3,881.42	3,535.73	-345.69	-8.91
	Commercial Vacant	3	50,392.01	52,568.57	2,176.56	4.32
Seddon Total		2,560	2,558.09	2,459.20	-98.89	-3.87

Row Labels	Rating Category	No. Of Assessments	Average Of Rates & Charges 2022/2023 \$	Average Of Rates & Charges 2023/2024 \$	Average Increase \$	Average Increase %
Tottenham	Commercial	7	10,921.89	11,242.12	320.23	2.93
	Industrial	199	10,366.47	14,057.58	3,691.11	35.61
	Commercial Vacant	3	5,964.45	6,591.72	627.27	10.52
	Industrial Vacant	14	26,647.16	29,457.85	2,810.68	10.55
Tottenham Total		223	11,346.79	14,835.60	3,488.81	30.75
West Footscray	Residential	5,416	1,777.07	1,799.06	21.99	1.24
	Commercial	134	4,102.93	4,308.66	205.73	5.01
	Industrial	189	5,989.49	8,039.76	2,050.27	34.23
	Residential Vacant	29	4,583.73	4,501.86	-81.86	-1.79
	Commercial Vacant	1	9,665.70	8,782.29	-883.41	-9.14
	Industrial Vacant	11	28,253.57	33,081.17	4,827.60	17.09
	Cultural & Recreational	1	745.30	1,092.63	347.33	46.60
West Footscray Total		5,781	2,034.34	2,135.43	101.08	4.97
Yarraville	Residential	6,839	2,471.59	2,467.82	-3.77	-0.15
	Commercial	271	4,060.13	4,163.00	102.87	2.53
	Industrial	281	6,214.51	7,450.17	1,235.67	19.88
	Residential Vacant	165	7,926.59	7,729.35	-197.24	-2.49
	Commercial Vacant	4	9,759.17	10,349.68	590.51	6.05
	Industrial Vacant	9	11,863.20	15,009.90	3,146.70	26.52
	Cultural & Recreational	1	5,059.70	4,763.72	-295.98	-5.85
Total		7,570	2,801.66	2,847.52	45.86	1.64
		46,189	2,321.39	2,390.56	69.17	2.98
All Areas	Residential	41,835	1,865.29	1,865.54	0.25	0.01
	Commercial	2,521	5,942.31	6,257.59	315.29	5.31
	Industrial	1,214	7,192.27	9,072.67	1,880.40	26.14
	Residential Vacant	492	5,737.29	5,614.96	-122.33	-2.13
	Commercial Vacant	69	20,835.58	21,158.32	322.73	1.55
	Industrial Vacant	52	22,325.33	25,068.51	2,743.17	12.29
	Culture & Recreational	6	9,167.23	9,502.41	335.18	3.66
	Grand Total	46,189	2,321.39	2,390.56	69.17	2.98

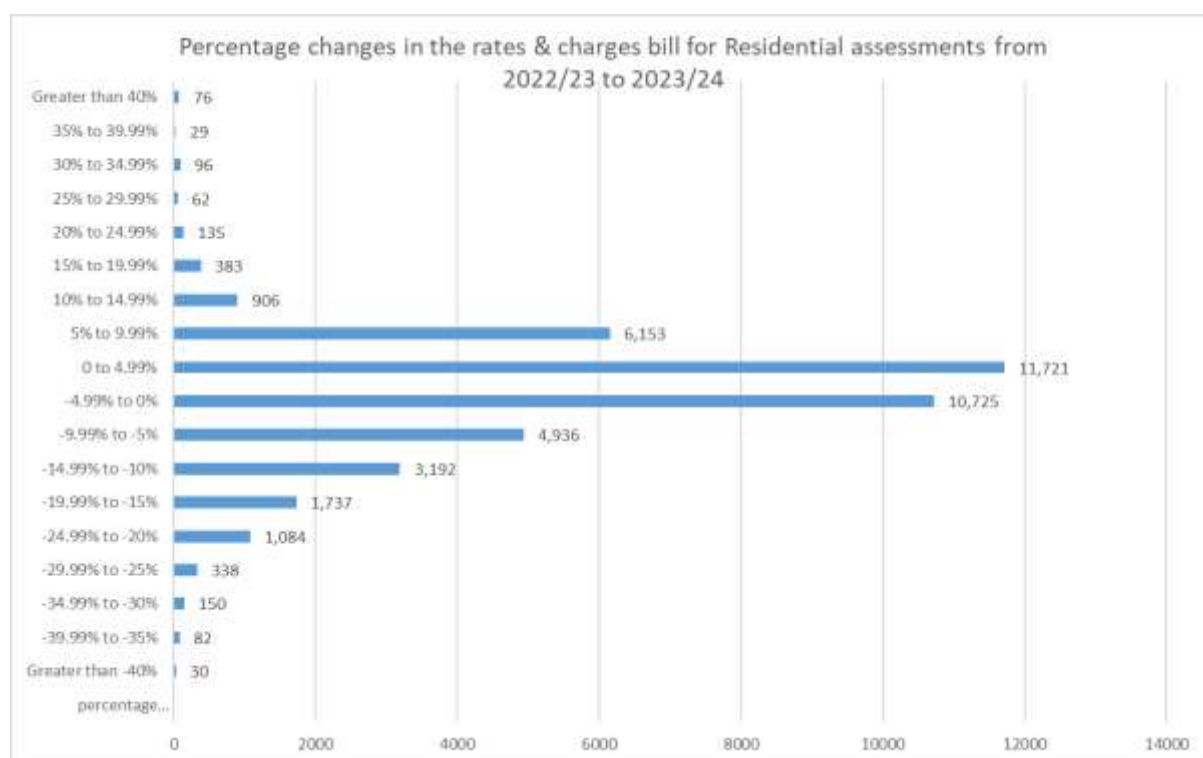
The above table show that the predicted average rate & charges bill movements, as they apply across the whole City of Maribyrnong, are not evenly dispersed when analysed suburb by suburb. This shows that there is likely to be significant geographic variability in average rate bill impacts across the City.

The impacts on residential rate assessments is wide range across all locations. They vary from a 2.39% average rate bill increase in Kingsville to a negative 4.18% average decrease in Seddon.

For the commercial and industrial sectors, the movements range from an average rate bill increase of 35.61% (Tottenham industrial) to an average rate decrease of 3.66% (Seddon Industrial). It is noted that small observation numbers in some of the above property categories may mean 'outliers' have a disproportionate impact on category averages.

Frequency Distribution – % Rate Bill Movements (Residential)

The chart below shows the frequency distribution of percentage changes in the total rates bill (including municipal charges) for Residential assessment types from 2022/2023 to 2023/2024 (before rebates).



This chart shows that the revaluation distribution impact, most ratepayers (33,995) will experience rate bill movements within the band of -40% to +4.99%. The chart also shows that number (201 assessments) would experience rate increases of over 30%.

Deferments, Waivers and Concessions

Council has a specific policy for the handling of hardship cases. This allows for the deferment of all or part of rates for varying times depending on circumstances. Interest on outstanding rates may also be waived in hardship cases. Applicants are required to specify the hardship grounds, on consideration of which Council may grant a deferment or waiver. This would generally continue until circumstances change, the land is sold or the property owner dies, when the rates and interest deferred would be taken from the property sale proceeds.

Payment of Rates

Rates may be paid by monthly/quarterly instalments or as a yearly lump sum payment. The Council also widely publicises the opportunity it allows for paying rates by arrangement throughout the year as it can be managed and encourages ratepayers who may be having difficulty to discuss payment arrangements with rates staff.

Council proposes no change to its policy on payment of rates.

Application and Review

This Rating Strategy will be reviewed annually as part of the Council's annual budget process.

8. Fees and Charges Schedule

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2023/2024.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Ref No	Description of Fees and Charges	Unit of Measure	GST	2022/2023 Fee Inc. GST	2023/2024 Fee Inc. GST	Fee Increase / Decrease %	Fee Increase / Decrease \$	Basis Of Fee
				\$	\$	%	\$	
Community Services								
Home Care Service								
0001	Property Maintenance – Low Rate	Per Hour	N	15.00	15.40	2.67%	0.40	Council
0002	Property Maintenance – Medium Rate	Per Hour	N	22.60	23.10	2.21%	0.50	Council
0003	Property Maintenance – High Rate	Per Hour	N	57.50	58.80	2.26%	1.30	Council
0004	Day Centre Program – Low Rate + meal	Per Meal	N	10.40	10.60	1.92%	0.20	Council
0005	Day Centre Program – Medium Rate + meal	Per Day	N	15.60	16.00	2.56%	0.40	Council
0006	Day Centre Program – High Rate + meal	Per Day	N	21.00	21.50	2.38%	0.50	Council
0007	Planned Activity Groups – Low Rate + meal	Per Day	N	10.40	10.60	1.92%	0.20	Council
0008	Planned Activity Groups – Medium Rate + meal	Per Day	N	15.60	16.00	2.56%	0.40	Council
0009	Planned Activity Groups – High Rate + meal (for Packaged care providers)	Per Day	N	40.90	41.80	2.20%	0.90	Council
0010	Meals Low Rate	Per Meal	N	8.90	9.10	2.25%	0.20	Council
0011	Senior Citizens Centres – casual fee	Per Hire	Y	41.00	41.90	2.20%	0.90	Council
0012	Senior Citizens Centres – community groups	Per Hire	Y	83.60	85.50	2.27%	1.90	Council
0013	Bond	Per Unit	N	392.00	400.80	2.24%	8.80	Council
Brokered services								
0014	Home Gardening	Per Hour	Y	15.50	15.80	1.94%	0.30	Council
Community Development								
0015	Community Bus (all day/overnight)	Per Day	Y	97.30	99.50	2.26%	2.20	Council
0016	Community Bus (5 hours)	Per Hour	Y	41.50	42.40	2.17%	0.90	Council
0017	Bond Refundable	Per Hire	N	250.90	256.60	2.27%	5.70	Council
Maidstone Community Centre								
Commercial users								
0018	Main Hall	Per Hour	Y	83.60	85.50	2.27%	1.90	Council
0019	Music Room	Per Hour	Y	36.60	37.40	2.19%	0.80	Council
0020	Park Room	Per Hour	Y	36.60	37.40	2.19%	0.80	Council
0021	Hall Meeting room	Per Hour	Y	21.00	21.50	2.38%	0.50	Council
0022	Garden Room	Per Hour	Y	47.00	48.10	2.34%	1.10	Council
0023	Computer Room	Per Hour	Y	47.00	48.10	2.34%	1.10	Council
0024	Kitchen	Per Hour	Y	41.80	42.70	2.15%	0.90	Council
0025	Garden	Per Hour	Y	36.60	37.40	2.19%	0.80	Council
0026	Maidstone Child and Family Centre Community Room	Per Hour	Y	57.50	58.80	2.26%	1.30	Council
Commercial Package Prices (per hour)								
0029	Maidstone Community Centre Hall, Meeting Room and Kitchen (min 4 hours)	Per Hour	Y	-	133.00		133.00	Council
0030	Maidstone Community Centre Hall, Meeting Room, Kitchen and Garden (min 4 hours)	Per Hour	Y	-	163.60		163.60	Council
0027	Music Room and Park Room (min 2 hours)	Per Hour	Y	-	61.40		61.40	Council
0031	Music Room, Park Room and Garden Room (min 2 hours)	Per Hour	Y	-	102.30		102.30	Council
0028	Music Room, Park Room, Garden Room and Garden (min 2 hours)	Per Hour	Y	-	130.90		130.90	Council
0032	Maidstone Community Centre Hall & Kitchen (minimum 4 hours)	Per Hour	Y	115.00	117.60	2.26%	2.60	Council

Ref No	Description of Fees and Charges	Unit of Measure	GST	2022/2023 Fee Inc. GST	2023/2024 Fee Inc. GST	Fee Increase / Decrease	Fee Increase / Decrease	Basis Of Fee
				\$	\$	%	\$	
0033	Maidstone Child and Family Child Care Centre – Community room & kitchen (minimum 4 hours)	Per Hour	Y	68.00	69.50	2.21%	1.50	Council
Commercial Equipment hire								
0034	AV projector	Per Unit	Y	52.20	53.40	2.30%	1.20	Council
0035	Maidstone Child and Family Centre BBQ (Offsite)	Per Use	Y	52.20	53.40	2.30%	1.21	Council
0036	Maidstone Child and Family Child Care Centre Equipment (Projector, Screen, Blu-ray player) (offsite)	Per Use	Y	52.20	53.40	2.30%	1.20	Council
0037	AV projector (Commercial)	Per Use	Y	52.20	53.40	2.30%	1.20	Council
0038	TV DVD/VCR	Per Use	Y	52.20	53.40	2.30%	1.20	Council
Community Users								
0039	Main hall	Per Hour	Y	41.80	42.70	2.15%	0.90	Council
0040	Music Room	Per Hour	Y	18.80	19.20	2.13%	0.40	Council
0041	Park Room	Per Hour	Y	18.80	19.20	2.13%	0.40	Council
0042	Hall Meeting room	Per Hour	Y	10.40	10.60	1.92%	0.20	Council
0043	Garden Room	Per Hour	Y	24.00	24.50	2.08%	0.50	Council
0044	Computer Room	Per Hour	Y	24.00	24.50	2.08%	0.50	Council
0045	Kitchen	Per Hour	Y	21.00	21.50	2.38%	0.50	Council
0046	Garden	Per Hour	Y	18.80	19.20	2.13%	0.40	Council
0047	Maidstone Child and Family Centre Community Room	Per Hour	Y	29.20	29.90	2.40%	0.70	Council
Community Package Prices (per hour)								
0052	Maidstone Community Centre Hall, Meeting Room and Kitchen (min 4 hours)	Per Hour	Y	-	66.50		66.50	Council
0050	Maidstone Community Centre Hall, Meeting Room, Kitchen and Garden (min 4 hours)	Per Hour	Y	-	81.80		81.80	Council
0049	Music Room and Park Room (min 2 hours)	Per Hour	Y	-	30.70		30.70	Council
0051	Music Room, Park Room and Garden Room (min 2 hours)	Per Hour	Y	-	51.10		51.10	Council
0048	Music Room, Park Room, Garden Room and Garden (min 2 hours)	Per Hour	Y	-	65.40		65.40	Council
0053	Maidstone Community Centre Hall & Kitchen (minimum 4 hours)	Per Hour	Y	57.50	58.80	2.26%	1.30	Council
0054	Maidstone Child and Family Child Care Centre – Community room & kitchen (minimum 4 hours)	Per Hour	Y	34.50	35.30	2.32%	0.80	Council
Community Equipment hire								
0055	AV projector (Community)	Per Use	Y	26.20	26.80	2.29%	0.60	Council
0056	Maidstone Child and Family Centre BBQ (Offsite)	Per Use	Y	10.40	10.60	1.92%	0.20	Council
0057	Maidstone Child and Family Centre Equipment (Projector, Screen, Blu-ray player) (offsite)	Per Use	Y	26.20	26.80	2.29%	0.60	Council
Bonds								
0058	Bonds (Hall hire)	Per Hire	N	600.00	600.00	0.00%	-	Council
0059	Bonds (Key hire)	Per Key	N	60.00	60.00	0.00%	-	Council
Courses								
0060	Centre based programs and activities	Per Event	Y	Price on Application (POA)				Council
Fees And Charges Will Vary From Term To Term. For Further Information Please Refer To CCN Program Guide.								
Miscellaneous								
0061	Public liability Insurance – See Risk management	Per Hire	Y	41.80	42.70	2.15%	0.90	Council
Braybrook Community Hub								
Commercial Users								
0062	Community Kitchen (Commercial) - as addition to other room hire	Per Hour	Y	-	42.70		42.70	Council
0063	Hall (Capacity 80)	Per Hour	Y	68.00	98.00	44.12%	30.00	Council
0064	Community Meeting Room 1 (Capacity 8)	Per Hour	Y	31.40	32.10	2.23%	0.70	Council
0065	Community Meeting Room 2 (Capacity 12)	Per Hour	Y	47.00	48.10	2.34%	1.10	Council

Ref No	Description of Fees and Charges	Unit of Measure	GST	2022/2023 Fee Inc. GST	2023/2024 Fee Inc. GST	Fee Increase / Decrease %	Fee Increase / Decrease \$	Basis Of Fee
				\$	\$	%	\$	
0066	Library Meeting Room 1 (Capacity 8) including kitchenette	Per Hour	Y	47.00	48.10	2.34%	1.10	Council
0067	Library Meeting Room 2 (Interview Room) (Capacity 4)	Per Hour	Y	26.20	26.80	2.29%	0.60	Council
0068	Library Meeting Room 3 – 4 (Capacity 20)	Per Hour	Y	52.20	58.00	11.11%	5.80	Council
0069	Meeting Room 6 – Computer Training room	Per Hour	Y	47.00	48.10	2.34%	1.10	Council
0070	Meeting Room 9 – Sports pavilion (Capacity 60)	Per Hour	Y	57.50	78.40	36.35%	20.90	Council
0071	Community Kitchen (Commercial)	Per Hour	Y	41.80	50.00	19.62%	8.20	Council
Commercial Equipment hire								
0072	BBQ Hire	Per Hour	Y	-	50.00		50.00	Council
0073	AV projector	Per Use	Y	52.20	53.40	2.30%	1.20	Council
Commercial Package Prices (per hour for a minimum of 6 hours)								
0074	Main Hall & Kitchen	Per Hour	Y	88.90	119.80	34.76%	30.90	Council
0075	Sports pavilion and main kitchen	Per Hour	Y	78.40	100.20	27.81%	21.80	Council
Community Users								
0076	Community Kitchen (Community) - as addition to other room hire	Per Hour	Y	-	18.80		18.80	Council
0077	Hall (Capacity 80)	Per Hour	Y	34.50	49.00	42.03%	14.50	Council
0078	Community Meeting Room 1 (Capacity 8)	Per Hour	Y	18.80	19.20	2.13%	0.40	Council
0079	Community Meeting Room 2 (12 Seated)	Per Hour	Y	24.00	24.50	2.08%	0.50	Council
0080	Library Meeting Room 1 (Capacity 8) including kitchenette	Per Hour	Y	24.00	24.50	2.08%	0.50	Council
0081	Library Meeting Room 2 (Interview Room) (Capacity 4)	Per Hour	Y	13.60	13.90	2.21%	0.30	Council
0082	Library Meeting Room 3 – 4 (Capacity 20)	Per Hour	Y	24.00	29.00	20.83%	5.00	Council
0083	Meeting Room 6 – Computer Training room	Per Hour	Y	24.00	24.50	2.08%	0.50	Council
0084	Meeting Room 9 – Sports pavilion (Capacity 60)	Per Hour	Y	29.20	39.20	34.25%	10.00	Council
0085	Community Kitchen (Community)	Per Hour	Y	18.80	25.00	32.98%	6.20	Council
Community Equipment hire								
0086	BBQ Hire	Per Hour	Y	-	25.00		25.00	Council
0087	AV projector	Per Hire	Y	26.20	26.80	2.29%	0.60	Council
Community Package Prices (per hour for a minimum of 6 hours)								
0088	Main Hall & Kitchen	Per Hour	Y	41.80	47.80	14.35%	6.00	Council
0089	Sports pavilion and main kitchen	Per Hour	Y	36.60	38.00	3.83%	1.40	Council
Bonds								
0090	Bonds (Hall hire)	Per Hire	N	600.00	600.00	0.00%	-	Council
0091	Bonds (Key hire)	Per Hire	N	60.00	60.00	0.00%	-	Council
Courses								
0092	Centre based programs and activities	Per Course	Y	Price on Application (POA)				Council
Fees and charges will vary from term to term. For further information please refer to CCN Program Guide.								
Miscellaneous								
0093	Insurance – Risk management	Per Hire	Y	Price on Application (POA)				Council
Maribyrnong Community Centre Commercial Users								
0094	Main Hall (auditorium seating) / 120 (tables/chairs)	Per Hour	Y	94.10	96.20	2.23%	2.10	Council
0095	Full dining room with access to commercial kitchen (capacity 48)	Per Hour	Y	62.90	64.30	2.23%	1.40	Council
0096	Half dining room with access to commercial kitchen (capacity 24)	Per Hour	Y	47.00	48.10	2.34%	1.10	Council
0097	Half dining room with access to shared kitchenette (capacity 24)	Per Hour	Y	41.90	42.80	2.15%	0.90	Council
0098	Training Room – no computer use (capacity 20)	Per Hour	Y	26.60	27.20	2.26%	0.60	Council
0099	Craft Room	Per Hour	Y	40.90	41.80	2.20%	0.90	Council
Commercial Equipment hire								

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				\$	\$	%	\$	
0100	Training Room – with computer use (capacity 20/computers 10)	Per Hour	Y	47.00	48.10	2.34%	1.10	Council
0101	AV projector	Per Use	Y	52.70	53.90	2.28%	1.20	Council
Commercial Package Prices (per hour for a minimum of 6 hours)								
0102	Main Hall/Full Dining Area (with access to Commercial Kitchen) (Capacity 168-248)	Per Hour	Y	136.00	139.10	2.28%	3.10	Council
Community Users								
0103	Main Hall (auditorium seating) / 120 (tables/chairs)	Per Hour	Y	47.00	48.10	2.34%	1.10	Council
0104	Full dining room with access to commercial kitchen (capacity 48)	Per Hour	Y	31.70	32.40	2.21%	0.70	Council
0105	Half dining room with access to commercial kitchen (capacity 24)	Per Hour	Y	24.00	24.50	2.08%	0.50	Council
0106	Half dining room with access to shared kitchenette (capacity 24)	Per Hour	Y	21.00	21.50	2.38%	0.50	Council
0107	Training Room – no computer use (capacity 20)	Per Hour	Y	13.80	14.10	2.17%	0.30	Council
0108	Training Room – with computer use (capacity 20/computers 10)	Per Hour	Y	24.00	24.50	2.08%	0.50	Council
0109	Craft Room: Due to redevelopment not available	Per Hour	Y	20.50	21.00	2.44%	0.50	Council
Bonds								
0110	Bonds (Hall hire)	Per Hire	N	600.00	600.00	0.00%	-	Council
0111	Bonds (Key hire)	Per Hire	N	60.00	60.00	0.00%	-	Council
Courses								
0112	Centre based programs and activities		Y	Price on Application (POA)				Council
Fees and charges will vary from term to term. For further information please refer to CCN Program Guide.								
Community Package Prices (per hour for a minimum of 6 hours)								
0113	Main Hall/Full Dining Area (with access to Commercial Kitchen) (Capacity 168-248)	Per Hour	Y	68.00	69.50	2.21%	1.50	Council
Miscellaneous								
0114	Public liability Insurance	Per Event	Y	41.90	42.80	2.15%	0.90	Council
Family And Youth Services Central Register System (CRS)								
0115	Administration Fee	Per Child Registration	N	22.00	22.50	2.27%	0.50	Council
Fees will be waived for families who are on a range of concession cards including health care cards, pension cards, temporary protection/humanitarian visas, refugee and special humanitarian visas, asylum seeker bridging visas.								
Children's Centres Sanitary and Hygiene Services								
0116	Nappy Bins	Per Unit	Y	120.20	122.90	2.25%	2.70	Council
0117	Sanitary Bins	Per Unit	Y	52.20	53.40	2.30%	1.21	Council
0118	Annual Charge		Y	108.70	108.70	0.00%	-	Council
Immunisations								
0119	Flu immunisation	Per Unit	N	26.60	26.60	0.00%	-	Council
0120	Bexsaro-meningococcal C immunisation	Per Unit	N	132.90	132.90	0.00%	-	Council
Phoenix Youth Centre Youth Groups								
0121	Kitchen/Multi-purpose space	Per Hour	Y	-	20.00		20.00	Council
0122	The Bunker	Per Hour	Y	20.00	20.00	0.00%	-	Council
0123	The Auditorium	Per Hour	Y	23.00	23.00	0.00%	-	Council
0124	The Training room	Per Hour	Y	20.00	20.00	0.00%	-	Council
0125	Buckley Street Meeting Room	Per Hour	Y	17.00	17.00	0.00%	-	Council
Not for Profit Organisations								
0126	Kitchen/Multi-purpose space	Per Hour	Y	-	31.70		31.70	Council
0127	The Bunker	Per Hour	Y	31.00	31.70	2.26%	0.70	Council
0128	The Auditorium	Per Hour	Y	35.00	35.80	2.29%	0.80	Council
0129	The Training room	Per Hour	Y	31.00	31.70	2.26%	0.70	Council

Ref No	Description of Fees and Charges	Unit of Measure	GST	2022/2023 Fee Inc. GST	2023/2024 Fee Inc. GST	Fee Increase / Decrease	Fee Increase / Decrease	Basis Of Fee
				\$	\$	%	\$	
0130	Buckley Street Meeting Room	Per Hour	Y	29.00	29.60	2.07%	0.60	Council
Corporate Organisations								
0131	Kitchen/Multi-purpose space	Per Hour	Y	-	64.40		64.40	Council
0132	The Bunker	Per Hour	Y	63.00	64.40	2.22%	1.40	Council
0133	The Auditorium	Per Hour	Y	72.00	73.60	2.22%	1.60	Council
0134	The Training room	Per Hour	Y	63.00	64.40	2.22%	1.40	Council
0135	Buckley Street Meeting Room	Per Hour	Y	60.00	61.40	2.33%	1.40	Council
Bonds								
0136	Facility	Per Hire	N	200.00	200.00	0.00%	-	Council
0137	Key	Per Key	N	50.00	50.00	0.00%	-	Council
0138	Swipe Card	Per Card	N	20.00	20.00	0.00%	-	Council
0139	Public Liability	Per Hire	N	25.00	25.00	0.00%	-	Council
Package for multiple rooms & cleaning								
0140	Young Start Up Membership	Per Booking	Y	-	10.00		10.00	Council
0141	Gig Package – young people only	Per Day	Y	275.00	275.00	0.00%	-	Council
0142	Room hire (excludes equipment)	Per Day	Y	340.00	340.00	0.00%	-	Council
0143	Room hire (includes equipment)	Per Day	Y	445.00	445.00	0.00%	-	Council
0144	Band Memberships	Per 3 Months	Y	125.00	125.00	0.00%	-	Council
0145	Bunker Recording Membership	Per 6 Months	Y	50.00	50.00	0.00%	-	Council
0146	Post-activity room cleaning	Per Hire	Y	108.00	110.00	1.85%	2.00	Council
Additional Equipment Hire								
0147	Portable PA System and Microphone	Per Day	Y	30.00	30.00	0.00%	-	Council
0148	Interactive Screen	Per Day	Y	25.00	25.00	0.00%	-	Council
0149	Staff Set up	Per Hour	Y	31.00	31.70	2.26%	0.70	Council
0150	Laptop	Per Day	Y	20.00	20.00	0.00%	-	Council
Library								
0151	Inter library loan fees (university)	Per Loan	Y	28.80	28.80	0.00%	-	Council
0152	Inter library loan fees	Per Loan	Y	2.60	2.60	0.00%	-	Council
0153	Conference room hire Footscray	Per Hour	Y	36.60	37.40	2.19%	0.80	Council
0154	Conference room hire Footscray (Community Rate)	Per Hour	Y	18.80	19.20	2.13%	0.40	Council
0155	Meeting room 1 hire Maribyrnong/Highpoint	Per Hour	Y	36.60	37.40	2.19%	0.80	Council
0156	Meeting room 1 hire Maribyrnong/Highpoint (Community Rate)	Per Hour	Y	18.80	19.20	2.13%	0.40	Council
0157	Meeting Room 2 hire Maribyrnong/Highpoint	Per Hour	Y	14.60	14.90	2.05%	0.30	Council
0158	Meeting Room 3 hire Maribyrnong/Highpoint	Per Hour	Y	10.00	10.20	2.00%	0.20	Council
0159	Meeting Room 4 hire Maribyrnong/Highpoint	Per Hour	Y	10.00	10.20	2.00%	0.20	Council
0160	Discussion room hire West Footscray (Commercial Rate)	Per Hour	Y	30.40	31.10	2.30%	0.70	Council
0161	Discussion room hire West Footscray (Community Rate)	Per Hour	Y	15.60	16.00	2.56%	0.40	Council
0162	Discussion room hire Footscray	Per Hour	Y	14.60	14.90	2.05%	0.30	Council
0163	Photocopies A4 Black & White	Per Page	Y	0.20	0.20	0.00%	-	Council
0164	Photocopies A3 Black & White	Per Page	Y	0.40	0.40	0.00%	-	Council
0165	Photocopies Colour A3	Per Page	Y	3.50	3.60	2.86%	0.10	Council
0166	Photocopies Colour A4	Per Page	Y	1.80	1.80	0.00%	-	Council
0167	USB drive (8GB)	Per USB	Y	8.00	8.00	0.00%	-	Council
0168	Head Phones – Computers	Per Head Phone	Y	4.20	4.30	2.38%	0.10	Council
0169	Book sales	Per Book	Y	1.00	1.00	0.00%	-	Council
0170	Replacement cards	Per Card	N	4.20	4.20	0.00%	-	Council
0171	Unique Management Fee	Per Card Holder	N	16.80	17.50	4.17%	0.70	Council
0172	Lost and damaged books processing fee	Per Item	N	7.90	8.10	2.53%	0.20	Council
Bluestone Church Arts Space								

Ref No	Description of Fees and Charges	Unit of Measure	GST	2022/2023 Fee Inc. GST	2023/2024 Fee Inc. GST	Fee Increase / Decrease	Fee Increase / Decrease	Basis Of Fee
				\$	\$	%	\$	
0174	All tech hire (sound, lighting, rostra)	Per Week	Y	-	300.00		300.00	Council
0175	All tech hire (sound, lighting, rostra)	Per Day	Y	-	50.00		50.00	Council
0173	Lighting and related tech hire	Per Day	Y	-	30.00		30.00	Council
0176	Lighting and related tech hire	Per Week	Y	-	180.00		180.00	Council
0177	Hire Hall Fee (per day – Up to 4 hours) Non-profit (unfunded)	Per 4 Hours	Y	40.00	40.90	2.25%	0.90	Council
0178	Hire Hall Fee (per day – Up to 8 hours) Non-profit (unfunded)	Per 8 Hours	Y	60.00	61.40	2.33%	1.40	Council
0179	Hire Hall Fee (per day – Over 8 hours) Non-profit (unfunded)	Over 8 Hours	Y	80.00	81.80	2.25%	1.80	Council
0180	Hire Hall Fee Non-profit (unfunded)	Per Week	Y	400.00	409.00	2.25%	9.00	Council
0181	Hire Hall Fee (per day – Up to 4 hours) Non-profit (funded)	Per 4 Hours	Y	50.00	51.10	2.20%	1.10	Council
0182	Hire Hall Fee (per day – Up to 8 hours) Non-profit (funded)	Per 8 Hours	Y	70.00	71.60	2.29%	1.60	Council
0183	Hire Hall Fee (per day – Over 8 hours) Non-profit (funded)	Over 8 Hours	Y	90.00	92.00	2.22%	2.00	Council
0184	Hire Hall Fee Non-profit (funded)	Per Week	Y	450.00	460.10	2.24%	10.10	Council
0185	Hire Hall Fee (per day – Up to 4 hours) Commercial	Per 4 Hours	Y	70.00	71.60	2.29%	1.60	Council
0186	Hire Hall Fee (per day – Up to 8 hours) Commercial	Per 8 Hours	Y	110.00	112.50	2.27%	2.50	Council
0187	Hire Hall Fee (per day – Over 8 hours) Commercial	Over 8 Hours	Y	140.00	143.20	2.29%	3.20	Council
0188	Hire Hall Fee Commercial	Per Week	Y	650.00	664.60	2.25%	14.60	Council
0189	Insurance Cost Recovery (per single day – casual hirers)	Per Day	Y	31.40	32.10	2.23%	0.70	Council
0190	Insurance Cost Recovery (artists in residence)	Per Use	Y	120.20	122.90	2.25%	2.70	Council
0191	Public Address (PA) and rostra hire	Per Day	Y	30.00	30.00	0.00%	-	Council
0192	Public Address (PA) System hire	Per Week	Y	180.00	184.00	2.22%	4.00	Council
0193	Security Bond (Hall hire)	Per Hire	N	200.00	200.00	0.00%	-	Council
0194	Tickets to Council produced events (BCAS) price varies (depending on performance)	Per Event	Y	Price on Application (POA)				Council
Corporate Services								
Customer Service & Civic Facilities								
Reception Room Hire								
0195	Hire of Reception Room (Monday to Friday – 8:30am to 5pm)	Per Hour	Y	74.70	76.40	2.28%	1.70	Council
0196	Hire of Reception Room – Subsidised Not for Profit Organisations (NPO) (Monday to Friday – 8:30am to 5pm)	Per Hour	Y	28.70	29.30	2.09%	0.60	Council
0197	Hire of Reception Room (Monday to Friday – 5pm to 9pm including weekends)	Per Hour	Y	115.00	117.60	2.26%	2.60	Council
0198	Hire of Reception Room – Subsidised (NPO) (Monday to Friday – 5pm to 9pm including weekends)	Per Hour	Y	69.00	70.60	2.32%	1.60	Council
0199	Standard bond	Per Hire	N	230.10	235.30	2.26%	5.20	Council
0200	Insurance – not for profit and community groups	Per Hire	Y	34.50	35.30	2.32%	0.80	Council
0201	Equipment Hire – Daily	Per Day	Y	142.70	145.90	2.24%	3.20	Council
0202	Equipment Hire – hourly	Per Hour	Y	33.70	34.50	2.37%	0.80	Council
Governance								
Information Requests								
0203	Application Fee	Per Application	N	30.10	30.60	1.66%	0.50	Statutory
0204	Supervision Charges	Per Quarter Hour	N	5.20	5.20	0.00%	-	Statutory
0205	Search Charges	Per Hour	N	22.20	22.20	0.00%	-	Statutory
0206	A4 copy charges per copy FOI	Per Copy	N	0.20	0.20	0.00%	-	Statutory
Sale of Information								
0207	Photocopying – Information Requests	Per Copy	N	0.20	0.20	0.00%	-	Council
Rates Office								
0208	Land Information Certificates (LIC)	Per Certificate	N	27.40	27.80	1.46%	0.40	Statutory
0209	LIC "Urgent 24 hour processing"	Per Request	N	132.90	135.90	2.26%	3.00	Council
Infrastructure Services								
Maribymong Aquatic Centre								
Casual Visits								
0210	Adult Entry	Per Person	Y	7.70	7.90	2.60%	0.20	Council

Ref No	Description of Fees and Charges	Unit of Measure	GST	2022/2023 Fee Inc. GST	2023/2024 Fee Inc. GST	Fee Increase / Decrease	Fee Increase / Decrease	Basis Of Fee
				\$	\$	%	\$	
0211	10 visit pass Adult	Per Pass	Y	70.00	71.00	1.43%	1.00	Council
0212	50 visit pass Adult	Per Pass	Y	320.00	325.00	1.56%	5.00	Council
0213	Child Entry	Per Person	Y	6.20	6.50	4.84%	0.30	Council
0214	10 visit pass Child	Per Pass	Y	56.00	58.00	3.57%	2.00	Council
0215	50 visit pass Child	Per Pass	Y	235.00	245.00	4.26%	10.00	Council
0216	Pensioner/Concession	Per Person	Y	6.20	6.50	4.84%	0.30	Council
0217	10 visit pass Pensioner/Concession	Per Pass	Y	56.00	58.00	3.57%	2.00	Council
0218	50 visit pass Pensioner/Concession	Per Pass	Y	235.00	245.00	4.26%	10.00	Council
0219	Family Entry	Per Family	Y	24.50	25.00	2.04%	0.50	Council
0220	10 visit pass Family	Per Pass	Y	215.00	220.00	2.33%	5.00	Council
0221	Swim/Sauna/Spa/Steam (S/S/S/S)	Per Person	Y	14.00	14.50	3.57%	0.50	Council
0222	10 visit pass S/S/S/S	Per Pass	Y	128.00	130.00	1.56%	2.00	Council
0223	Pensioner/Concession (S/S/S/S)	Per Person	Y	11.00	11.50	4.55%	0.50	Council
0224	10 visit pass Pensioner/Concession (S/S/S/S)	Per Pass	Y	98.00	100.00	2.04%	2.00	Council
0225	Gymnasium Inc. Class, S/S/S/S	Per Person	Y	28.00	28.00	0.00%	-	Council
0226	Gymnasium Inc. Class, S/S/S/S – Concession	Per Person	Y	24.00	24.00	0.00%	-	Council
0227	Gymnasium Inc. Class, S/S/S/S 10 visit	Per Pass	Y	245.40	245.00	-0.16%	-0.40	Council
0228	Gymnasium Inc. Class, S/S/S/S 10 visit – Concession	Per Pass	Y	205.00	205.00	0.00%	-	Council
0229	Women's Night – Adult	Per Person	Y	10.00	10.50	5.00%	0.50	Council
0230	Women's Night – Concession	Per Person	Y	9.00	9.50	5.56%	0.50	Council
0231	Women's Night – Child	Per Person	Y	6.50	6.50	0.00%	-	Council
0232	Women's Night – Family	Per Family	Y	27.00	28.00	3.70%	1.00	Council
0233	Women's Night – Adult 10 Visit	Per Pass	Y	91.00	93.00	2.20%	2.00	Council
0234	Women's Night – Concession 10 Visit	Per Pass	Y	81.00	83.00	2.47%	2.00	Council
0235	Women's Night – Child 10 Visit	Per Pass	Y	55.00	56.50	2.73%	1.50	Council
0236	Women's Night – Family 10 Visit	Per Pass	Y	245.00	250.00	2.04%	5.00	Council
Pool Hire								
0237	Per Lane 25m + entry \$4 per person \$6 S/S/S	Per Lane & /Per Person	Y	55.00	57.00	3.64%	2.00	Council
0238	Per Lane 25m + entry \$4 per person \$6 S/S/S	Per Lane & /Per Person	Y	100.00	105.00	5.00%	5.00	Council
0239	Centre Per Hour	Per Booking	Y	Price on Application (POA)				Council
0240	Aquatic Hire	Per Booking	Y	Price on Application (POA)				Council
0241	Room Hire	Per Booking	Y	Price on Application (POA)				Council
School Lessons – up to 31st Dec. Within City Of Maribymong – (Teacher to Student ratio)								
0242	School Lessons up to 31st December Peak Season Levy	Per Student	N	-	0.20		0.20	Council
0243	Ratio 1:6 (teacher to student)	Per Person	N	8.90	9.10	2.25%	0.20	Council
0244	Ratio 1:8	Per Person	N	6.40	6.50	1.56%	0.10	Council
0245	Ratio 1:10	Per Person	N	6.00	6.10	1.67%	0.10	Council
School Lessons – up to 31st Dec. Outside City of Maribymong – (Teacher to Student ratio)								
0246	Ratio 1:6	Per Person	N	9.10	9.30	2.20%	0.20	Council
0247	Ratio 1:8	Per Person	N	6.60	6.80	3.03%	0.20	Council
0248	Ratio 1:10	Per Person	N	6.00	6.10	1.67%	0.10	Council
Private Swim Lessons – (direct debit fortnightly payment)								
0249	Swim Lesson – adult add on S/S/S membership (per fortnight)	Per Fortnight	N	-	10.00		10.00	Council

Ref No	Description of Fees and Charges	Unit of Measure	GST	2022/2023 Fee Inc. GST	2023/2024 Fee Inc. GST	Fee Increase / Decrease	Fee Increase / Decrease	Basis Of Fee
				\$	\$	%	\$	
0250	Swim Lesson (per fortnight)	Per Person	N	33.90	34.90	2.95%	1.00	Council
0251	Swim Lesson – Concession (per fortnight)	Per Person	N	28.82	29.70	3.05%	0.88	Council
School Lessons – from 1st Jan. Within City Of Maribyrnong – (Teacher to Student ratio)								
0252	Ratio 1:6	Per Person	N	9.70	9.90	2.06%	0.20	Council
0253	Ratio 1:8	Per Person	N	7.20	7.40	2.78%	0.20	Council
0254	Ratio 1:10	Per Person	N	6.20	6.30	1.61%	0.10	Council
School Lessons – from 1st Jan. Outside City Of Maribyrnong – (Teacher to Student ratio)								
0255	Ratio 1:6	Per Person	N	9.95	10.20	2.51%	0.25	Council
0256	Ratio 1:8	Per Person	N	7.45	7.60	2.01%	0.15	Council
0257	Ratio 1:10	Per Person	N	6.50	6.60	1.54%	0.10	Council
Centre Member's Child Care								
0258	Members - 1 child per 1 hour	Per Person	Y	11.50	10.50	-8.70%	-1.00	Council
0259	Members - 1 Child per 1 hour - 10 visit pass	Per Pass	Y	85.00	84.00	-1.18%	-1.00	Council
0260	Members -1 child per 4 hour session	Per Person	Y	29.00	31.00	6.90%	2.00	Council
0261	Members - 1 Child per 4 hour session -10 visit pass	Per Pass	Y	240.00	250.00	4.17%	10.00	Council
0262	15% off total fee		Y	3 or more children - 15% off Total Fee				Council
0263	Member Late Fee per 15 minutes	Per Time	Y	20.00	20.00	0.00%	-	Council
Non Member's Occasional Child Care								
0264	Non Members 1 child per hour	Per Person	Y	17.00	18.00	5.88%	1.01	Council
0265	Non Members - 1 child per 1 hour 10 visit Pass	Per Pass	Y	140.00	160.00	14.29%	20.00	Council
0266	Non Members - 1 child per 4 hours session	Per Person	Y	50.10	53.00	5.79%	2.90	Council
0267	Non Members - 1 Child per 4 hour session -10 visit pass	Per Pass	Y	430.00	450.00	4.65%	20.00	Council
0268	15% off total fee		Y	3 or more children - 15% off Total Fee				Council
0269	Registration Fee	Per Person	Y	20.00	20.00	0.00%	-	Council
0270	Late Fee per 15 minutes	Per 15 Minutes	Y	20.00	20.00	0.00%	-	Council
Programs								
0271	Group Exercise Classes	Per Person	Y	20.50	21.00	2.44%	0.50	Council
0272	Group Exercise Classes Concession	Per Person	Y	17.50	17.90	2.29%	0.40	Council
0273	Group Fitness Class 10 visit pass	Per Pass	Y	180.00	184.00	2.22%	4.00	Council
0274	Group Fitness Class 10 visit pass – Concession	Per Pass	Y	150.00	153.40	2.27%	3.40	Council
0275	Gold classes Inc. S/S/S/S	Per Person	Y	12.50	12.80	2.40%	0.30	Council
0276	Gold classes Inc. S/S/S/S 10 visit pass	Per Pass	Y	100.00	102.20	2.20%	2.20	Council
0277	Members add on class	Per Person	Y	9.00	9.50	5.56%	0.50	Council
0278	Members add on class 10 visit pass	Per Pass	Y	70.00	75.00	7.14%	5.00	Council
Memberships								
0279	Health Club 12 months	Per Person	Y	1,039.00	1,069.00	2.89%	30.00	Council
0280	Aquatics Plus 12 month	Per Person	Y	939.00	969.00	3.19%	30.00	Council
0281	Locker 6 month	Per Time	Y	145.00	148.00	2.07%	3.00	Council
0282	Locker 12 month	Per Time	Y	210.00	214.70	2.24%	4.70	Council
0283	Ultimate 3 month	Per Person	Y	610.00	623.70	2.25%	13.70	Council
0284	Ultimate 12 month	Per Person	Y	1,249.00	1,279.90	2.47%	30.90	Council
0285	Off-Peak 12 month	Per Person	Y	909.00	929.90	2.30%	20.90	Council
0286	Gold membership	Per Person	Y	650.00	664.90	2.29%	14.90	Council
0287	Child Swimming 12 Months	Per Person	Y	310.00	317.00	2.26%	7.00	Council

Ref No	Description of Fees and Charges	Unit of Measure	GST	2022/2023 Fee Inc. GST	2023/2024 Fee Inc. GST	Fee Increase / Decrease	Fee Increase / Decrease	Basis Of Fee
				\$	\$	%	\$	
0288	Active Teens – 3 months	Per Person	Y	199.00	204.90	2.96%	5.90	Council
0289	Active Teens – 12 months	Per Person	Y	545.00	558.90	2.55%	13.90	Council
0290	Gym & Swim Rehab – 3 months	Per Person	Y	425.00	444.50	4.59%	19.50	Council
0291	Aquatics Plus Rehab – 3 months	Per Person	Y	425.00	444.50	4.59%	19.50	Council
0292	Ultimate Rehabilitation	Per Person	Y	425.00	444.50	4.59%	19.50	Council
0293	Administration Fee – Refund	Per Refund	Y	65.00	70.00	7.69%	5.00	Council
0294	Council memberships per fortnight	Per Person	Y	25.60	26.20	2.34%	0.60	Council
0295	Renewal Discount on Membership		Y	10% For 3 years + consecutive Membership				Council
0296	Concession Discount		Y	15% Concession Discount on Membership				Council
Membership Direct Debit								
0297	Ultimate direct debit per fortnight	Per Person	Y	47.95	48.50	1.15%	0.55	Council
0298	Off Peak direct debit per fortnight	Per Person	Y	34.90	35.50	1.72%	0.60	Council
0299	Health Club direct debit per fortnight	Per Person	Y	39.90	40.50	1.50%	0.60	Council
0300	Aquatics plus direct debit per fortnight	Per Person	Y	36.00	36.90	2.50%	0.90	Council
0301	Results Membership direct debit per fortnight min 6 debits	Per Person	Y	140.00	148.90	6.36%	8.90	Council
0302	Gold direct debit per fortnight	Per Person	Y	24.90	25.50	2.41%	0.60	Council
0303	Teen Active direct debit per fortnight	Per Person	Y	20.90	20.90	0.00%	-	Council
0304	Locker direct debit per fortnight	Per Time	Y	9.40	9.60	2.13%	0.20	Council
0305	Renewal Discount on Membership		Y	10% For 3 years + consecutive Membership				Council
0306	Concession Discount on Memberships		Y	15% Concession Discount on Memberships				Council
Personal Training								
0307	1/2 Hour Session – Members	Per Person	Y	48.00	50.00	4.17%	2.00	Council
0308	11 x 1/2 Hour Session Pack – Members	Per Pack	Y	480.00	500.00	4.17%	20.00	Council
0309	1 Hour Session – Members	Per Person	Y	75.00	80.00	6.67%	5.00	Council
0310	11 x 1 Hour Session Pack – Members	Per Pack	Y	750.00	800.00	6.67%	50.00	Council
0311	1/2 Hour Session – Casuals	Per Person	Y	68.00	75.00	10.29%	7.00	Council
0312	1 Hour Session – Casuals	Per Person	Y	88.00	95.00	7.95%	7.00	Council
0313	Results Membership Inc. PT 3 months	Per Person	Y	1,025.00	1,055.00	2.93%	30.00	Council
0314	11 x 1/2hr Session Pack – Casuals	Per Pack	Y	680.00	750.00	10.29%	70.00	Council
0315	11 x 1hr Session – Casuals	Per Pack	Y	880.00	950.00	7.95%	70.00	Council
Birthday Parties								
0316	Birthday Party – Per Child No Food	Per Person	Y	23.00	23.50	2.17%	0.50	Council
Miscellaneous								
0317	Product Sales – Retail	Per Item	Y	Price on Application (POA)				Council
0318	Spectator Fee	Per Person	Y	2.60	3.00	15.38%	0.40	Council
0319	Sundry Items Locker Commission	Per Locker	Y	Price on Application (POA)				Council
MAC Water Slide & Splash Park								

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				\$	\$	%	\$	
0320	Casual Water Slide Access & Entry – Family	Per Pass	Y	-	59.00		59.00	Council
0321	Casual Water Slide Access & Entry Adults	Per Ride	Y	3.00	19.80	560.00%	16.80	Council
0322	Casual Water Slide Access & Entry Child	Per 5 Rides	Y	7.50	18.00	140.00%	10.50	Council
0323	Casual Water Slide Access & Entry - Concession	Per Pass	Y	15.00	18.00	20.00%	3.00	Council
Park/Equipment Hire								
Park Booking								
0324	Wedding Ceremony	Per Booking Per Day	Y	170.20	174.00	2.23%	3.80	Council
0325	Private activity – Individual/Family/Corporate Functions	Per Activity	Y	98.90	101.10	2.22%	2.20	Council
0326	Community activity (50-150 people)	Per Activity	Y	74.60	76.30	2.28%	1.70	Council
0327	Commercial use (minimum)	Per Use	Y	1,757.50	1,797.00	2.25%	39.50	Council
0328	Commercial use (high community benefit)	Per Use	Y	148.40	151.70	2.22%	3.30	Council
0329	Public Liability	Per Person	Y	27.40	28.00	2.19%	0.60	Council
Event Permit								
0330	Community/charity event permit	Per Event	N	148.50	151.80	2.22%	3.30	Council
0331	Private activity event permit – Individual/Family/Corporate Functions	Per Activity	N	197.80	202.20	2.22%	4.40	Council
0332	Commercial event permit (minimum)	Per Event	N	1,516.40	1,550.50	2.25%	34.10	Council
0333	Commercial event permit (high community benefit)	Per Event	N	356.90	364.90	2.24%	8.00	Council
Bond Fees								
0334	Community use (per day minimum)	Per Use	N	220.00	225.00	2.27%	5.00	Council
0335	Private Activities – Individual/Family	Per Activities	N	220.00	225.00	2.27%	5.00	Council
0336	Private Activities – Business/Corporate Functions (minimum)	Per Activities	N	3,500.00	3,578.80	2.25%	78.80	Council
0337	Corporate or commercial use (minimum)	Per Use	N	3,500.00	3,578.80	2.25%	78.80	Council
Personal Trainers (per 6 month booking)								
0338	Category 1: 3-5 participates	Per Booking	Y	184.60	188.80	2.28%	4.20	Council
0339	Category 2: 6-15 participates	Per Booking	Y	505.30	516.70	2.26%	11.40	Council
0340	Category 3: 16-40 participates	Per Booking	Y	1,449.90	1,482.50	2.25%	32.60	Council
0341	Crown Land Licence	Per Land	Y	105.06	105.06	0.00%	-	Statutory
Sport Grounds and Pavilions Type of Use								
0342	Corporate or commercial use (per event / weekend)	Per Use	Y	4,283.90	4,380.30	2.25%	96.40	Council
0343	Corporate or commercial use (High Community Benefit) (per day)	Per Use	Y	323.60	330.90	2.26%	7.30	Council
0344	Seasonal fees in accordance with Council Policy (adopted August 2008)	Per Fees	Y	Price on Application (POA)				Council
0345	Casual hire of Grounds (per day)	Per Hire	Y	104.30	106.60	2.21%	2.30	Council
0346	Casual hire of Pavilions (per day)	Per Hire	Y	104.30	106.60	2.21%	2.30	Council
Maidstone Tennis Facility								
0347	Monday – Friday (9:00am – 9:00pm) – Community/Not for Profit	Per Hour	Y	47.20	48.30	2.33%	1.10	Council
0348	Monday – Friday (9:00am – 9:00pm) – Private & Commercial	Per Hour	Y	63.20	64.60	2.22%	1.40	Council
0349	Saturday – Sunday (2:00pm – 6:00pm) – Community/Not for Profit	Per Hour	Y	47.20	48.30	2.33%	1.10	Council
0350	Saturday – Sunday (2:00pm – 6:00pm) – Private & Commercial	Per Hour	Y	63.20	64.60	2.22%	1.40	Council
Additional Waste Services Garbage Service								
0351	Additional 120 Litre (LT) garbage bin (bin supply & collection service)	Per Bin	N	209.10	213.80	2.25%	4.70	Council
0352	Additional 240 LT garbage bin (bin supply & collection service)	Per Bin	N	384.80	393.50	2.26%	8.70	Council
0353	Additional 120 LT garbage bin (subsequent annual collection service)	Per Bin	N	150.50	153.90	2.26%	3.40	Council
0354	Additional 240 LT garbage bin (subsequent annual charge)	Per Bin	N	346.00	353.80	2.25%	7.80	Council
0355	Additional 660 LT garbage skip bin (bin supply & collection service)	Per Bin	N	1,441.70	1,474.10	2.25%	32.40	Council
0356	Additional 1100 LT garbage skip (bin supply & collection service)	Per Bin	N	1,882.90	1,925.30	2.25%	42.40	Council
0357	Additional garbage 660 LT skip bin (subsequent annual collection service)	Per Bin	N	969.20	991.00	2.25%	21.80	Council

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				\$	\$	%	\$	
0358	Additional 1100 LT garbage skip bin (subsequent annual collection service)	Per Bin	N	1,281.80	1,310.60	2.25%	28.80	Council
Recycling Service								
0359	Additional 120 LT recycling bin (bin supply & collection service)	Per Bin	N	112.90	115.40	2.21%	2.50	Council
0360	Additional 240 LT recycling bin (bin supply & collection service)	Per Bin	N	123.30	126.10	2.27%	2.80	Council
0361	Additional 360 LT recycling bin (bin supply & collection service)	Per Bin	N	149.10	152.40	2.21%	3.30	Council
0362	Additional 660 LT recycling skip (bin supply and collection service)	Per Bin	N	1,032.90	1,056.10	2.25%	23.20	Council
0363	Additional 1,100 LT recycling skip (bin supply and collection service)	Per Bin	N	1,116.60	1,141.70	2.25%	25.10	Council
0364	Additional 120/240 LT recycling bin (subsequent annual collection service)	Per Bin	N	61.70	63.10	2.27%	1.40	Council
0365	Additional 660 LT recycling skip (subsequent annual collection service)	Per Bin	N	559.30	571.90	2.25%	12.60	Council
0366	Additional 1100 LT recycling skip (subsequent annual collection service)	Per Bin	N	559.30	571.90	2.25%	12.60	Council
FOGO Waste Service								
0367	Annual 120 LT FOGO waste collection service	Per Bin	N	131.40	134.40	2.28%	3.00	Council
0368	Annual 240 LT FOGO waste collection service	Per Bin	N	145.00	148.30	2.28%	3.30	Council
0369	Additional 120 LT FOGO bin (subsequent annual collection service)	Per Bin	N	80.30	82.10	2.24%	1.80	Council
0370	Additional 240 LT FOGO bin (subsequent annual collection)	Per Bin	N	93.90	96.00	2.24%	2.10	Council
At Call Hard & FOGO Waste Service								
0371	Additional Hard waste collection FOGO waste collection service fee (Owner / Occupier per request)	Per Collection	N	83.60	85.50	2.27%	1.90	Council
0372	Additional high Priority hard waste collection 3 working days collection	Per Collection	N	103.50	105.80	2.22%	2.30	Council
Engineering & Transport Services Development Fee								
0373	Plan Checking Subdivisions		N	By Works Value – 0.75%				Council
0374	Subdivision supervision		N	By Works Value – 2.50%				Council
0375	Plan checking work in Road Reserve		N	By Works Value – 0.83%				Council
0376	Supervision work in Road Reserve		N	By Works Value – 2.65%				Council
0377	Incomplete Works Bond – Administration Fee	Per Bond	N	115.00	117.60	2.26%	2.60	Council
Drainage								
0378	Legal point of drainage discharge	Per Application	N	64.10	65.60	2.34%	1.50	Statutory
0379	Legal point of drainage discharge MUD	Per Application	N	144.70	149.40	3.25%	4.70	Statutory
0380	Drainage Plan Approval (Single or extension)	Per Application	N	156.90	160.40	2.23%	3.50	Council
0381	Drainage Plan Approval (2-3 Lot development)	Per Application	N	366.00	374.20	2.24%	8.20	Council
0382	Drainage Plan Approval (4-9 Lot development)	Per Application	N	418.20	427.60	2.25%	9.40	Council
0383	Drainage Plan Approval (10+ Lot development)	Per Application	N	700.50	716.30	2.26%	15.80	Council
0384	Stormwater inspection	Per Application	N	366.00	374.20	2.24%	8.20	Council
0385	Stormwater inspection – (Virtual through Zoom)	Per Application	N	250.00	255.60	2.24%	5.60	Council
Tree Services								
Tree Removal Amenity Value (per trunk diameter)								
0386	6cm	Per Tree	N	375.80	384.30	2.26%	8.50	Council
0387	8cm	Per Tree	N	668.20	683.20	2.24%	15.00	Council
0388	10cm	Per Tree	N	1,044.00	1,067.50	2.25%	23.50	Council
0389	15cm	Per Tree	N	2,349.00	2,401.80	2.25%	52.80	Council
0390	20cm	Per Tree	N	4,176.00	4,270.00	2.25%	94.00	Council
0391	25cm	Per Tree	N	6,524.90	6,671.70	2.25%	146.80	Council
0392	30cm	Per Tree	N	9,395.90	9,607.30	2.25%	211.40	Council

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				\$	\$	%	\$	
0393	35cm	Per Tree	N	12,788.90	13,076.60	2.25%	287.70	Council
0394	40cm	Per Tree	N	16,703.80	17,079.60	2.25%	375.80	Council
0395	45cm	Per Tree	N	21,140.80	21,616.50	2.25%	475.70	Council
0396	50cm	Per Tree	N	26,099.80	26,687.00	2.25%	587.20	Council
0397	55cm	Per Tree	N	31,580.70	32,291.30	2.25%	710.60	Council
0398	60cm	Per Tree	N	37,583.70	38,429.30	2.25%	845.60	Council
0399	65cm	Per Tree	N	44,108.60	45,101.00	2.25%	992.40	Council
0400	70cm	Per Tree	N	51,155.50	52,306.50	2.25%	1,151.00	Council
0401	75cm	Per Tree	N	58,724.50	60,045.80	2.25%	1,321.30	Council
0402	80cm	Per Tree	N	66,907.40	68,412.80	2.25%	1,505.40	Council
0403	85cm	Per Tree	N	75,428.30	77,125.40	2.25%	1,697.10	Council
0404	90cm	Per Tree	N	84,563.20	86,465.90	2.25%	1,902.70	Council
0405	95cm	Per Tree	N	94,220.10	96,340.00	2.25%	2,119.90	Council
0406	100cm	Per Tree	N	104,399.00	106,748.00	2.25%	2,349.00	Council
0407	105cm	Per Tree	N	115,100.00	117,689.80	2.25%	2,589.80	Council
0408	110cm	Per Tree	N	126,322.90	129,165.20	2.25%	2,842.30	Council
0409	115cm	Per Tree	N	138,067.70	141,174.20	2.25%	3,106.50	Council
0410	120cm	Per Tree	N	150,334.60	153,717.10	2.25%	3,382.50	Council
0411	125cm	Per Tree	N	163,123.50	166,793.80	2.25%	3,670.30	Council
0412	130cm	Per Tree	N	176,434.40	180,404.20	2.25%	3,969.80	Council
0413	135cm	Per Tree	N	190,267.30	194,548.30	2.25%	4,281.00	Council
0414	140cm	Per Tree	N	204,622.10	209,226.10	2.25%	4,604.00	Council
0415	145cm	Per Tree	N	219,499.00	224,437.70	2.25%	4,938.70	Council
Removal and Re-plant Fee – Price On Application (POA) – Tree Removal (height)								
0416	0-3mt	Per Tree	N	191.40	195.70	2.25%	4.30	Council
0417	3-8mt	Per Tree	N	797.40	815.30	2.24%	17.90	Council
0418	8-20mt+	Per Tree	N	2,392.30	2,446.10	2.25%	53.80	Council
Stump Grind (per trunk diameter)								
0419	0-30cm	Per Tree	N	175.50	179.40	2.22%	3.90	Council
0420	30cm-1mt	Per Tree	N	398.80	407.80	2.26%	9.00	Council
0421	1mt+	Per Tree	N	552.90	565.30	2.24%	12.40	Council
0422	Reinstalment small	Per Tree	N	31.90	32.60	2.19%	0.70	Council
0423	Reinstatement large	Per Tree	N	85.10	87.00	2.23%	1.90	Council
0424	New tree planting	Per Tree	N	398.80	407.80	2.26%	9.00	Council
Hard Surface Reinstatement Rates								
Hard Surface Reinstatement Rates – Surface								
0425	Access Road min 1sqm. (less than 25 sqm)	Sq. Metre	Y	177.70	182.50	2.70%	4.80	Council
0426	Access Road (25 sqm or more)	Sq. Metre	Y	151.60	155.80	2.77%	4.20	Council
0427	Distributor Road and Industrial route (less than 25sqm)	Sq. Metre	Y	277.10	284.40	2.63%	7.30	Council
0428	Distributor Road and Industrial route (25sqm or more)	Sq. Metre	Y	266.60	273.70	2.66%	7.10	Council
0429	Concrete Footpath (Less than 5 sqm)	Sq. Metre	Y	230.10	236.00	2.56%	5.90	Council
0430	Concrete Footpath (5sqm or more)	Sq. Metre	Y	214.30	219.90	2.61%	5.60	Council
0431	Concrete Footpath (colour) (Less than 5 sqm)	Sq. Metre	Y	250.90	257.30	2.55%	6.40	Council
0432	Concrete Footpath (colour) (5 sqm or more)	Sq. Metre	Y	235.30	241.40	2.59%	6.10	Council
0433	Asphalt Footpath (Less than 5 sqm)	Sq. Metre	Y	188.20	193.20	2.66%	5.00	Council
0434	Asphalt Footpath (5sqm or more)	Sq. Metre	Y	153.70	157.90	2.73%	4.20	Council
0435	Domestic Crossover	Sq. Metre	Y	292.70	300.00	2.49%	7.30	Council
0436	Domestic Crossover (colour)	Sq. Metre	Y	334.60	342.90	2.48%	8.30	Council
0437	Industrial Crossover	Sq. Metre	Y	318.90	326.80	2.48%	7.90	Council

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				\$	\$	%	\$	
0438	Concrete Kerb/Channel	Linear Metre	Y	329.30	337.50	2.49%	8.20	Council
0439	Concrete Kerb/Channel (Less than 5 lin m)	Linear Metre	Y	318.90	326.80	2.48%	7.90	Council
0440	Concrete Kerb/Channel (5 lin m or more)	Linear Metre	Y	371.20	380.30	2.45%	9.10	Council
0441	Concrete Kerb/Channel (colour) (Less than 5 lin m)	Linear Metre	Y	350.20	358.80	2.46%	8.60	Council
0442	Concrete Kerb/Channel (colour) (5 lin m or more)	Linear Metre	Y	271.90	278.80	2.54%	6.90	Council
0443	Stone Kerb/Channel (Less than 5 lin m)	Linear Metre	Y	292.70	300.00	2.49%	7.30	Council
0444	Stone Kerb/Channel (5 lin m or more)	Linear Metre	Y	308.40	316.10	2.50%	7.70	Council
0445	Bluestone Laneway (Less than 25 sqm)	Sq. Metre	Y	271.90	278.80	2.54%	6.90	Council
0446	Bluestone Laneway (25 sqm or more)	Sq. Metre	Y	115.00	118.40	2.96%	3.40	Council
0447	Footpath pavers	Sq. Metre	Y	277.10	284.10	2.53%	7.00	Council
0448	Repair stormwater Kerb adaptor (CL9)	Unit Cost	Y	203.90	209.20	2.60%	5.30	Council
0449	Pit lid	Unit Cost	Y	627.30	642.20	2.38%	14.90	Council
0450	Pit and frame	Unit Cost	Y	946.20	968.30	2.34%	22.10	Council
A Minimum Of One Linear Or One Square Metre Is Applicable To All Rates Except For Footpaths Where A Minimum Of 2.25 Square Metres Applies (Equivalent To One Bay). A 20% Loading Will Be Applied To The Prices Quoted Where Work Is Carried Out On Arterial Or Collector Roads As Defined In The Melways. These Rates Cover Costs Associated With The Reinstatement By Council's Road Maintenance Contractor, Of Road Openings Made By Various Authorities Or Public Utility Companies (I.E. City West Water, Westar, Telstra, AGL) And By Private Contractors.								
Asset protection								
0451	Street protection fee	Per Permit	N	339.80	347.40	2.24%	7.60	Council
0452	Street protection bond (minimum)	Per Permit	N	522.80	534.60	2.26%	11.80	Council
Permits								
0453	Work within Road Reserve permit	Per Unit		Fees depend on the road Nclassification, speed limit and work type				Statutory
	Formerly Road Opening Permit							
0454	Vehicle crossing permit	Per Permit	N	339.80	347.40	2.24%	7.60	Council
0455	Vehicle crossing permit re-inspection fee	Per Permit	N	73.20	74.80	2.19%	1.60	Council
0456	Vehicle crossing permit – multiple	Per Permit	N	606.40	620.00	2.24%	13.60	Council
0457	Vehicle crossing permit – wide	Per Permit	N	449.60	459.70	2.25%	10.10	Council
Cemetery								
SECTION 43 OF THE ACT ALL TRUST FEES OF \$50 OR MORE ARE INCREASED ANNUALLY IN ACCORDANCE WITH CPI FOR ALL GROUPS IN MEL. @ MAY FOR EFFECT IN JULY								
Cemetery 'Service' *Fees cannot be changed until ratified by the Cemetery Trust Private Graves								
Planning and Environment Services								
Activation & Relationship Management								
Festival Service								
0458	Festival Permits – Commercial Event	Per Event	N	Price on Application (POA)				Council
0459	Festival – Commercial site bond	Per Event	N	10,455.10	10,690.30	2.25%	235.20	Council
0460	Food Van Permit	Per Van	N	517.50	529.10	2.24%	11.60	Council
0461	Creative containers bond	Per Event	N	209.10	213.80	2.25%	4.70	Council
City Places								
Application Fees								
0462	Amendment to Class 10 Permit – VicSmart - Other	Per Application	N	-	206.42		206.42	Statutory
0463	Class 10 – VicSmart application - Other		N	-	206.42		206.42	Statutory
0464	Class 1 – Use Permits	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0465	Class 2 – <\$10,000	Per Application	N	198.42	206.40	4.02%	7.98	Statutory
0466	Class 3 – \$10,001-\$100,000	Per Application	N	624.54	649.80	4.04%	25.26	Statutory

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				\$	\$	%	\$	
0467	Class 4 – \$100,001-\$500,000	Per Application	N	1,278.47	1,330.20	4.05%	51.73	Statutory
0468	Class 5 – \$500,001-\$1,000,000	Per Application	N	1,381.39	1,437.30	4.05%	55.91	Statutory
0469	Class 6 – \$1,000,001-\$2,000,000	Per Application	N	1,484.21	1,554.30	4.72%	70.09	Statutory
0470	Class 7 – VicSmart Application – <\$10,000	Per Application	N	198.42	206.40	4.02%	7.98	Statutory
0471	Class 8 – VicSmart Application – >\$10,001	Per Application	N	426.12	443.40	4.06%	17.28	Statutory
0472	Class 9 – VicSmart application – Subdivide or consolidate land	Per Application	N	198.42	206.40	4.02%	7.98	Statutory
To develop land (other than for a single dwelling per lot)								
0473	Class 11 – Developments <\$100,000	Per Application	N	1,138.94	1,185.00	4.04%	46.06	Statutory
0474	Class 12 – Developments \$100,001-\$1,000,000	Per Application	N	1,535.67	1,597.80	4.05%	62.13	Statutory
0475	Class 13 – Developments \$1,000,001-\$5,000,000	Per Application	N	3,387.32	3,524.40	4.05%	137.08	Statutory
0476	Class 14 – Developments \$5,000,001-\$15,000,000	Per Application	N	8,633.72	8,982.90	4.04%	349.18	Statutory
0477	Class 15 – Developments \$15,000,001-\$50,000,000	Per Application	N	25,460.19	26,489.90	4.04%	1,029.71	Statutory
0478	Class 16 – Developments >\$50,000,001	Per Application	N	57,224.86	59,539.30	4.04%	2,314.44	Statutory
Subdivision								
0479	Class 17 – To subdivide an existing building	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0480	Class 18 – To subdivide land into two lots (other than VicSmart)	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0481	Class 19 – Realignment of a common boundary or consolidate 2 or more lots	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0482	Class 20 – To subdivide land (three or more lots)	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0483	Class 21 – To vary or remove a restriction, easement or right of way	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0484	Class 22 – Any other application for a permit not specified	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
Other matters								
0485	Amend or end a s173 agreement	Per Application	N	653.93	680.40	4.05%	26.47	Statutory
0486	Determination to satisfaction of the Responsible Authority	Per Request	N	323.30	337.10	4.27%	13.80	Statutory
0487	Certificate of Compliance	Per Application	N	323.30	336.40	4.05%	13.10	Statutory
Amendments to applications made under Section 57A(3)(a) Planning & Environment Act 1987								
0488	Amendments to a permit or class of permit	Per Application	N	-	-	0.00%	-	Statutory
Amendments to permit Section 72 Planning & Environment Act 1987								
0489	Application to amend use	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0490	Application to amend permit or conditions	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0491	Amendment to a Class 2,3,4,5,6 Permit (less than \$10,000)	Per Application	N	198.42	206.40	4.02%	7.98	Statutory
0492	Amendment to a Class 2,3,4,5,6 Permit (\$10,000-\$100,000)	Per Application	N	624.54	649.80	4.04%	25.26	Statutory
0493	Amendment to a Class 2,3,4,5,6 Permit (\$100,000-\$500,000)	Per Application	N	1,278.47	1,329.90	4.02%	51.43	Statutory
0494	Amendment to a Class 2,3,4,5,6 Permit (\$500,000-\$2,000,000)	Per Application	N	1,381.39	1,437.30	4.05%	55.91	Statutory
0495	Amendment to a Class 7 Permit (VicSmart)	Per Application	N	198.42	206.40	4.02%	7.98	Statutory
0496	Amendment to a Class 8 Permit (VicSmart)	Per Application	N	426.12	443.40	4.06%	17.28	Statutory
0497	Amendment to a Class 9 Permit (VicSmart subdivision)	Per Application	N	198.42	206.40	4.02%	7.98	Statutory
0498	Amendment to a Class 11,12,13,14,15,16 Permit (less than \$100,000)	Per Application	N	1,138.94	1,185.00	4.04%	46.06	Statutory
0499	Amendment to a Class 11,12,13,14,15,16 Permit (\$100000-\$1000000)	Per Application	N	1,535.67	1,597.80	4.05%	62.13	Statutory
0500	Amendment to a Class 12,13,14,15,16 Permit (greater than \$1000000)	Per Application	N	3,387.32	3,524.40	4.05%	137.08	Statutory
0501	Amendment to a Class 17 Permit	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0502	Amendment to a Class 18 Permit	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0503	Amendment to a Class 19 Permit	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0504	Amendment to a Class 20 Permit	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0505	Amendment to a Class 21 Permit	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
0506	Amendment to a Class 22 Permit	Per Application	N	1,307.86	1,360.80	4.05%	52.94	Statutory
Subdivide land, Subdivision Act 1988								
0507	Certify a plan of subdivision	Per Application	N	173.40	180.40	4.04%	7.00	Statutory
0508	Alteration of a plan under section 10(2) of the Subdivision Act	Per Application	N	110.24	114.70	4.05%	4.46	Statutory

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				\$	\$	%	\$	
0509	Amendment of a certified plan	Per Application	N	139.63	145.30	4.06%	5.67	Statutory
Extension of Time and secondary consent requests								
0510	Extension of time for non-residential development/use greater than \$1,000,000	Per Application	N	-	547.60		547.60	Council
0511	Extension of time for non-residential development/use less than \$1,000,000	Per Application	N	-	273.90		273.90	Council
0512	Extension of time for dwelling extensions	Per Application	N	265.90	273.90	3.01%	8.00	Council
0513	First extension of time (except for 60 dwellings)	Per Application	N	409.40	421.70	3.00%	12.30	Council
0514	Second extension of time (except for 60 dwellings)	Per Application	N	531.60	547.60	3.01%	16.00	Council
0515	Third and more extension of time (except for 60 dwellings)	Per Application	N	754.90	777.60	3.01%	22.70	Council
0516	Extension of Time for more than 60 dwellings	Per Application	N	1,063.30	1,095.20	3.00%	31.90	Council
0517	Secondary Consent Application for dwelling extensions	Per Application	N	170.10	175.20	3.00%	5.10	Council
0518	Secondary Consent Application resulting from enforcement	Per Application	N	337.00	347.10	3.00%	10.10	Council
0519	Secondary Consent Applications 1-4 dwellings	Per Application	N	231.80	238.80	3.02%	7.00	Council
0520	Secondary Consent Applications 5-9 dwellings	Per Application	N	338.10	348.20	2.99%	10.10	Council
0521	Secondary Consent Applications for 10-60 dwellings	Per Application	N	559.30	576.10	3.00%	16.80	Council
0522	Secondary Consent Applications for more than 60 dwellings	Per Application	N	1,063.30	1,095.20	3.00%	31.90	Council
0523	Secondary Consent Applications for any use or commercial/industrial development less than \$1 million	Per Application	N	265.90	273.90	3.01%	8.00	Council
0524	Secondary Consent Applications for any commercial/industrial development greater than \$1 million	Per Application	N	425.40	438.20	3.01%	12.80	Council
Administration Charges								
0525	Retrospective additional application fee	Per Application	N	337.00	347.10	3.00%	10.10	Council
0526	Advertising – up to 20 letters	Per 20 Letters	N	180.80	186.20	2.99%	5.40	Council
0527	Advertising – each additional letter	Per Letter	N	8.00	8.20	2.50%	0.20	Council
0528	Heritage Demolition Advice	Per Request	N	66.51	87.90	32.16%	21.39	Statutory
0529	Compliance with permit advice (information already available electronically)	Per Request	N	175.50	180.80	3.02%	5.30	Council
0530	Compliance with permit advice for off-site file (on scan demand)	Per Request	N	350.90	361.40	2.99%	10.50	Council
0531	Property Information	Per Request	N	175.50	181.20	3.25%	5.70	Council
0532	Pre-Application Advice – meeting and/or written advice	Per Request	Y	175.50	181.20	3.25%	5.70	Council
0533	Property Information for off-site file	Per Request	N	350.90	361.40	2.99%	10.50	Council
0534	Copy of Endorsed Plan/Photocopies (hard copy)	Per Request	N	175.50	180.80	3.02%	5.30	Council
0535	Copy of Endorsed Plan/Photocopies (electronically)	Per Request	N	55.30	57.00	3.07%	1.70	Council
0536	Check on building envelope compliance	Per Request	N	180.80	186.20	2.99%	5.40	Council
0537	Planning Register per month	Per Request	N	27.60	28.40	2.90%	0.80	Council
0538	Planning Register per year	Per Request	N	220.10	226.70	3.00%	6.60	Council
0539	Variation to Urban Design Guidelines	Per Request	N	388.10	400.70	3.25%	12.60	Council
0540	Resubmission of Plans to Satisfy Condition 1	Per Request	N	164.80	169.70	2.97%	4.90	Council
0541	Advertising – smart public notice (new Fee)	Per Request	N	31.90	32.90	3.13%	1.00	Council
0542	Advertising – first public notice (Planning Notice R Us)	Per First Notice	N	194.30	201.10	3.50%	6.80	Council
0543	Advertising – additional public notice (Planning Notice R Us)	Per Additional Notice	N	40.90	42.30	3.42%	1.40	Council
Strategic Planning								
0544	Planning scheme – 11 to 20 submissions, change to an amendment, referring to a panel	Per Amendment	N	30,661.20	31,191.60	1.73%	530.40	Statutory
0545	Planning scheme – adopting and submitting the amendment for approval	Per Amendment	N	488.50	496.90	1.72%	8.40	Statutory
0546	Planning scheme – consideration by the Minister, to approve the amendment and giving notice of approval – paid to DELWP	Per Amendment	N	488.50	496.90	1.72%	8.40	Statutory
0547	Planning scheme – exceed 20 submissions, change to an amendment, referring to a panel	Per Amendment	N	40,986.20	41,695.80	1.73%	709.60	Statutory
0548	Planning scheme – request to amend, no change or amendment	Per Amendment	N	3,096.20	3,149.70	1.73%	53.50	Statutory

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				\$	\$	%	\$	
0549	Planning Scheme – requesting the Minister to prepare an amendment under Section 20 (4) – paid to DELWP	Per Amendment	N	4,058.10	4,128.30	1.73%	70.20	Statutory
0550	Planning Scheme – requesting the Minister to prepare an amendment under Section 20 (A) – paid to DELWP	Per Amendment	N	977.00	993.90	1.73%	16.90	Statutory
0551	Planning scheme – up to 10 submissions, change to an amendment, referring to a panel	Per Amendment	N	15,345.60	15,611.10	1.73%	265.50	Statutory
0552	Panel hearing fees – Paid to Planning Panels Victoria	Per Hearing	Y	Price on Application (POA)				Statutory
0553	Exhibition – letters, notification and printing of documents to affected properties	Per Amendment	N	Price on Application (POA)				Council
0554	Display in Local Newspaper	Per Amendment	N	Price on Application (POA)				Council
0555	Notice in Local Newspaper	Per Amendment	N	Price on Application (POA)				Council
0556	Notice in Government Gazette	Per Amendment	N	Price on Application (POA)				Council
Parking And Local Laws Local Laws								
0557	Inspection fee for Circus, Carnivals & Festivals	Per Inspection	N	92.00	94.10	2.28%	2.10	Council
0558	Filming Permits first day inclusive of application fee	Per Application	N	685.10	700.50	2.25%	15.40	Council
0559	Each second and subsequent days of filming	Per Application	N	342.50	350.20	2.25%	7.70	Council
0560	Filming parking bay fee (per bay)	Per Application	N	63.40	64.80	2.21%	1.40	Council
0561	Traffic management plans review (per hour)	Per Application	N	83.80	85.70	2.27%	1.90	Council
0562	Inspection fee for Heavy Vehicular Permit	Per Inspection	N	95.10	97.20	2.21%	2.10	Council
0563	Inspection fee for Camping Permit	Per Inspection	N	95.10	97.20	2.21%	2.10	Council
0564	Inspection fee for Open Air Burning	Per Inspection	N	95.10	97.20	2.21%	2.10	Council
0565	Inspection fee for Camping on Roads	Per Inspection	N	347.70	355.50	2.24%	7.80	Council
0566	Inspection fee for Building Site Fee	Per Inspection	N	158.50	162.10	2.27%	3.60	Council
0567	Impound Fee for Abandoned Vehicles	Per Application	N	506.10	517.50	2.25%	11.40	Council
0568	Daily storage fee Abandoned Vehicle and other items	Per Application	N	52.10	53.30	2.30%	1.20	Council
0569	Release fee for shopping trolleys	Per Application	N	121.70	124.40	2.22%	2.70	Council
0570	Impound fee for Seized items	Per Application	N	495.90	507.10	2.26%	11.20	Council
Local Laws Permits								
0575	Extended outdoor dining PARKLET fee: applicable to all outdoor dining areas occupying closed street or laneway locations	Per Sq Meter Per Annum	N	-	50.00		50.00	Council
0574	Extended outdoor dining PARKLET fee: applicable to footpaths and nature strips	Per Sq Meter Per Annum	N	-	30.00		30.00	Council
0571	Outdoor dining - All permits issued for a period of 6 months	Per Application	N	50% of applicable annual permit fee				Council
0572	Outdoor dining - Application fee for Non-standard applications	Per Application	N	-	200.00		200.00	Council
	One off administration fee (non-refundable)							
0573	Outdoor dining fee: applicable to footpaths and nature strips	Per Year	N	-	300.00		300.00	Council
	Per rectangular table and 6 to 8 seated positions per annum							
0576	Goods on Footway (small item)	Per Application	N	191.20	195.50	2.25%	4.30	Council
0577	Goods on Footway	Per Application	N	357.90	340.00	-5.00%	-17.90	Council
0578	A Boards (standard)	Per Application	N	126.80	120.00	-5.36%	-6.80	Council
0579	A Boards (large)	Per Application	N	191.20	180.00	-5.86%	-11.20	Council
0580	A Boards (extra-large)	Per Application	N	357.90	340.00	-5.00%	-17.90	Council
0581	Tables & chairs (Per set)	Per Application	N	191.20	180.00	-5.86%	-11.20	Council

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				\$	\$	%	\$	
0582	Permit for more than 3 Animals (Other than Restricted breed dogs)	Per Application	N	52.10	53.30	2.30%	1.20	Council
0583	Permit for other animals (once off fee)	Per Application	N	52.10	53.30	2.30%	1.20	Council
0584	Permit for more than 3 Restricted Breed Dogs	Per Application	N	664.60	679.60	2.26%	15.00	Council
0585	Rubbish Skip Non-commercial shopping centres (up to and including 3 days)	Per Application	N	57.30	58.60	2.27%	1.30	Council
0586	Rubbish Skip Non-commercial shopping centres (per day, four days or more)	Per Application	N	31.70	32.40	2.21%	0.70	Council
0587	Rubbish Skips (Commercial shopping centres per day)	Per Application	N	63.40	64.80	2.21%	1.40	Council
0588	Rubbish Skips (additional days to max of 7 days)	Per Application	N	25.60	26.20	2.34%	0.60	Council
0589	Shipping containers on council land (3 days)	Per Application	N	143.20	146.40	2.23%	3.20	Council
0590	Storage of building materials on Council land (per day)	Per Application	N	36.80	37.60	2.17%	0.80	Council
0591	Itinerant trader (per day)	Per Application	N	36.80	37.60	2.17%	0.80	Council
0592	Mobile food Vendor Permit (Daily)	Per Application	N	214.70	219.50	2.24%	4.80	Council
0593	Special Mobile food Vendor Permit (site specific tendered)	Per Application	N	4,294.50	4,391.10	2.25%	96.60	Council
0594	Standard Mobile food Vendor Permit	Per Application	N	3,272.00	3,345.60	2.25%	73.60	Council
0595	Sale of Abandon Vehicles	Per Application	Y	Price on Application (POA)				Council
0596	Private Standard Waste Bins on Council Land Permit	Per Application	N	317.00	324.10	2.24%	7.10	Council
0597	Private Skip Waste Bins on Council Land Permit	Per Application	N	526.60	538.40	2.24%	11.80	Council
Maribyrnong Parking Permit								
0598	1st Maribyrnong permit (valid for 1 year)	Per Application	N	-	-	0.00%	-	Council
0599	2nd Maribyrnong permit (valid for 1 year)	Per Application	N	63.40	64.80	2.21%	1.40	Council
0600	3rd Maribyrnong permit (valid for 1 year)	Per Application	N	89.00	91.00	2.25%	2.00	Council
0601	1st Visitor permit (valid for 1 year)	Per Application	N	52.10	53.30	2.30%	1.20	Council
0602	2nd Visitor permit (valid for 1 year)	Per Application	N	73.60	75.30	2.31%	1.70	Council
0603	Replacement of "lost" visitor permit	Per Application	N	89.00	91.00	2.25%	2.00	Council
0604	Special purpose parking permit (per bay/per day)	Per Application	N	25.60	26.20	2.34%	0.60	Council
0605	Hospital South Carpark (HSCP) staff permit (Daily rate)	Per Application	N	7.20	7.40	2.78%	0.20	Council
0606	Private residential parking permit short term	Per Application	N	12.30	12.60	2.44%	0.30	Council
0607	Private residential parking permit 1 year	Per Application	N	26.60	27.20	2.26%	0.60	Council
0608	Work zone Construction Permit(Restricted non Commercial) per day per bay	Per Application	N	25.60	26.20	2.34%	0.60	Council
0609	Work zone Construction Permit(Commercial Shopping Strip) per day per bay	Per Application	N	36.80	37.60	2.17%	0.80	Council
0610	Work zone Construction Permit(Unrestricted) per day per bay	Per Application	N	20.50	21.00	2.44%	0.50	Council
0611	Residential Tradespersons Permit (restricted) per vehicle max 4 weeks	Per Application	N	54.20	55.40	2.21%	1.20	Council
0612	Residential Tradespersons Permit (non restricted) per vehicle max 4 weeks	Per Application	N	25.60	26.20	2.34%	0.60	Council
0613	Special Event Parking Permit 10 per event (Each)	Per Application	N	73.60	75.30	2.31%	1.70	Council
0614	Pay & Display Ticket Machines	Per Hour	N	Rates per policy between \$0.50 and \$3.00 per hour (from \$5.80 and \$10.00 per day)				Council
Animal registration								
0615	Full Fee - Dog	Per Application	N	173.80	177.00	1.84%	3.20	Council
0616	Dog - Reduced Fee (At least 1/3 of full fee)	Per Application	N	57.30	59.00	2.97%	1.70	Council
0617	Dog - Full Fee - Pensioner Discount (At least 1/2 of full fee)	Per Application	N	89.00	88.50	-0.56%	-0.50	Council
0618	Dog - Reduced Fee - Pensioner Discount (At least 1/2 of reduced fee)	Per Application	N	31.70	29.50	-6.94%	-2.20	Council

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				\$	\$	%	\$	
0619	Dog - Dangerous / Menacing / Restricted Breed	Per Application	N	222.90	227.50	2.06%	4.60	Council
0620	Cat - Full Fee	Per Application	N	173.80	177.00	1.84%	3.20	Council
0621	Cat - Reduced Fee (At least 1/3 of full fee)	Per Application	N	57.30	59.00	2.97%	1.70	Council
0622	Cat - Full Fee - Pensioner Discount (At least 1/2 of full fee)	Per Application	N	89.00	88.50	-0.56%	-0.50	Council
0623	Cat - Reduced Fee - Pensioner Discount (At least 1/2 reduced fee)	Per Application	N	31.70	29.50	-6.94%	-2.20	Council
0624	Fee to view registration register	Per Application	N	41.90	42.80	2.15%	0.90	Council
0625	Copy fee to obtain certificate of registration (per record)	Per Application	N	73.60	75.30	2.31%	1.70	Council
0626	Registration / Renewal of Domestic Animal Business	Per Application	N	163.60	167.30	2.26%	3.70	Council
0627	Animal Pound Release fee	Per Application	N	184.10	188.20	2.23%	4.10	Council
Building Services Residential (Class 1 and 10)								
0628	Demolish detached dwelling	Per Application	Y	1,453.30	1,486.00	2.25%	32.70	Council
0629	Demolish attached dwelling	Per Application	Y	1,751.20	1,790.60	2.25%	39.40	Council
0630	Demolish outbuilding	Per Application	Y	815.50	833.80	2.24%	18.30	Council
0631	Swimming pool including barrier to AS 1926	Per Application	Y	2,415.10	2,469.40	2.25%	54.30	Council
0632	Fences	Per Application	Y	883.40	903.30	2.25%	19.90	Council
0633	Carport/garage <\$20,000	Per Application	Y	1,150.10	1,176.00	2.25%	25.90	Council
0634	Carport/garage >\$20,000	Per Application	Y	1,463.70	1,496.60	2.25%	32.90	Council
0635	Alterations and additions to dwelling <\$100,000	Per Application	Y	1,746.00	1,785.30	2.25%	39.30	Council
0636	Alterations and additions to dwelling \$100,001-\$200,000	Per Application	Y	2,091.00	2,138.00	2.25%	47.00	Council
0637	Alterations and additions to dwelling \$200,001-\$300,000	Per Application	Y	2,404.70	2,458.80	2.25%	54.10	Council
0638	Alterations and additions to dwelling >\$300,001	Per Application	Y	2,948.40	3,014.70	2.25%	66.30	Council
0639	New dwelling <\$250,000	Per Application	Y	3,011.10	3,078.80	2.25%	67.70	Council
0640	New dwelling \$250,001-\$500,000	Per Application	Y	3,837.00	3,923.30	2.25%	86.30	Council
0641	New dwelling >\$500,000	Per Application	Y	4,220.70	4,315.70	2.25%	95.00	Council
0642	Multiple dwellings (2)	Per Application	Y	6,043.10	6,179.10	2.25%	136.00	Council
0643	Multiple dwellings (3)	Per Application	Y	6,618.00	6,766.90	2.25%	148.90	Council
0644	Multiple dwellings (4+)	Per Application	Y	7,820.40	7,996.40	2.25%	176.00	Council
0645	Amendment to building permit	Per Application	Y	661.30	676.20	2.25%	14.90	Council
0646	Extension of time to building permit	Per Application	Y	419.70	429.20	2.26%	9.50	Council
0647	Lapsed permit renewal (Class 1 or 10)	Per Application	Y	661.30	676.20	2.25%	14.90	Council
0648	Residential & outbuildings inspections (Additional)	Per Application	Y	271.90	278.00	2.24%	6.10	Council
0649	Issue Occupancy Permit (1 dwelling)	Per Application	Y	1,207.60	1,234.80	2.25%	27.20	Council
0650	Inspection, report and statement of compliance for subdivision (1 dwelling)	Per Application	Y	1,207.60	1,234.80	2.25%	27.20	Council
Commercial and Industrial (Class 2-9)								
0651	Internal alterations to apartment (Class 2)	Per Application	Y	1,505.50	1,539.40	2.25%	33.90	Council
0652	Shop fitout <\$100,000	Per Application	Y	1,569.80	1,605.10	2.25%	35.30	Council
0653	Shop fitout \$100,001-\$200,000	Per Application	Y	1,874.50	1,916.70	2.25%	42.20	Council
0654	Shop fitout >\$200,001	Per Application	Y	2,162.10	2,210.80	2.25%	48.70	Council
0655	Alterations/additions/new buildings up to \$40,001-\$100,000	Per Application	Y	-	2,431.90		2,431.90	Council
0656	Building permit lodgement fees- Section 30. Private Building Surveyor or to Council: Class 1 & 10 class 2 to 9	Per Application	Y	-	125.80		125.80	Statutory
0657	VBA Levies applying to all building permits based on value of works over \$10,000 in addition to building application fees	Per Application	Y	-	-	0.00%	-	Statutory
0658	Commercial and industrial inspections (Additional)	Per Application	Y	266.60	272.60	2.25%	6.00	Council
0659	Amendment to building permit	Per Application	Y	601.10	614.60	2.25%	13.50	Council
0660	Extension of time to building permit	Per Application	Y	606.40	620.00	2.24%	13.60	Council
0661	Lapsed permit renewal (Class 2-9)	Per Application	Y	1,087.30	1,111.80	2.25%	24.50	Council
0662	Issue Occupancy Permit – Small building – Price on application (POA)	Per Application	Y	1,207.60	1,234.80	2.25%	27.20	Council
0663	Issue Occupancy Permit – Medium building (POA)	Per Application	Y	3,622.70	3,704.20	2.25%	81.50	Council

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				\$	\$	%	\$	
0664	Issue Occupancy Permit – Large building (POA)	Per Application	Y	6,037.80	6,173.60	2.25%	135.80	Council
0665	Inspection, report and statement of compliance for subdivision-Small building (POA)	Per Application	Y	1,212.80	1,240.10	2.25%	27.30	Council
0666	Inspection, report and statement of compliance for subdivision-Medium building (POA)	Per Application	Y	3,627.90	3,709.50	2.25%	81.60	Council
0667	Inspection, report and statement of compliance for subdivision-Large building (POA)	Per Application	Y	6,043.10	6,179.10	2.25%	136.00	Council
0668	Hoarding Application Fee (Not including Inspection Fee)	Per Application	Y	156.90	160.40	2.23%	3.50	Council
0669	Hoarding Permit (On street public protection) – private dwellings	Per Application	N	\$6.50m 2/wk min \$450 Min. Fee excl. GST: \$450.00 Last year fee \$5.50m 2/wk min \$420 Min. Fee excl. GST: \$420.00				Council
0670	Hoarding Permit (On street public protection) – commercial property	Per Application	N	\$8.50m 2/wk min \$600 Min. Fee excl. GST: \$600.00 Last year fee \$7.50m 2/wk min \$570 Min. Fee excl. GST: \$570.00				Council
0671	Hoarding Inspections Fee- (Added to Application and Extension Fees)	Per Application	N	125.50	128.30	2.23%	2.80	Council
0672	Hoarding Extension application	Per Application	N	125.50	128.30	2.23%	2.80	Council
0673	Construction Zone application (Commercial or Multi Dwelling)	Per Application	N	167.30	171.10	2.27%	3.80	Council
0674	Construction zone Inspection (Commercial or Multi Dwelling)	Per Application	N	135.90	139.00	2.28%	3.10	Council
0675	Construction zone rate	Per Application	N	\$8.50/m2				Council
0676	Administration Fee for extension of Hoarding Permit time	Per Application	N	219.50	224.40	2.23%	4.90	Council
0677	Permit fee No road closure	Per Application	N	261.40	267.30	2.26%	5.90	Council
0678	Permit fee Road closure	Per Application	N	418.20	427.60	2.25%	9.40	Council
0679	Road Occupation permit application	Per Application	N	125.50	128.30	2.23%	2.80	Council
0680	Permit to Occupy the Street (mobile crane/concrete pump – day pass) one variation to date included – private dwellings	Per Application	N	439.20	449.10	2.25%	9.90	Council
0681	Permit to Occupy the Street (mobile crane/concrete pump – day pass) one variation to date included – commercial property	Per Application	N	554.10	566.60	2.26%	12.50	Council
0682	Each additional variation to date for Application to Occupy the Street (mobile crane/ concrete pump – day pass)	Per Application	N	219.50	224.40	2.23%	4.90	Council
Council Consent								
0683	Land Liable to Flooding	Per Application	N	Fix stat. fee				Statutory
0684	Building over an Easement	Per Application	N	Fix stat. fee				Statutory
0685	Public Protection Consents- Reg 116	Per Application	N	Fix stat. fee				Statutory
0686	Siting where 173 agreement applies	Per Application	N	Price on Application (POA)				Council
Other Fees								
0687	Search of records for: Residential unit / Apartment	Per Application	N	287.50	294.00	2.26%	6.50	Council
0688	Search of records for: Commercial	Per Application	N	402.60	411.70	2.26%	9.10	Council

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				\$	\$	%	\$	
0689	Search of records for: Private dwelling	Per Application	N	115.00	117.60	2.26%	2.60	Council
0690	Search of records for: Occupancy Permit/Certificate of Final Inspection	Per Application	N	120.20	122.90	2.25%	2.70	Council
0691	Essential Safety Measures (ESM) Maintenance Determination & Schedule – Small buildings (POA)	Per Application	N	690.10	705.60	2.25%	15.50	Council
0692	ESMs Maintenance Determination & Schedule – Medium buildings (POA)	Per Application	N	2,247.90	2,298.50	2.25%	50.60	Council
0693	ESMs Maintenance Determination & Schedule – Large buildings (POA)	Per Application	N	3,408.40	3,485.10	2.25%	76.70	Council
0694	Swimming Pool/Spa Barriers Inspection & Letter of Compliance	Per Application	Y	224.70	499.40	122.25%	274.70	Council
0695	Additional inspection for Swimming Pool/Spa Barriers	Per Application	Y	120.20	122.90	2.25%	2.70	Council
0696	Adjoining Property Owner's Details (Protection works Notice)	Per Application	N	88.90	90.90	2.25%	2.00	Council
0697	Building Certification of Illegal works acceptance	Per Application	N	2,132.80	4,313.60	102.25%	2,180.80	Council
0698	Inspection of site outside business hours	Per Inspection	Y	428.60	438.20	2.24%	9.60	Council
0699	Inspection of site, pre and post permit issue	Per Application	Y	162.10	165.70	2.22%	3.60	Council
0700	Initial registration for swimming pool or spa	Per Application	N	51.25	32.90	-35.80%	-18.35	Statutory
0701	Issue of Certificate of compliance for swimming pool or spa, including safety barrier	Per Application	Y	32.00	21.10	-34.06%	-10.90	Council
0702	Issue of Certificate of NON compliance for swimming pool or spa, including safety barrier	Per Application	Y	402.60	397.50	-1.27%	-5.10	Council
Drawings of Residential and industrial buildings/Copies of plans/Documentation								
0703	Cancellation of building permit application (Class 1 & 10)	Per Application	Y	245.70	251.20	2.24%	5.50	Council
0704	Cancellation of building permit application (Class 2-9)	Per Application	Y	616.90	630.80	2.25%	13.90	Council
0705	Application for Siting for Prescribed Temporary Structures – 1 Structure	Per Application	N	548.90	561.20	2.24%	12.30	Council
0706	Application for Siting for Prescribed Temporary Structures – 2-5 Structure	Per Application	N	862.60	882.00	2.25%	19.40	Council
0707	Application for Siting for Prescribed Temporary Structures – 6-9 Structure	Per Application	N	1,359.20	1,389.80	2.25%	30.60	Council
0708	Application for Siting for Prescribed Temporary Structures – 10+ Structure	Per Application	N	2,143.30	2,191.50	2.25%	48.20	Council
0709	Part 5 Siting – Building Regulations - Report and Consent	Per Application	N	294.70	299.80	1.73%	5.10	Statutory
0710	Additional Inspection /Inspection over weekend or Public Holidays for Siting for Prescribed Temporary Structures (per hour)	Per Application	N	303.20	310.00	2.24%	6.80	Council
0711	Application for Occupancy Permit for Prescribed Temporary Structure – Place of Public Entertainment (POPE) (500-999)	Per Application	N	2,143.30	2,191.50	2.25%	48.20	Council
0712	Application for Occupancy Permit for Prescribed Temporary Structure (POPE) (1,000-4,999)	Per Application	N	3,180.40	3,252.00	2.25%	71.60	Council
0713	Application for Occupancy Permit for Prescribed Temporary Structure (POPE) (5,000-9,999)	Per Application	N	4,317.90	4,415.00	2.25%	97.10	Council
0714	Application for Occupancy Permit for Prescribed Temporary Structure (POPE) (>10,000)	Per Application	N	7,506.80	7,675.70	2.25%	168.90	Council
0715	Additional structures over limit	Per Application	N	188.20	192.40	2.23%	4.20	Council
0716	Additional Inspection / Inspection over weekend or Public Holidays for POPE (per hour)	Per Application	N	303.20	310.00	2.24%	6.80	Council
0717	Copies of Reports/Specifications – per 1	Per Application	N	182.90	187.00	2.24%	4.10	Council
0718	Property Information Requests (Reg 51(1) & 51(2))	Per Application	N	-	-	0.00%	-	Statutory
0719	15% surcharge	Per Application	Y	-	-	0.00%	-	Statutory
	15% surcharge will apply on all building permits and inspection fees in the case of owner builder applications							
Environmental Health Food Act 35A(1)								
0720	Food Premises up to & including 10 employees – Aged Care / Childcare – Class 1	Per Renewal	N	650.00	665.00	2.31%	15.00	Council
0721	Food Premises, Temporary Food Premises, Mobile Food Premises with 20 employees (pro rata) – Class 2	Per Renewal	N	1,002.00	1,025.00	2.30%	23.00	Council

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				\$	\$	%	\$	
0722	Food Premises, Temporary Food Premises, Mobile Food Premises up to 10 employees – Class 2	Per Renewal	N	650.00	665.00	2.31%	15.00	Council
0723	Food Premises, Temporary Food Premises, Mobile Food Premises up to 10 employees – Supermarket, Milk Bars, Convenience Store, Bars, Nuts, Groceries, – Class 3	Per Renewal	N	501.00	512.00	2.20%	11.00	Council
0724	Food Premises, Temporary Food Premises, Mobile Food Premises – Extra employees – Class 1, 2 and 3	Per Renewal	N	38.00	39.00	2.63%	1.00	Council
0725	Food Premises – Non Profit, Social/Sporting Club / Schools, Temporary Food Premises, Mobile Food Premises up to & including 10 employees – Class 1 and 2	Per Renewal	N	325.00	332.00	2.15%	7.00	Council
0726	Food Premises, Temporary Food Premises, Mobile Food Premises – Non Profit – Class 3	Per Renewal	N	250.00	255.00	2.00%	5.00	Council
0727	Food Premises Pre-packaged Food Only – Warehouses, Greengrocers, Cold stores – Class 3	Per Renewal	N	383.00	392.00	2.35%	9.00	Council
0728	Vending Machines Class 2	Per Renewal	N	197.00	201.50	2.28%	4.50	Council
0729	Vending Machines Class 3	Per Renewal	N	160.00	163.50	2.19%	3.50	Council
0730	Food Premises Maximum Fee – All Classes	Per Renewal	N	2,878.00	2,943.00	2.26%	65.00	Council
0731	Schools and Institutions non for profit -one off events, fetes etc. Class 2, 3	Per Application	N	116.00	119.00	2.59%	3.00	Council
0732	Additional or multiple Mobile Food Vehicles, Temporary Food Premises per unit for Class 2	Per Renewal	N	325.00	332.00	2.15%	7.00	Council
0733	Additional or multiple Mobile Food Vehicles, Temporary Food Premises per unit for Class 3	Per Renewal	N	252.00	258.00	2.38%	6.00	Council
0734	Outside School Hours Care (OSHC) Commercial – All classes	Per Renewal	N	320.00	326.00	1.88%	6.00	Council
0735	Outside School Hours Care (OSHC) Non Profit – All classes	Per Renewal	N	160.00	163.00	1.88%	3.00	Council
0736	Food Premises – Commercial 'One off' (e.g. trade shows) – All classes	Per Application	N	210.00	215.00	2.38%	5.00	Council
Food Premises Application Fees								
0737	Food Premises Fee - Class 1, 2 & 3A (non for profit)	Per Application	N	-	625.00		625.00	Council
0738	Food Premises Fee - Class 3 (non for profit)	Per Application	N	-	500.00		500.00	Council
0739	New Food Premises and Change of Ownership Application for all Class 3 premises (MCC, Streatrader premises)	Per Application	N	1,000.00	1,020.00	2.00%	20.00	Council
0740	New Food Premises and Change of Ownership Application for Class 1, 2 & 3A premises, (Including MCC premises and Streatrader premises)	Per Application	N	1,250.00	1,275.00	2.00%	25.00	Council
0741	New premises application fees (non for profit) – 50% of application fee	Per Application	N	50% of application fee Last year fee Free				Council
0742	New Food Premises Pre Application Meeting	Per Meeting	Y	-	-	0.00%	-	Council
0743	Fast Track Front of Line Fee	Per Application	N	750.00	750.00	0.00%	-	Council
0744	Change of Classification Assessment – Class 3 to 2	Per Application	N	680.00	695.00	2.21%	15.00	Council
Public Health & Wellbeing ACT Sect 69 (1)								
0745	Upgrade of Hairdresser to Beauty/Tattooists etc	Per Application	N	-	450.00		450.00	Council
0746	Tattooists, Cosmetic Tattooists, Body Piercing, Colonic irrigation	Per Renewal	N	549.00	560.00	2.00%	11.00	Council
0747	Beauty Therapy, Hairdressers (including ear piercing, waxing)	Per Renewal	N	421.00	430.50	2.26%	9.50	Council
0748	Transfer Public Health Wellbeing (PHW) Act Premises	Per Transfer	N	50% of renewal fee for selected service				Council
	50% of renewal fee for selected service							
0749	Tattooing / Beauty Therapy	Per Renewal	N	949.00	970.00	2.21%	21.00	Council
0750	New Hairdresser	Per Application	N	673.00	688.00	2.23%	15.00	Council
Prescribed Accommodation Sect 67								
0751	Prescribed Accommodation Up to & including 5 Beds	Per Renewal	N	394.00	403.00	2.28%	9.00	Council
0752	Prescribed Accommodation With more than 5 Beds – extra for each	Per Bed	N	64.00	65.50	2.34%	1.50	Council

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				\$	\$	%	\$	
0753	Up to the Prescribed Accommodation maximum fee	Per Renewal	N	1,056.00	1,080.00	2.27%	24.00	Council
0754	Application for Prescribed Accommodation premises – registration & assessment of application	Per Application	N	774.00	791.40	2.25%	17.40	Council
Caravan Parks								
0755	Caravan Parks (Long term/Short term Site) per caravan site	Per Renewal	N	13.50	13.80	2.22%	0.30	Council
0756	Transfer Caravan Parks	Per Transfer	N	366.00	374.00	2.19%	8.00	Council
Professional Services								
0757	Solicitors/Premises Enquiry Report / 5 business days	Per Enquiry	Y	554.00	567.00	2.35%	13.00	Council
0758	Solicitors/Premises Enquiry Report / 10 business days	Per Enquiry	Y	383.00	392.00	2.35%	9.00	Council
0759	Solicitors/Premises enquiry follow up compliance inspection – 5 business days	Per Request	Y	348.00	356.00	2.30%	8.00	Council
0760	Solicitors/Premises enquiry follow up compliance inspection – 10 business days	Per Request	Y	230.00	235.00	2.17%	5.00	Council
Plans Processing								
0761	Plans processing fee	Per Application	Y	398.80	408.00	2.31%	9.20	Council
0762	Alterations	Per Application	Y	309.00	316.00	2.27%	7.00	Council
Product Sales								
0763	Thermometer & Swabs	Per Unit	Y	86.00	88.00	2.33%	2.00	Council
0764	Swabs	Per Unit	Y	10.00	10.50	5.00%	0.50	Council
0765	Sharps Container (fee includes container and disposal)	Per Unit	Y	32.00	33.00	3.13%	1.00	Council
Environmental Protection Act 2017 – Septic Tanks, Regulation 196 (1)(b), (2)								
0766	Onsite Wastewater Management System (monetary fee unit)	Per Application	N	-	15.29		15.29	Statutory
0767	Installation permit fee	Per Application	N	734.70	747.40	1.73%	12.70	Statutory
0768	Installation hourly fee > 8.2 hrs	Per Application	N	92.00	93.60	1.74%	1.60	Statutory
0769	Amend a permit fee	Per Application	N	156.00	158.70	1.73%	2.70	Statutory
0770	Minor alteration permit fee	Per Application	N	559.90	569.50	1.71%	9.60	Statutory
0771	Exemption assessment fee	Per Application	N	220.50	224.30	1.72%	3.80	Statutory
0772	Transfer a Permit – Regulation 197	Per Application	N	149.25	151.80	1.71%	2.55	Statutory
0773	Renewal Permit – Regulation 200	Per Application	N	124.90	127.10	1.76%	2.20	Statutory
Additional Services								
0774	Duplicate Registration Certificate	Per Request	N	Free				Council
0775	On-Site premises Suitability Inspection	Per Request	Y	277.00	283.00	2.17%	6.00	Council
0776	Administration fee (Update of Personal Information)	Per Request	N	75.00	77.00	2.67%	2.00	Council
Additional Food Act Service Fees								
0777	Temporary Food on-site inspection and assessment (Non MCC registered premises) – Class 2 and 3	Per Stall	N	125.00	125.00	0.00%	-	Council
0778	Failed Food Sample Fee – one sample	Per Sample	N	260.00	266.00	2.31%	6.00	Council
0779	Failed Food Sample Fee – per additional sample	Per Sample	N	130.00	133.00	2.31%	3.00	Council
0780	Additional compliance assessment fee and other professional services as requested	Per Hour	Y	133.00	136.00	2.26%	3.00	Council
0781	Food Premises Closure – All Classes	Per Closure	N	750.00	750.00	0.00%	-	Council
0782	Food Premises Closure – Per additional day	Per Day (Or Part)	N	500.00	500.00	0.00%	-	Council
0783	Food Premises Closure – Per additional hour	Per Hour	N	133.00	139.00	4.51%	6.00	Council
Public Health & Wellbeing Act – Aquatic Facilities – Section 71								
0784	Aquatic Facilities Application	Per Application	N	300.00	350.00	16.67%	50.00	Council
0785	Aquatic Facilities Registration/Renewal	Per Renewal	N	300.00	350.00	16.67%	50.00	Council
0786	Aquatic Facilities Transfer of Registration	Per Application	N	50% of renewal fee				Council
0787	Aquatic Waterpark Application	Per Application	N	500.00	511.00	2.20%	11.00	Council

Appendix A Budget Processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2023/2024 budget, which is included in this report, is for the year 1 July 2023 to 30 June 2024 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, and Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ending 30 June 2024 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Financial Plan, which is the key long term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with Officers preparing the operating and capital components of the annual budget during December and January. Concurrent with the preparation of the budget, early engagement was undertaken with the community during November to help shape the budget priorities. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during February to April.

A 'Proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council has then opted to give 'public notice' that it intends to 'adopt' the budget and will give a minimum of 14 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its website. A person has a right to make a submission on any proposal contained in the budget and any submission will be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June 2022 and a copy submitted to the Minister after adoption. The key dates for the budget process are summarised below:

The key dates to the 2023/2024 budget process is as follows:

Process	Timing
Early Community Engagement	November
Officers update long term financial projections and prepare operating and capital budgets	November
Minister of Local Government announces maximum rate increase	December/January
Councillors consider draft budgets at informal briefings	February - April
Proposed Budget presented to Council for approval “in principle”	April
Public notice advising intention to adopt budget	April
Budget available for public inspection and comment	April/May
Submissions considered by Council	May/June
Budget and submissions presented to Council for adoption	June
Copy of adopted budget submitted to the Minister	June

Appendix B Gender Equality Statement

Council's Commitment to Gender Equality

Maribyrnong City Council (Council) has a strong commitment to gender equality and preventing family violence and violence against women, which is reflected in the Towards Gender Equity Strategy 2030. The Strategy outlines the actions Council will take to help prevent family violence and promote gender equality, both within the community and the organisation itself, while also meeting the recommendations for Local Government from the 2015 Royal Commission into Family Violence.

The Strategy is framed around the 'Change the Story Framework' delivered by Our Watch, which uses evidence to demonstrate the direct links between gender inequality and violence against women and children. It supports Council to continue to strive for its vision for all people in Maribyrnong to flourish and live free from violence and discrimination and have equal status, rights, opportunities, representation and respect, regardless of their gender.

Council provides an Action Plan and Community Report Card annually. The Annual Action Plan includes detail of the action to be delivered through six objectives and accompanied strategies. The Community Report Card includes an outline of the programs, initiatives and key achievements that Council has undertaken to meet the objectives and strategies of Towards Gender Equity 2030 in the previous financial year.

Gender Equality Act

The Victorian Gender Equality Act 2020 aims to improve gender equality in the Victorian public sector, local councils and universities. The Act promotes gender equality by requiring these organisations to:

- Develop Gender Equality Action Plans to take positive action towards achieving workplace gender equality.
- Develop Gender Impact Assessments that consider and promote gender equality in their policies, programs and services.

In March 2022, Council submitted its Gender Equality Action Plan (GEAP) 2022-2025 to the Commission for Gender Equality in the Public Sector – detail of the investment to support this work is provided in the *Council Resources* section below. The GEAP outlines the steps Council will take to become safer and more gender equitable, and the strategies and actions in this plan will build on and complement our existing program of work in the community.

Gender Equality Budget

In 2023/2024, Council is proposing to invest significantly in staff, programs, services and infrastructure to support gender equality in our community. This includes:

- 1.9 staff positions* dedicated to gender equality, including preventing family violence, addressing gender inequality and workforce strategies.
- \$307,500 in programs and projects relating to gender equality.
- \$9,915,000 for new projects and upgrades to address barriers to participation in sport for women and girls.

*Dedicated positions are in addition to resources across Council departments and management, with the implementation of the GEAP supported by Council Executive Leadership and Senior Leadership teams.

A full list of Council resources supporting gender equality, is outlined below.

List of Council resources supporting Gender Equality

Program or Project	Description	Team and Department	Budget
Gender Equality Action Plan 2022-2025, annual implementation	The Gender Equality Action Plan (GEAP) is one of the key requirements of the <i>Gender Equality Act 2020</i> . It includes strategies and measures to promote gender equality in the workplace, based on the results of a workplace gender audit.	Community Infrastructure and Social Planning – Community Services and Social Infrastructure Planning	\$45,000
Gender Impact Assessments	Gender Impact Assessments (GIAs) are also required under the <i>Gender Equality Act 2020</i> and are designed to help organisations, such as councils, consider how policies, programs and services meet the different needs of women, men and gender diverse people.	Community Infrastructure and Social Planning – Community Services and Social Infrastructure Planning	\$20,000
Towards Gender Equity 2030	Departments across Council deliver a range of programs, services and projects to improve gender equity in our municipality, key implementation includes: <ul style="list-style-type: none"> - International Women's Day - 16 Days of Activism Against Gender Based Violence - Preventing Violence Together partnership 	Community Infrastructure and Social Planning – Community Services and Social Infrastructure Planning	\$14,000
LGBTIQA+ Strategy and Action Plan	The Strategy and Action Plan identifies actions to strengthen social and economic inclusion for the LGBTIQA+ community and reduce barriers to their participation, activities and programs are delivered annually.	Access and Participation – Community Development, Positive Ageing and Inclusion.	\$18,000
She's the Boss – Women in Business Networking Events	The program is a partnership with local business 'She's the Boss' to support a series of women in business networking events across the municipality. Three networking events and an International Women's Day event are delivered annually.	Economic Development and Smart Cities	\$13,000
Baby Makes Three	Maternal and Child Health delivers the Baby Makes Three program throughout the calendar year. It aims to build equal and respectful relationships with families as they are transitioning to becoming parents for the first time.	Maternal and Child Health – Community Services and Social Infrastructure Planning	\$14,000

Program or Project	Description	Team and Department	Budget
Respectful Relationships	<p>The Youth Services Team supports a number of gender equity projects and initiatives including:</p> <ul style="list-style-type: none"> - Respectful Relationships programs in mainstream secondary schools - Sexual and Reproductive health programs in alternative school settings, including Western English Language School. - Sexual Health and Young People information session for Parents - An emphasis on programs to support and encourage gender balance and equity 	Youth Services – Community Services and Social Infrastructure Planning	\$14 000
Gender Equity in the Early Years	Develop and delivery gender equity information sessions and workshops as a part of the Parenting in Maribyrnong calendar.	Early Years – Community Services and Social Infrastructure Planning	\$2,000
Community Centre Programs	<p>Community Centre programs deliver health and wellbeing, resilience, cohesion, connectedness, empowerment and belonging in local communities, with a focus on improving gender equity in our municipality. Programs include:</p> <ul style="list-style-type: none"> - Women's social programs including the Latin American Women's Social Group - Links 4 Women – a support group for isolated women - Education programs such as Home Maintenance Class for Women and career programs - A range of women's only fitness, health and yoga programs 	Community Strengthening and Activation – Community Development Positive Ageing and Inclusion	\$17,500
Sport and Recreation programs	<p>Sport and recreation programs are delivered to support women's health and wellbeing, with a focus on gender equality. Programs include:</p> <ul style="list-style-type: none"> - Active Maribyrnong (Spring into Summer and Get Active Expo) - Leaders of the Pack - Sons and Daughters of the West - Club Development Series - Victorian Local Government Partnership Program - Partnerships with gender inclusive sporting organisations. 	Facilities and Participation – Recreation and Open Space	\$150,000
Total			\$307,500.00

Infrastructure Projects

Project	Description	Department	Budget
MAC – Waterslide and splash park (Y2 – construction)	Additional spaces for activities and programming, improved access and safety	Recreation and Open Space	\$4,000,000.00 *
Mclvor Reserve – Indoor Sports Facility – Schematic design and business plan/strategy	When constructed, facility will have female friendly change rooms, toilets, six new courts and programming spaces. Improved access and safety.	Recreation and Open Space	\$800,000.00
Footscray Trugo Club Pavilion	Female friendly toilets, improved access and safety.	Recreation and Open Space	\$100,000.00
Hansen Reserve Pavilion – Construction – year 1 of 2	Female friendly change rooms and toilets, to increase capacity and access to playing fields, improved access and safety.	Recreation and Open Space	\$500,000
Pennell Reserve Pavilion	When constructed, facility will have female friendly change rooms and toilets. Improved access and safety.	Recreation and Open Space	\$200,000.00
Dobson Reserve Pavilion	When constructed, facility will have female friendly change rooms and toilets. Improved access and safety.	Recreation and Open Space	\$200,000.00
MAC Stage 3 investigation and Dry Change Rooms	When constructed, facility will have female friendly change rooms and toilets, and additional capacity for activities and programming.	Recreation and Open Space	\$30,000.00
Mclvor Reserve Soccer Pavilion Change rooms upgrade – design in progress – Construction	When constructed, facility will have female friendly change rooms and toilets. Improved access and safety.	Recreation and Open Space	\$1,184,000.00 *
RecWest Footscray and Shorten Reserve – Construction year 1	Female friendly change rooms and toilets, additional court and spaces for activities and programming, improved access and safety.	Recreation and Open Space	\$1,500,000
Yarraville Oval Pavilion – Concepts and Elevations	When constructed, facility will have female friendly change rooms and toilets, improved access and safety.	Recreation and Open Space	\$21,000.00
Bicycle Trail Lighting	Improved access and safety.	Recreation and Open Space	\$300,000.00
Hansen Reserve Playing Fields and Lighting	Improved access and safety.	Recreation and Open Space	\$1,000,000
Johnson Reserve Pavilion – Detail Design	When constructed, facility will have female friendly change rooms and toilets. Improved access and safety.	Recreation and Open Space	\$80,000
Total			\$9,915,000

*includes external grant funding.

Appendix C Climate Statement

Local governments have a key role in reducing carbon emissions, engaging with and supporting their community, and undertaking advocacy to higher levels of government. This is highlighted in the *Local Government Act 2020* which recognises the promotion of economic, social and environmental sustainability of the municipal district, including mitigation and planning for climate change risks, as an overarching governance principle.

On 19 of February 2019, Maribyrnong City Council acknowledged that we are in a state of climate emergency that requires urgent action by all levels of government. This acknowledgement recognises that, as a Council and as a community, we must take action to restore a safe climate at emergency speed.

As the climate continues to warm, the frequency and intensity of heatwaves, floods, bushfires, and extreme weather events are increasing around Australia. Climate change is accelerating species loss and contributing to mass extinction events.

These impacts will be felt by everyone. The Maribyrnong community has already been experiencing the local impacts of climate change, and we recognise that our most vulnerable residents will be the most highly affected.

In 2020, Council adopted the Climate Emergency Strategy, which was developed in collaboration with the Climate Emergency Community Advisory Group. The Climate Emergency includes overarching goals that Council should aim for to minimise our contribution to climate change, and transition to zero emissions and beyond. The Strategy is underpinned by six key priority areas for action:

- The Climate Emergency
- Energy
- Efficient Buildings and Infrastructure
- Transport
- Consumption and Waste
- Land Use and Drawdown

In April 2022, Council formalised the Climate Emergency Action Plan which identifies programs, projects and actions that respond to the six key priority areas and meet the high-level goals and visions set out in the Climate Emergency Strategy.

In 2023/2024, Council will continue to implement projects, programs and services to address climate impacts. Key activities will include:

Project or Program	Description	Lead Department
Adaptation framework and risk modelling	Development and commencing implementation of an Adaptation Framework to increase Council and community resilience to climate risk	City Futures
Business engagement and inclusion of climate in business programs	Inclusion of climate information in education/engagement tools Engagement program	City Futures

Project or Program	Description	Lead Department
Work with others on "Elevating ESD targets in the Planning Scheme"	Continuing work with Council Alliance for a Sustainable Built Environment, local government and state government on investigating "Elevating ESD targets in the Planning Scheme" and options to implement into the Planning Scheme and other mechanisms	City Places
Solar City Project	Feasibility study for solar and sustainable energy project	City Futures
Decarbonisation transition plan	Develop a plan to decarbonise Council's operations, including transitioning all sites off natural gas	Assets and Capital City Futures

- Implement an Adaptation Framework focused on increasing Council and community resilience and preparedness for climate impacts, including a risk assessment and modelling of climate impacts, and consultation with Council's insurance broker with regard to insuring against climate risk.
- Continue the delivery of the community climate education programs for residents, businesses and industry on a range of climate topics, including resilience building and opportunities for reducing energy consumption.
- Develop an electric vehicle fleet transition plan for all Council light and heavy fleet vehicles and contracted vehicles (including waste services), and begin replacing the Council fleet with electric vehicles.
- Develop the implementation plan for the removal of gas from all council buildings with major works commencing in 24/25
- Conclude the trial of expanded waste service delivery to multi-unit developments and develop an updated multi-unit waste service plan based on the findings.
- Undertake a business case and complete upgrading street lights to LEDs.

The table below details the key initiatives which support the implementation of the Climate Emergency Strategy:

Project or Program	Description	Lead Department	Budget
Climate emergency education programs	<ul style="list-style-type: none"> - Delivery of community climate emergency education sessions/programs - Delivery of climate emergency training for staff, EMT and Councillors 	City Futures	Within operational budget
Adaptation framework and risk modelling	<ul style="list-style-type: none"> - Development of an Adaptation Framework to increase Council and community resilience to climate risk - Detailed climate risk modelling including impacts to Council buildings, infrastructure, financial risk, health impacts, and environmental impacts 	City Futures	Within operational budget
Community engagement/emissions reduction programs	<ul style="list-style-type: none"> - Programs working with community to facilitate emissions reduction - Energy efficiency kits for community - Showcase of energy efficient design 	City Futures	Within operational budget

Project or Program	Description	Lead Department	Budget
Research into low carbon and recyclable products	- Research of best available low carbon and recycled materials, and the financial impacts/ business case for use	City Futures	Within operational budget
Use Smart Cities for climate data and communications	- Use Smart Cities data for tracking climate impacts and actions - Use Smart Cities Kiosks as information points for climate	City Futures	Within operational budget
Business engagement and inclusion of climate in business programs	- Inclusion of climate information in education/engagement tools - Engagement program	City Futures	Within operational budget
First Nations engagement	- Work with First Nations on climate programs - Development of cross-cultural education program	City Futures	\$20,000
Work with others on "Elevating ESD targets in the Planning Scheme"	- Work with Council Alliance for a Sustainable Built Environment, local government and state government on investigating "Elevating ESD targets in the Planning Scheme" and options to implement into the Planning Scheme and other mechanisms	City Places	Within operational budget
Progress Medium Density Guidelines	- Progress Medium Density Guidelines for new developments, including investigating ways to implement into the Planning Scheme to encourage best practice climate outcomes for private developments	City Places	Within operational budget.
Solar City Project	- Opportunities report to investigate several suitable solar and sustainable energy project options.	Major Projects and Strategic Partnerships	\$100,000

Capital Projects to be funded within adopted capital works budget:

Project	Department
Bicycle and Pedestrian Upgrades	City Places
Footpath Renewal	Assets and Capital
Separate Footpath Program	Assets and Capital
Footpath and Pram Crossings	City Places
Braybrook Active Transport Infrastructure	City Places
Tree planting and Urban Forest Strategy	Recreation and Open Space
Street lights LED upgrade	City Futures
Flood modelling	Assets and Capital